

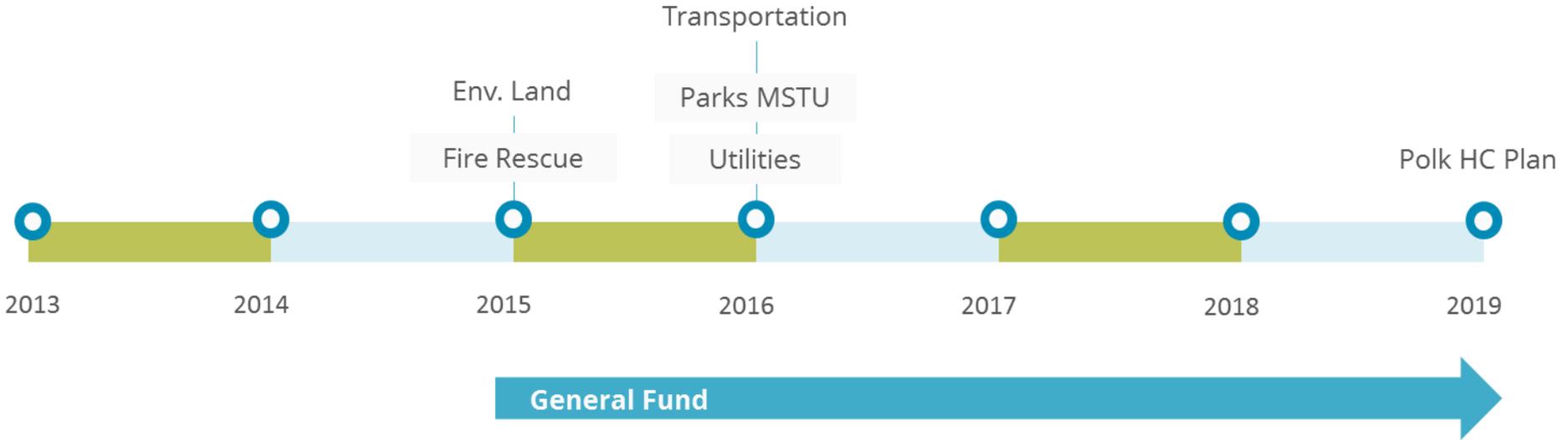


FY 2015-16
Proposed Budget
Board of County Commissioners

Photo by Dawn Decaminada
Small Business Assistance Center

Board Retreat

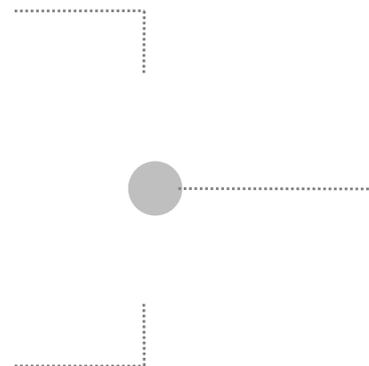
Strategic Business Planning





Proposed Budget

\$1,272,486,386



Proposed Revenue

	FY 14/15 Adopted	FY 15/16 Proposed	Difference	% Difference	% of Total FY 15/16
Ad Valorem	176,027,260	187,259,884	\$11,232,624	6.38	14.72
Balance from Prior Year	571,868,241	570,152,872	(\$1,715,369)	-0.30	44.81
Impact Fees	0	1,101,766	\$1,101,766	N/A	0.09
Debt Proceeds	7,981,163	0	(\$7,981,163)	-100.00	0.00
Transfers Between Funds	39,204,827	36,581,424	(\$2,623,403)	-6.69	2.87
Other Taxes (Sales, Tourism, etc.)	100,943,217	104,664,957	\$3,721,740	3.69	8.23
Indigent Health Sales Tax	33,523,344	34,529,044	\$1,005,700	3.00	2.71
Fleet, IT, Health Insurance	66,724,910	69,273,037	\$2,548,127	3.82	5.44
Grant Funding	55,225,173	43,578,981	(\$11,646,192)	-21.09	3.42
Water/Wastewater Bills	52,014,167	53,440,395	\$1,426,228	2.74	4.20
Fire Assessments	30,499,277	36,158,383	\$5,659,106	18.55	2.84
Landfill Collection/Disposal Fees	30,999,716	31,656,063	\$656,347	2.12	2.49
Other Revenues	102,683,866	104,089,580	\$1,405,714	1.37	8.18
Total	\$1,267,695,161	\$1,272,486,386	\$4,791,225	0.38%	100.00%



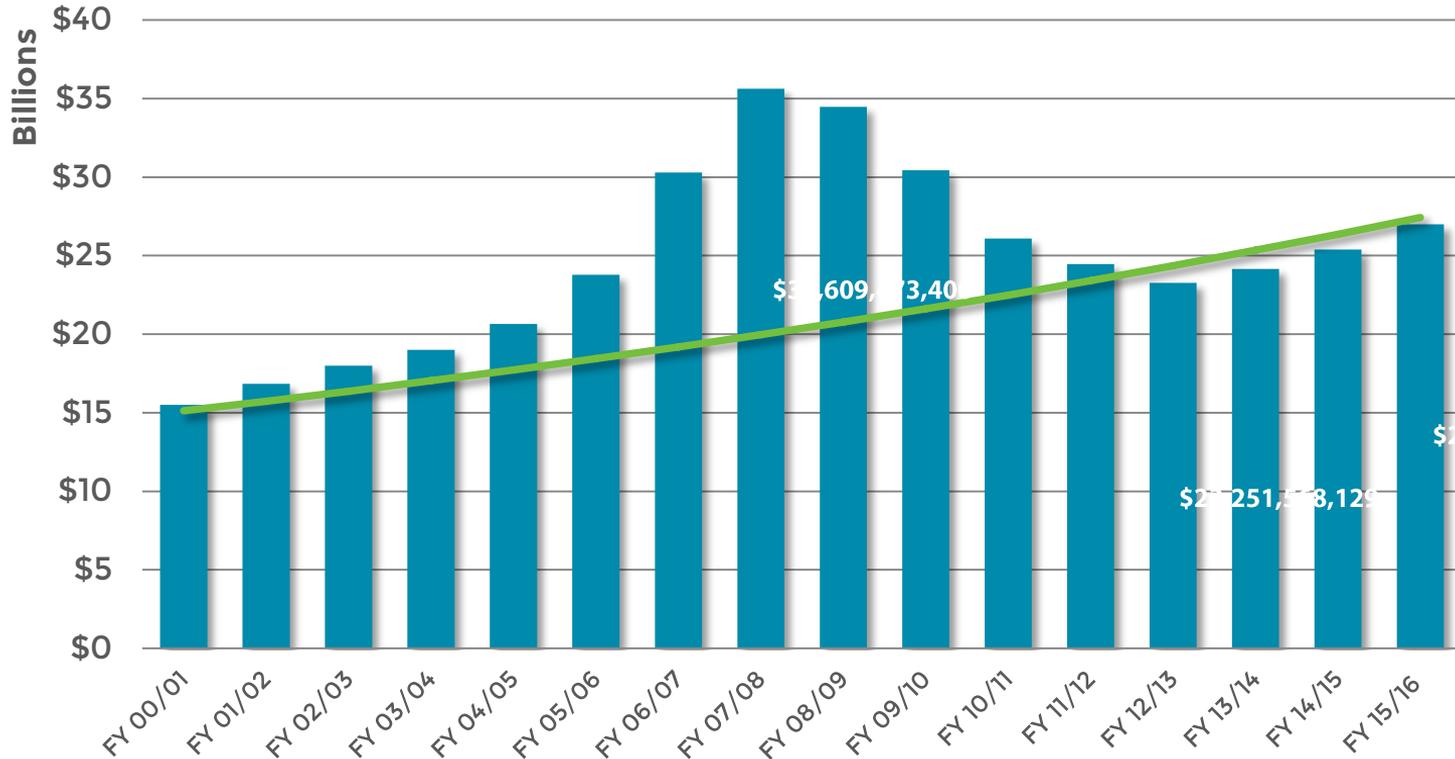
Proposed Expenses

	FY 14/15 Adopted	FY 15/16 Proposed	Difference	% Difference	% of Total FY 15/16
Infrastructure	382,815,364	337,894,434	(44,920,930)	-11.73	26.56
Fire Service	36,825,954	39,631,641	2,805,687	7.62	3.11
Landfill Operating	118,797,206	127,808,381	9,011,175	7.59	10.04
Water & Wastewater	103,859,589	127,149,573	23,289,984	22.42	9.99
Fleet, IT, Health Insurance	102,592,412	107,154,771	4,562,359	4.45	8.42
Other fee-based funds	137,744,753	154,167,436	16,422,683	11.92	12.12
Grant Fund	64,071,259	47,567,816	(16,503,443)	-25.76	3.74
General Fund	320,988,624	331,112,334	10,123,710	3.15	26.02
TOTAL	\$ 1,267,695,161	\$ 1,272,486,386	\$ 4,791,225	0.38	100%



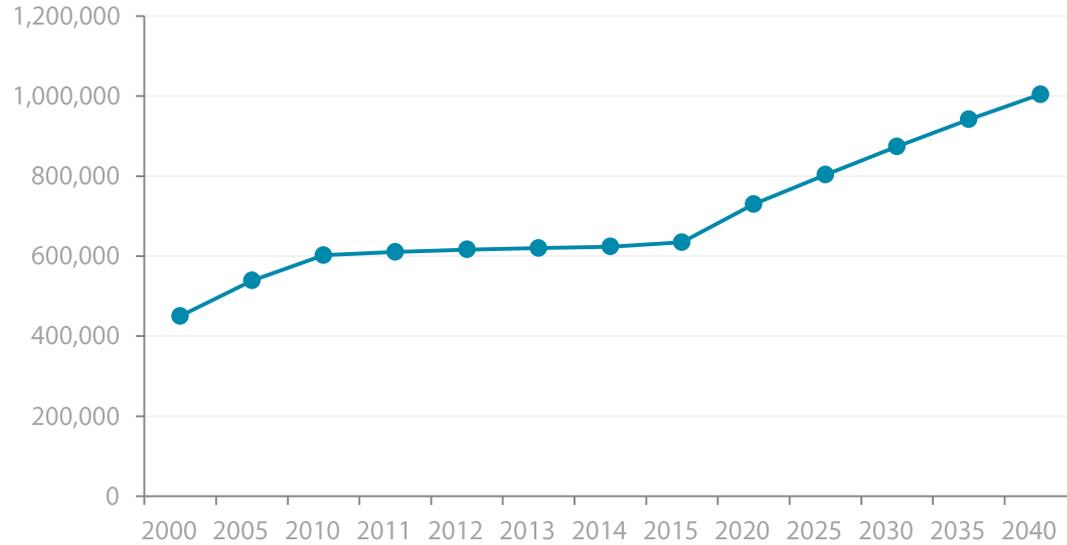
Actual Taxable Value

Historical Average Trend



2040 Population Forecast

Urbanization of Polk County



BEBR Projection
Polk TPO Momentum 2040



Realign Environmental Lands Millage Levy

Reallocate 0.20 mills – approximately \$5.1 million annually



8% to Emergency Medical Services

Increase GF operating millage from
5.6665 to 5.6815
\$0.4 million



43% to Parks & Recreation

Increase Parks MSTU from 0.4219
to 0.5619 mills
\$2.2 million annually



49% to Transportation

Increase 1 mill for roads to 1.1 mills
\$2.5 million annually



Millage & Budgeted Revenue

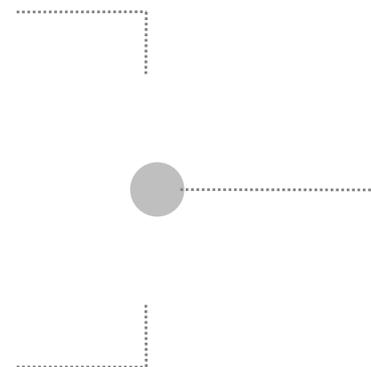
	FY 14/15 Millage	FY 15/16 Millage Proposed	FY 14/15 Adopted	FY 15/16 Current Millage	FY 15/16 Proposed	Difference
Countywide						
General Fund	5.6665	5.6815	\$136,491,176	\$145,269,163	\$145,653,710	\$ 9,162,534
Environmental Lands	0.2000	0.0000	\$ 4,817,478	\$ 5,127,298	\$ 0	(\$4,817,478)
Transportation	1.0000	1.1000	\$ 24,087,387	\$ 25,636,489	\$ 28,200,138	\$ 4,112,751
Countywide Total	6.8665	6.7815	\$165,396,041	\$176,032,950	\$173,853,848	\$ 8,457,807
Unincorporated						
Parks MSTU	0.4219	0.5619	\$ 6,116,150	\$ 6,472,962	\$ 8,620,899	\$ 2,504,749
Libraries MSTU	0.2109	0.2109	\$ 3,057,350	\$ 3,235,714	\$ 3,235,714	\$ 178,364
Stormwater MSTU	0.1000	0.1000	\$ 1,449,669	\$ 1,534,241	\$ 1,534,241	\$ 84,572
Unincorporated Total	0.7328	0.8728	\$ 10,623,169	\$ 11,242,917	\$ 13,390,854	\$ 2,767,685
Total Millage	7.5993	7.6543	\$176,019,210	\$187,275,917	\$187,244,702	\$11,225,492





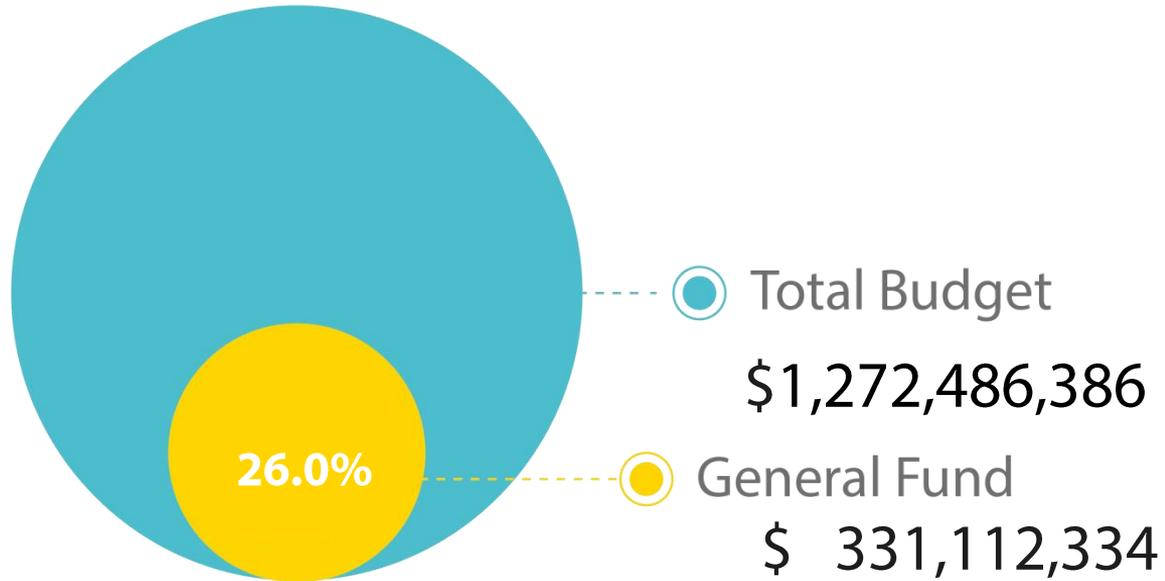
General Fund

\$331,112,334



Proposed FY 2015/16 Budget

General Fund



Proposed FY 2015/16 Budget

General Fund

	FY 14/15 Adopted	Percent FY 14/15	FY 15/16 Proposed	Percent FY 15/16
BoCC	\$93.0	29.0	\$ 94.9	28.7
BoCC Reserves	\$38.1	11.9	\$ 37.4	11.3
BoCC Mandates	\$19.9	6.2	\$ 20.4	6.2
Sheriff	\$137.1	42.7	\$144.7	43.7
Sheriff Reserve	\$2.3	0.7	\$3.1	1.0
Other Constitutionals	\$30.6	9.5	\$ 30.6	9.1
Total Budget	\$321.0	100%	\$331.1	100%



Proposed FY 2015/16 Budget Increase/Decrease

Elected Officials



Sheriff

\$7.6 million



Tax Collector

\$0.1 million



Clerk of Court

\$0.1 million



Property Appraiser

\$1.1 million



Supervisor of Elections

\$1.0 million

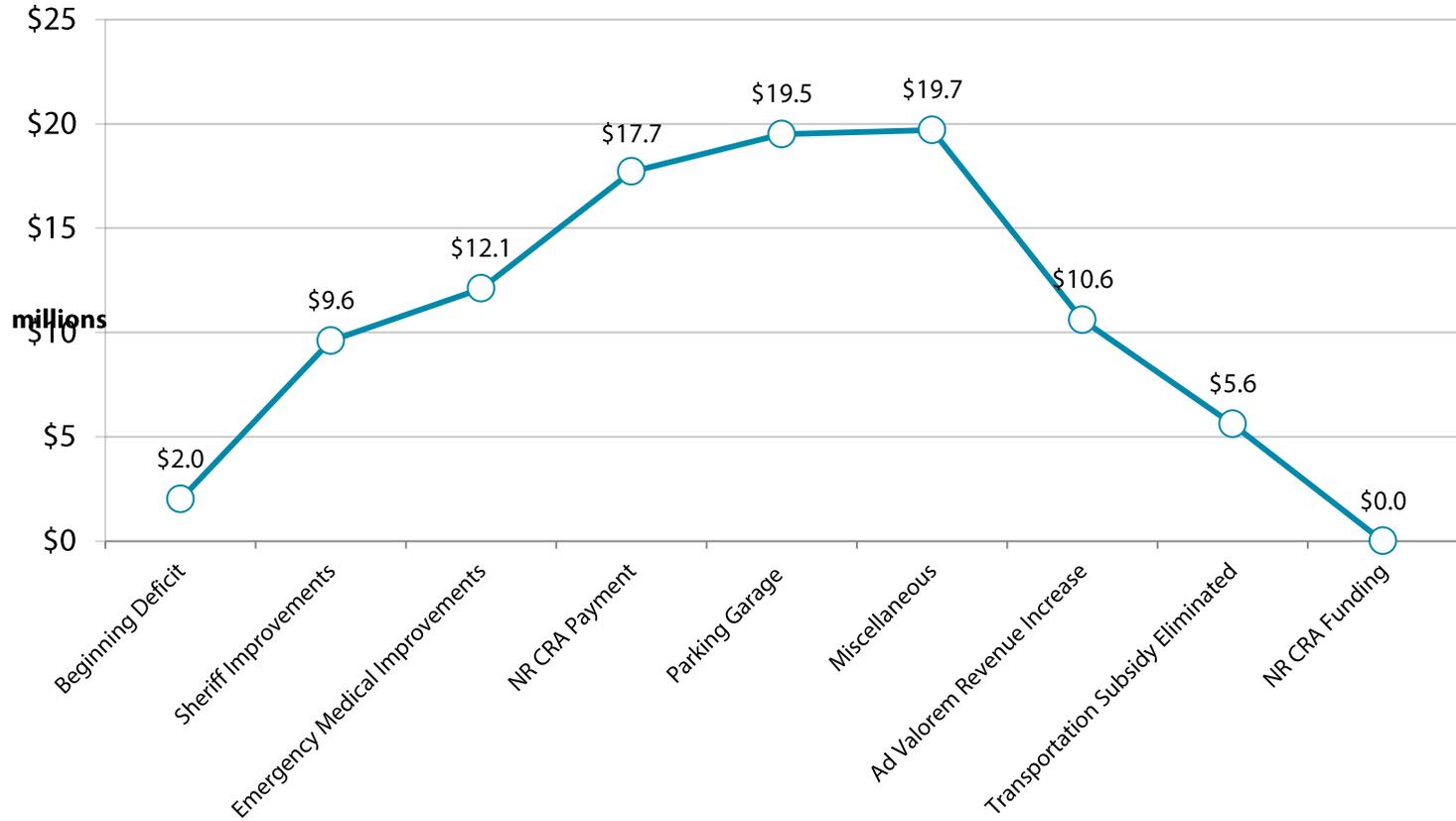
Public Def/State Att/Courts

\$0.1 million

\$7.6 million



Balancing the General Fund

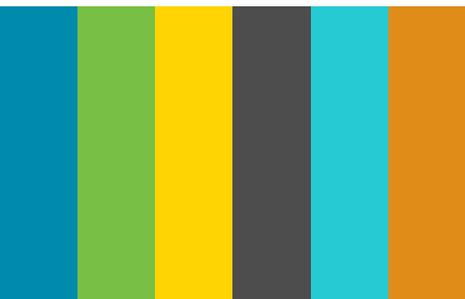


Recurring Revenue to Recurring Expense

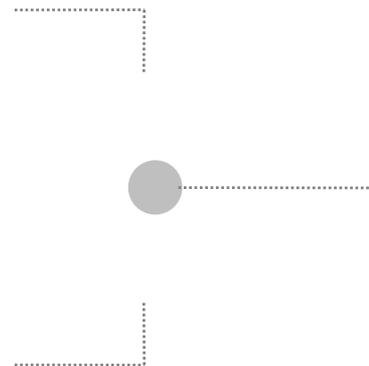
General Fund

	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16
Recurring Revenue to Expense	\$9.5	\$9.5	\$7.3	\$7.3	\$7.3
Bridge with one time Funds	\$8.0	\$6.0	\$4.0	\$2.0	\$0
Reliance on Fund Balance	\$17.5	\$15.5	\$11.3	\$9.3	\$7.3





Budget Priorities



Parks MSTU

Maintain Level of Service



Increase the Parks MSTU
From 0.4219 to 0.5619 mills



Transportation Trust Fund

Eliminate General Fund Subsidy



Extend First Local Option Gas Tax

6 cents
2017 - 2047



Increase ad valorem levy for roads

1 mill to 1.1 mills
\$2.5 million annually

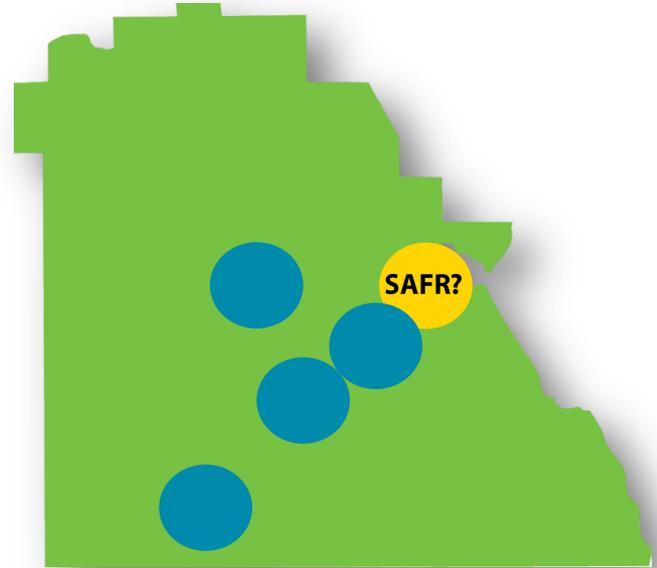


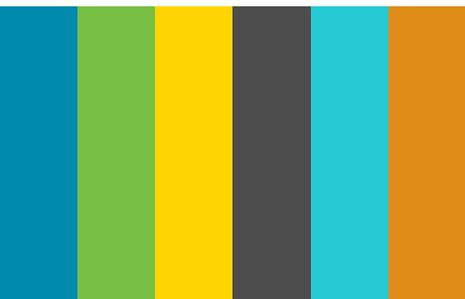
Fire Fund

Enhance Level of Service

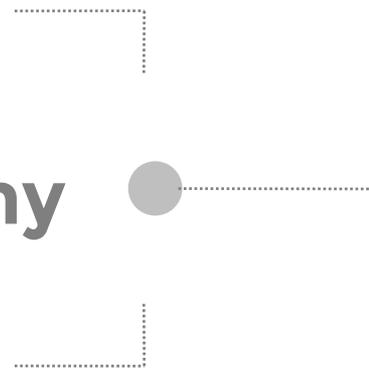


Increase the Fire MSBU
\$195 for single-family home
Similar increase for commercial



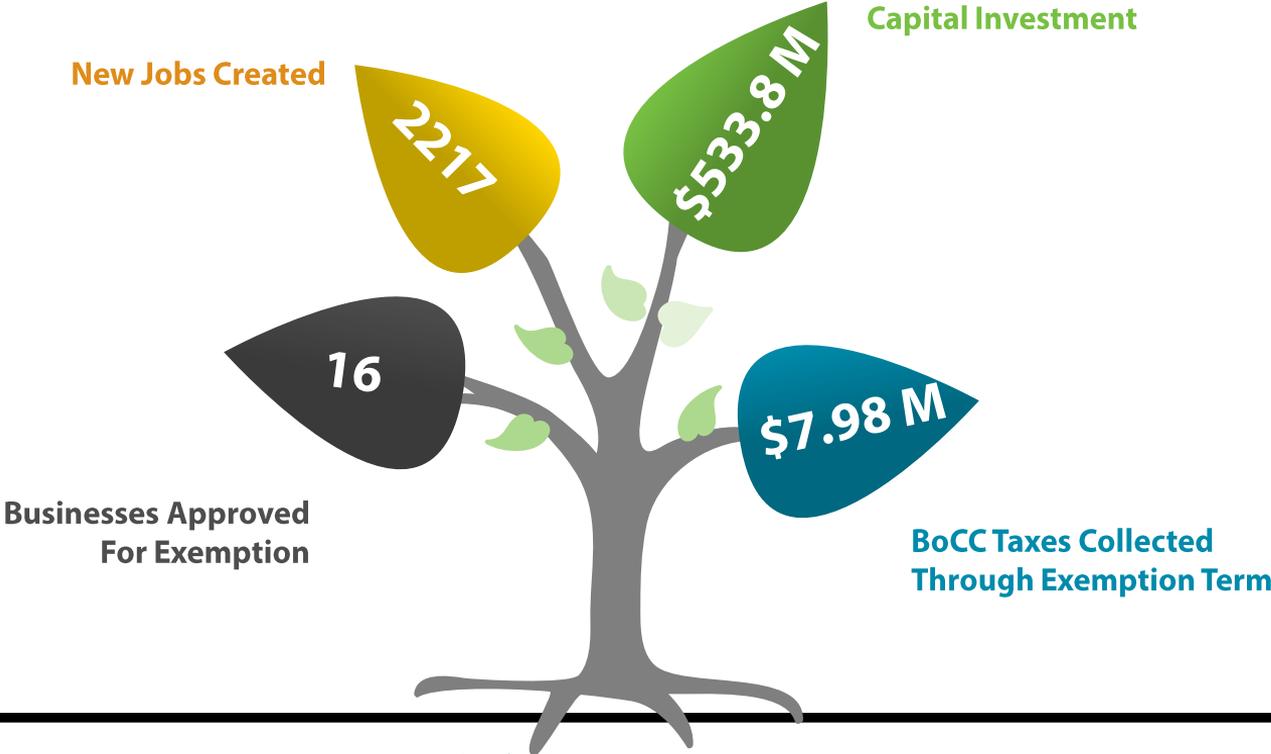


Building a Resilient Economy



Economic Development

Ad Valorem Exemptions Approved



Economic Development

CFDC

A

October 1, 2015

Assumes direct management for economic development initiatives

B

Occupational License Fees

Funding at same level and provide the allocation for incentives

C

Small Business Assistance Center

Employees remain with BoCC



Economic Development

Tourist Development Tax

Lake Myrtle Sports Park

Invest \$5M to commence in FY15-16.



The Lakeland Center

Ear mark \$7M to commence in FY 17-18.



Winter Haven Arena & Convention Center

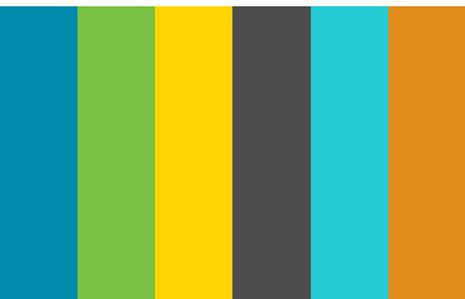
Ear mark \$10M to commence in FY 18-19.



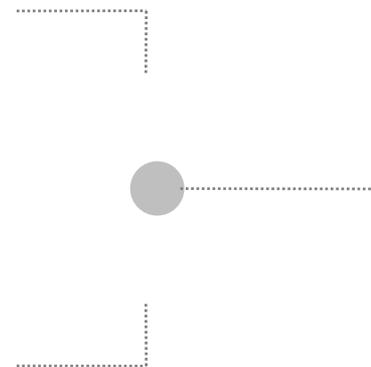
Ft. Meade Equestrian & Heritage Center

Ear mark \$5M to commence in FY 19-20.





Public Safety Investments



Public Safety

Sheriff's Office



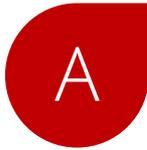
Budget Presentation July 23

5.49% increase from FY 2014/2015
\$7.6 million increase



Public Safety

Fire Rescue



Fire Fee assessed at \$195
\$5.4 million increase



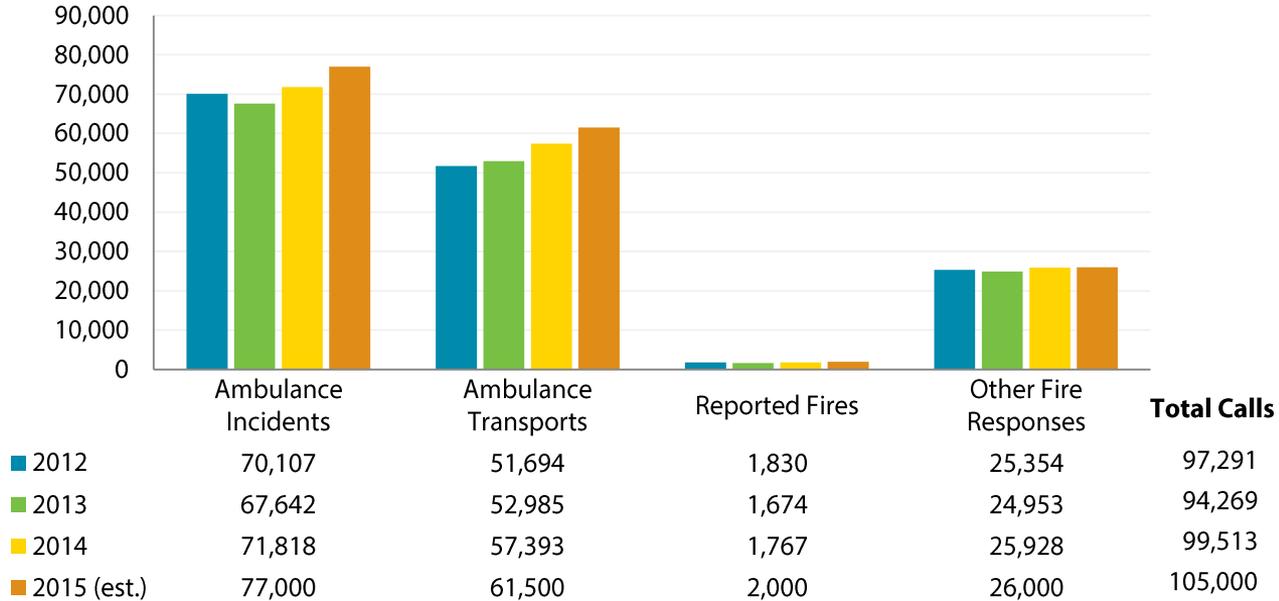
EMS Service Increases
\$2.5 million in General Fund



Public Safety

Fire Rescue

Calls for Service

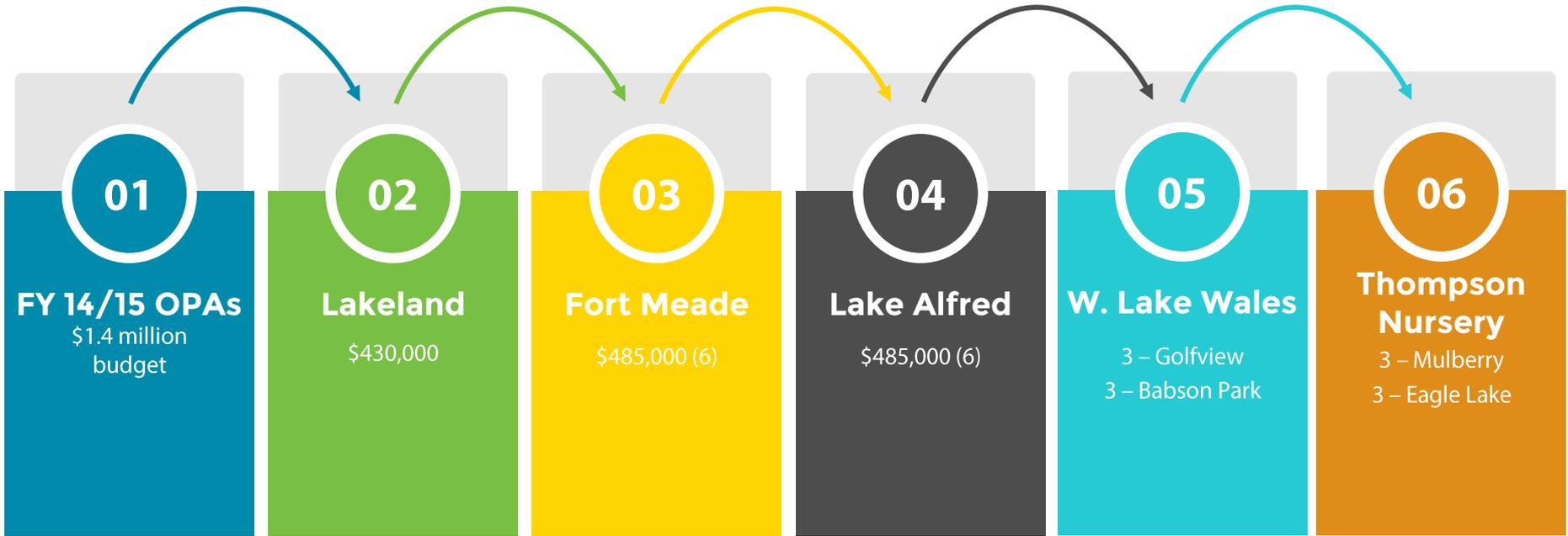


Public Safety

Fire Rescue

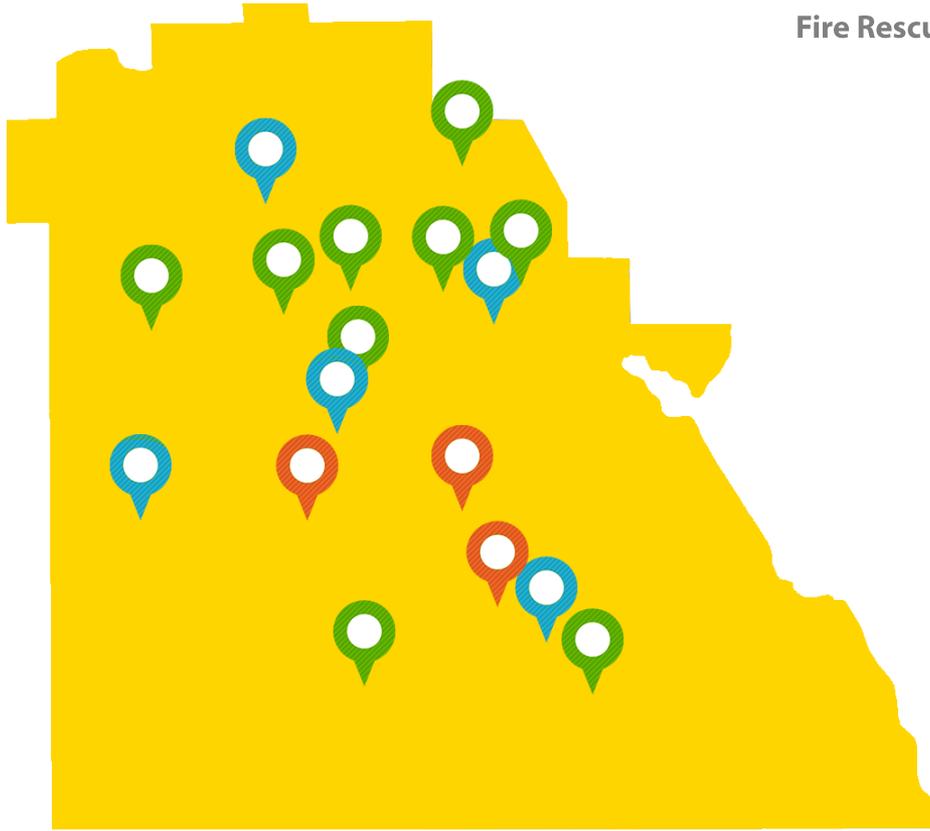
Outside Protection Agreements

FY 2015/16 Budget



Public Safety

Fire Rescue



Automatic Aid Agreements

-  Agreements/Pending Agreements
-  Polk Provides Service
-  No Agreement



Public Safety

Fire Rescue



FY 2014/2015



28: 24/7

2: 40 - hour day car



FY 2015/2016



32: 24/7



Public Safety

Fire Rescue

Industrial/ Manufacturing

Warehousing

Office

Apartments

Retail

Fast Food (4,500 sf)
Neighborhood Center (10,000 sf)
General Merchandise (50,000 sf)
Grocery Store (65,000)
Bank (5,000 sf)
Big Box Retail (100,000 sf)

50 units
100 units
200 units

Medical (4,800 sf)
Medical (5,200 sf)
General Office (50,000 sf)
Regional (100,000 sf)

10,000 sf
50,000 sf
100,000 sf
1,000,000 sf

High-tech assembly (10,000 sf)
Manufacturing (30,000 sf)



Public Safety

Fire Rescue



Proposed Commercial Fire Fees

	FY 11/12	Current	Proposed
Apartments			
50 Units	\$6,150	\$6,200	\$7,150
100 Units	\$12,300	\$12,400	\$14,300
200 Units	\$24,600	\$24,800	\$28,600
Commercial			
Fast Food (4,500 sf)	\$1,010	\$742	\$857
Neighborhood Center (10,000 sf)	\$2,885	\$2,119	\$2,448
General Merchandise (50,000 sf)	\$14,424	\$10,595	\$12,237
Grocery Store (65,000 sf)	\$14,424	\$10,595	\$12,237
Big Box Retail (100,000 sf)	\$17,309	\$12,713	\$14,685
Warehousing			
10,000 sf	\$121	\$76	\$88
50,000 sf	\$601	\$380	\$439
100,000 sf	\$721	\$456	\$526
1 million sf	\$1,201	\$759	\$877
Industrial/Manufacturing			
High-Tech Assembly (10,000 sf)	\$977	\$1,078	\$1,245
Manufacturing (30,000 sf)	\$2,929	\$3,232	\$3,733
Institutional			
10,000 sf	\$5,587	\$4,991	\$5,765
50,000 sf	\$27,934	\$24,955	\$28,824



Public Safety

Fire Rescue



Mulberry



Willow Oak



Sleepy Hill

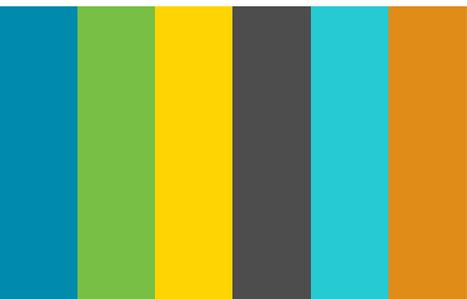


Public Safety

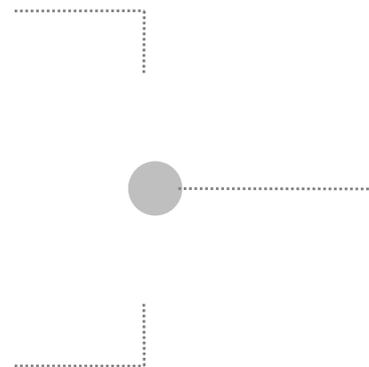
Fire Rescue Needed Service Level Improvements

		One-Time		Recurring
		Capital	Equipment	Staffing
Tower 211 Equipment	Staffing (6)			\$0.5
Self-Contained Breathing Apparatus	Replace 250 10-year old SCBAs		\$1.0	
New Stations				
Lake Marion	Staffing (9) & operations		\$0.25	\$0.75
North Lakeland	Fire/EMS between Providence and Polk City	\$1.4	\$0.5	
Polytechnic University	Fire/EMS	\$1.4	\$0.25	\$0.75
SE Winter Haven	Fire/EMS	\$1.4		
Ranchlands	Fire/EMS station 10 miles east of Lake Wales	\$1.4		
Replace or Remodel Stations				
Eagle Lake	Remodel 40-year old station	\$0.4		
Mulberry	Fire/EMS station	\$1.6		
Sleepy Hill	Replacement	\$1.6		
Polk City	Replacement	\$1.6		
Willow Oak	Replacement	\$1.6		
Loughman	Replacement	\$1.6		
Personnel				
Compensation				\$3.2 - \$4.5
New Positions	Added with population growth			\$4.0
Total		\$14.0	\$2.0	\$9.2





Infrastructure & Planning



Infrastructure & Planning

Impact Fees

	Jan 1, 2016	Jan 1, 2017
 Schools (8/1/2015)	\$4,403	\$5,242
 Roads	\$1,077	\$2,155
 Parks	\$89	\$178
 Libraries	\$41	\$83
 Fire	\$60	\$121
 EMS	\$16	\$33
 Law Enforcement	\$64	\$129
 Jail	\$48	\$97
Total	\$5,798	\$8,038



Projects and Asset Management

Five-Year Projection

	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20
Revenue					
Additional Ad Valorem	0.6	0.6			
Landfill Tipping Fee Dividend	4.0	3.5	3.5	3.5	3.5
Parking Garage Debt Service	0.3				
Bond Refinance	0.1				
Other Recurring Revenue	0.6	1.0			
FY 13/14 Ending Balance	6.2				
Total	11.8	5.1	3.5	3.5	3.5
Expense					
Parking Garage	8				
SOE Facility	3.8				
Sheriff's Book-in Facility		2			
Asset Management		2.6	2.5	2.5	2.5
Grant Match Funding		0.5	1.0	1.0	1.0
Total	11.8	5.1	3.5	3.5	3.5
Balance	0	0	0	0	0



Infrastructure & Planning

Facilities Asset Management Plan

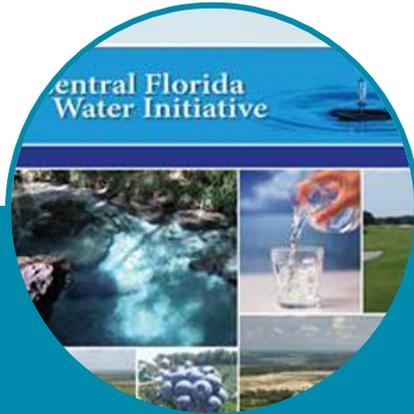
	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20
Subtotal	\$2,718,000	\$2,624,400	\$2,679,250	\$2,429,800	\$2,463,650
3% Inflation	\$0	\$78,732	\$160,755	\$218,682	\$295,638
Total	\$2,718,000	\$2,703,132	\$2,840,005	\$2,648,482	\$2,759,288

All county buildings except Fire Rescue



Infrastructure & Planning

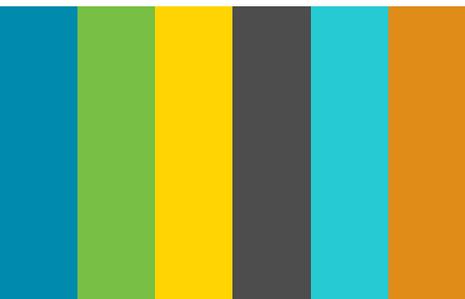
Long-Range Strategic Planning



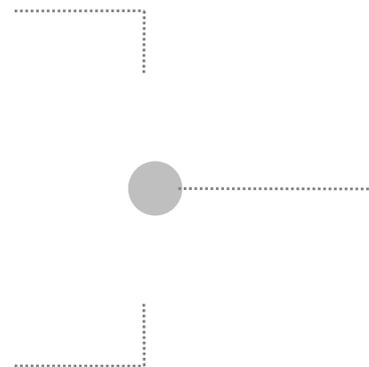
Alternative Water Supply



Transportation Planning



Public Policy Direction



BoCC Workforce

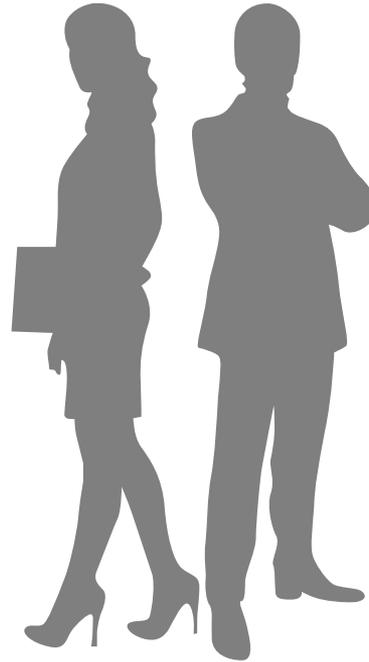
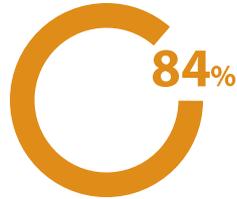


1,898 BoCC Employees

Net reduction of 50 positions from adopted FY 2014/2015 budget

Workforce

2260 employed in 2008



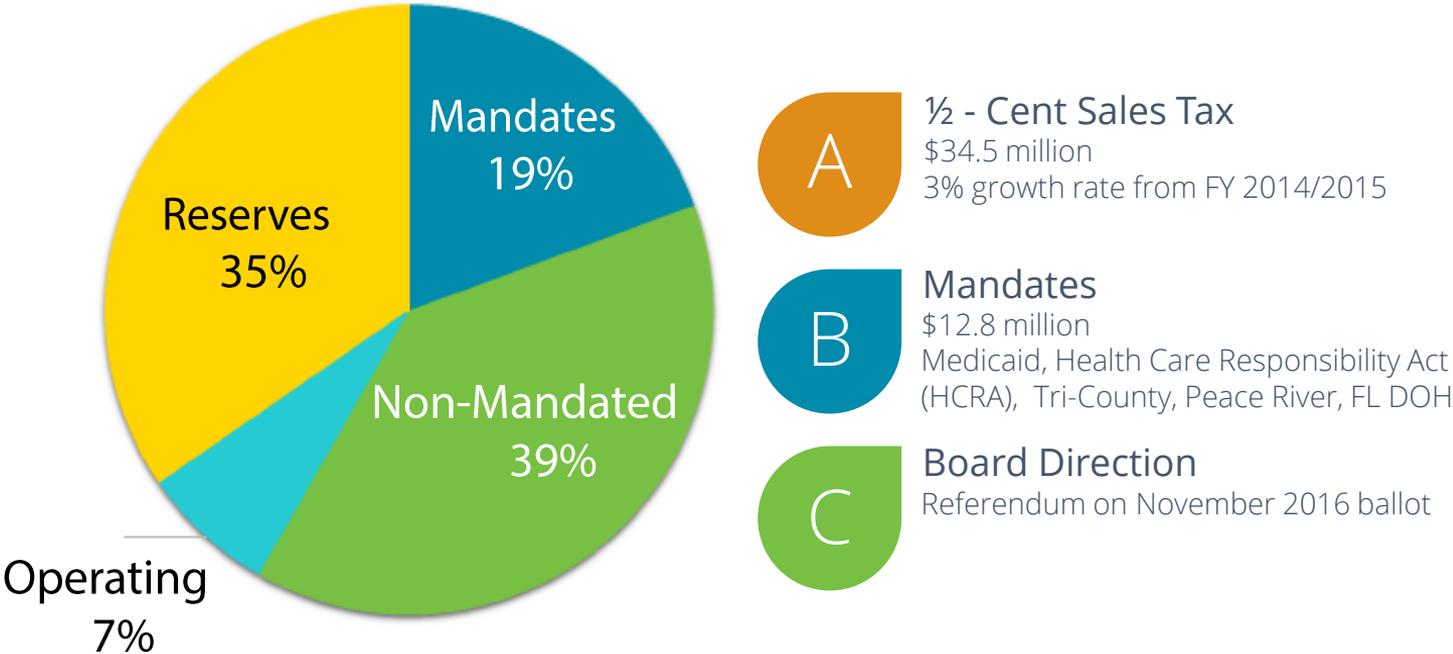
Reductions

Social Services	88
• Transit	64
• Elderly Services	21
• Adult Day Care & HND	3
Fire Rescue	38
• EMS	4
• Fire	42
Building	3
Code Enforcement	3
Economic Development	6
Waste & Recycling	3
Other Additions	6
Other Deletions	3



Indigent Healthcare

Budget Distribution



Long Range Strategic Planning

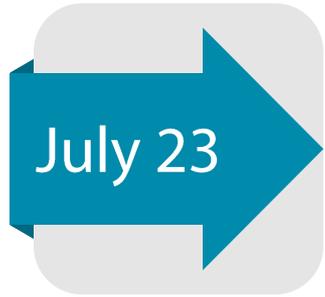


BoCC Divisions

- Fire Rescue
- Parks & Recreation
- Roads & Drainage
- Indigent Healthcare/Social Services
- Equity & Human Resources/
Risk Management

Budget Process

Calendar



Sheriff
Budget Presentation



CIP
Work Session



Finance Committee

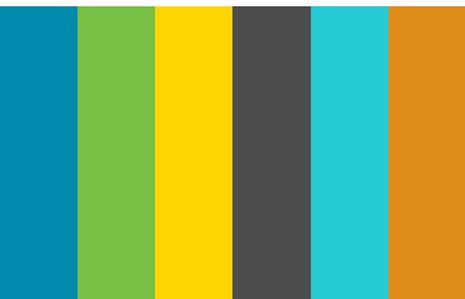


First Public Hearing
6:00 p.m.

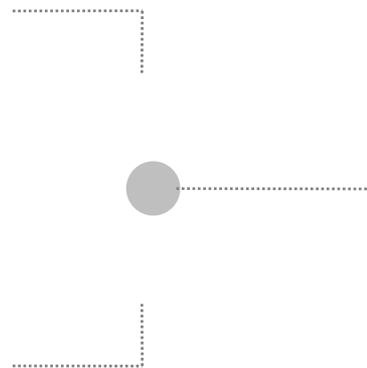


Final Public Hearing
6:00 p.m.





Questions?



General Fund

Mandates

	FY 14/15	FY 15/16
Tax Increment – Cities	3.9	4.4
Inmate Medical	4.4	4.1
Article V Facilities	2.8	2.8
Predisposition (DJJ)	1.6	1.6
Workers Compensation	3.1	3.1
Claims Management	1.5	1.8
Medical Examiner	1.3	1.3
Unemployment Compensation	-	-
County Audit	0.3	0.3
Indigent Burials	0.1	0.1
FDLE – Deputy Physicals	0.1	0.1
Tax Bill Postage/Tax Deeds/ Legal Ads for Tax Certificates	0.8	0.8
	TOTAL	
	\$ 19.9	\$ 20.4



Asset Management

Larger Projects			
Building Name	Project Description	Amount	Priority
Combee Administration Mechanical Building	Replace Cooling Tower	\$140,000.00	1
History Center	Replace Cooling Tower	\$110,000.00	2
Indigent Health Building	Exterior Painting	\$75,000.00	3
Frank B. Smith Client Services Building	Exterior Painting	\$40,000.00	4
Animal Services South Kennel	Roof Replacement/Coating	\$80,000.00	5
Animal Services North Kennel	Roof Replacement/Coating	\$100,000.00	6
Bartow Property Appraisers	Air Handler Replacement	\$75,000.00	7
Central County Jail	Canopy Replacement	\$625,000.00	8
Central County Jail	Cell Door/Operator Replacement	\$500,000.00	9
Sheriff SE Command	HVAC Replacement	\$150,000.00	10
Ag Center Main Building	Exterior Painting	\$40,000.00	11
Haines City Adult Daycare Center	HVAC Replacement	\$50,000.00	12
Ag Center Main Building	HVAC Replacement	\$40,000.00	13
Bartow Courthouse	3rd Floor Carpet Replacement	\$259,300.00	14
Combee Administration Building	Replace Carpet on 3rd & 5th Floor	\$196,750.00	15
		Subtotal:	\$2,481,050.00



Asset Management

Smaller Projects

Building Name	Project Description	Amount	
Ag Center JW Hunt Building	Replace Carpet and Paint Exterior	\$21,000.00	
Christina Park Restrooms/Concession	Exterior Painting	\$5,000.00	
Charles Richardson Adult Daycare	Seal and Stripe Parking Area	\$10,000.00	
Indigent Health Building	Seal and Stripe Parking Area	\$8,000.00	
Ag Center Stuart Center	Stripe Parking Lot and Exterior Painting	\$25,000.00	
Hunt Fountain Park Concession/Restroom	Replace Ice Machine	\$5,000.00	
Jan Phyl Park Concession/Restrooms	Stripe Parking Lot	\$3,000.00	
Loyce E Harpe Park Concession/Restroom	Stripe Parking Lot	\$5,000.00	
Highland City Park Concession/Restrooms	Exterior Painting	\$5,000.00	
Aldine Combee Park Concession	Exterior Paint and Caulking	\$5,000.00	
Pre-Trial & Probation	Flooring Replacement	\$10,000.00	
Sheniff SE Command	Stripe Parking Lot	\$3,000.00	
Winter Haven EMS	Replace Carpet/VCT	\$4,000.00	
South Lakeland EMS	Replace Carpet and Exterior Paint	\$9,200.00	
Gibsonia EMS	Replace HVAC	\$4,000.00	
Frostproof EMS	Replace A/C, Ceiling Tiles and Metal Panels	\$16,500.00	
Ft. Meade EMS	Replace HVAC and Carpet	\$14,000.00	
Bartow EMS	Replace Carpet and Paint Exterior	\$7,000.00	
Mulberry EMS	Replace HVAC	\$5,000.00	
Haines City EMS	Replace Carpet and VCT	\$18,000.00	
Nalcrest EMS	Replace HVAC and Roof	\$12,500.00	
Lake Alfred EMS	Replace HVAC and Carpet	\$14,000.00	
Seth McKeel EMS	Replace HVAC	\$12,500.00	
Lake Wales EMS	Replace HVAC and Seal/Stripe Parking Lot	\$15,250.00	
	Subtotal:	\$236,950.00	

