

COMMUNITY INVESTMENT PROGRAM

Polk County's Capital Improvement Program, otherwise known as the Community Investment Program (CIP), is a five-year plan for capital/infrastructure projects. The program identifies anticipated projects, schedules, costs, revenue sources, comprehensive plan information, and future operating impacts.

Community Investment Program Project Establishment

CIP is a planning, budgetary, and prioritizing tool that reflects Polk County's infrastructure needs through a list of capital projects for a five-year timeframe. While the first two years of the CIP is budgeted, the following three years are based on identified funding sources with projected revenues. Based on the Board's policy direction, divisions prioritize work to be completed. Cost estimates are generated to gain the true cost of a project, then allocated over the five-year CIP. This process is completed every year to update the CIP with new priorities or to adjust for revenue shortfalls or increases, depending on future analysis.

Community Investment Program Costs

Capital project costs include all expenditures related to land acquisition, planning, design, construction, project management, legal expenses, and mitigation of damages. Divisions estimate project costs but consider operating impacts as well, including start-up and recurring costs. Start-up costs refer to one-time initial costs to be funded from the operating budget at the time the facility comes online. Recurring costs are annual costs borne from the operating budget that cover personnel and operating expenses related to the facility. Start-up and recurring cost details are broken down by project and submitted with the proposed capital project list to the Board for review and consideration. In this manner, decision makers can readily recognize the true costs of a potential CIP project and the funding impact once a project is completed and becomes online. Operating cost estimates provide information that is useful in preparing the County's operating budget.

Community Investment Program Process

The process begins during the second quarter of each fiscal year with a meeting between Budget and Management Services and other County divisions that maintain direct management responsibility for capital projects. Instructions for required data and proposed schedules are discussed and revised, and preliminary revenue estimates are disseminated.

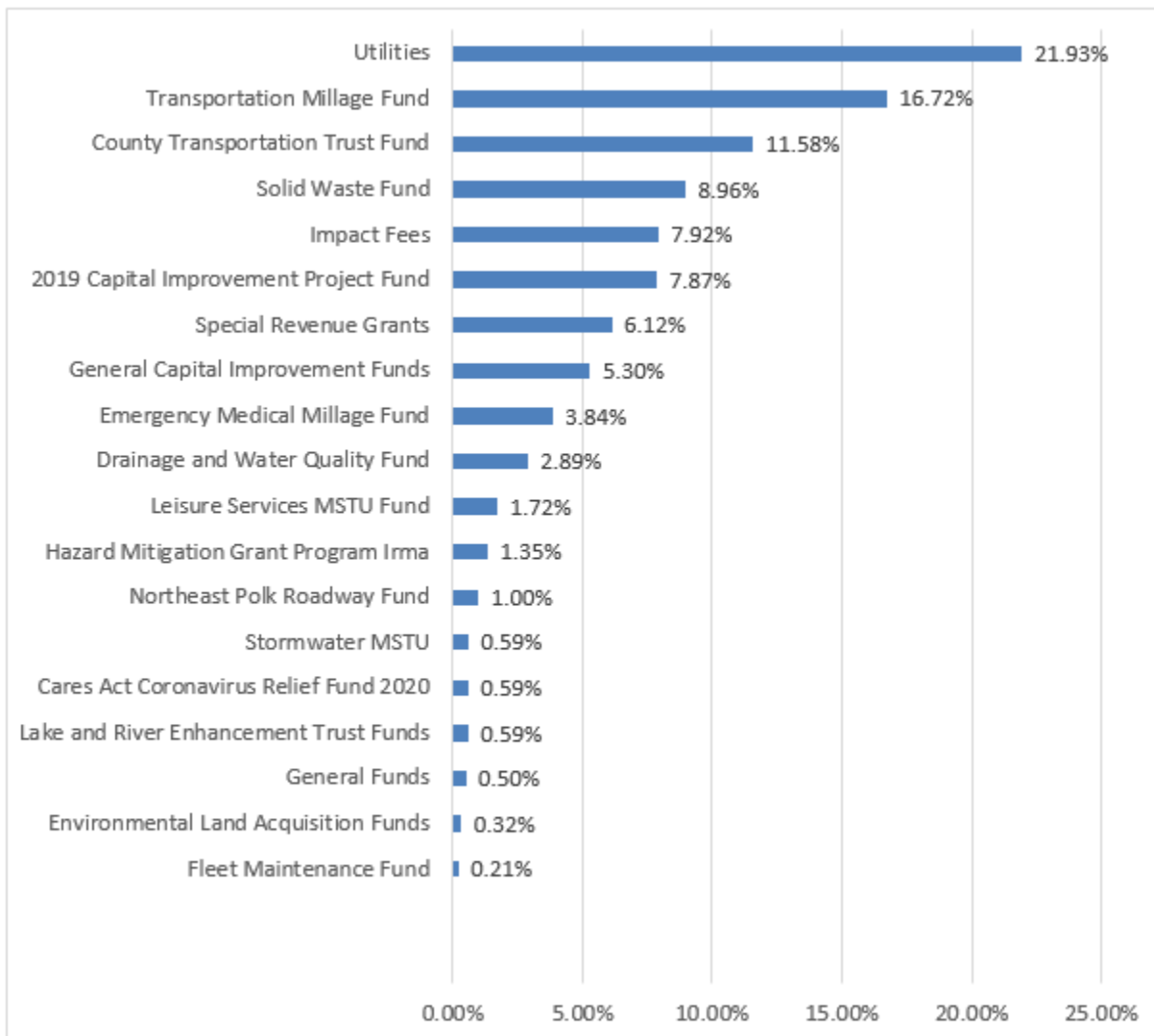
Following the meeting, division managers, constitutional officers, and Polk County citizens identify initial proposed revisions to the CIP. Typically, there are insufficient funds to provide for all of the projects identified. Preliminary lists are reviewed to determine if projects meet the requirements of the Comprehensive Plan. (The Comprehensive Plan was prepared in response to the 1985 Florida Growth Management Act, which provides the basis of County planning and infrastructure requirements of the future.) Once the review is completed, the County Manager reviews revised project lists, and a "balanced CIP" is prepared. In balancing the CIP, projections of revenues from existing sources are compared to requested capital projects. If there are adequate revenues to fund all requested projects, the program is balanced. If the program is not balanced, projects must be revised to reduce costs, postponed to a future time period, or eliminated from the program. Alternative financing, such as long-term debt, may be proposed in order to provide sufficient revenues to fund requested capital projects. The current fiscal year funding for the approved CIP is incorporated in the proposed budget prepared in August. After receiving direction from the Board and implementing any resulting changes, the CIP is adopted at Public Hearings held in September of each year.

Overall, the CIP, with its five-year time frame, gives a fair indication of the County's foreseeable infrastructure needs. There may be bona fide reasons why a project is needed or desired in the immediate future; however, a project may be deferred because resources are unavailable. The CIP helps to structure this decision-making by reviewing capital project requests, as well as the operational impact

Adopted Community Investment Program - Division Summary
Fiscal Year 2020/2021 through Fiscal Year 2024-2025

Divisions	Proposed FY 20/21	Planned FY 20/21	Planned FY 21/22	Planned FY 22/23	Planned FY 23/24	Total FY21-25 CIP
Facilities Management	29,862,470	14,796,194	3,160,000	2,710,000	3,160,000	53,688,664
Fire Rescue	14,012,384	5,500,000	5,200,000	1,200,000	1,200,000	27,112,384
Information Technology	6,370,316					6,370,316
Natural Resources						-
Environmental Lands	1,005,676	641,070	499,350	112,486		2,258,582
Water Resources	4,239,718	5,028,806	2,530,000	220,000	1,727,646	13,746,170
Parks	15,455,916	1,118,000	898,000	898,000	1,398,000	19,767,916
Roads and Drainage	128,860,878	90,252,000	74,392,000	52,267,000	54,729,050	400,500,928
Utilities						-
Expansion	43,824,874	28,211,974	15,403,283	10,588,900	6,980,450	105,009,481
Renewal & Replacement	19,273,470	12,998,145	8,287,500	7,125,000	6,729,999	54,414,114
Waste and Recycling	24,771,599	6,194,730	3,966,381	1,567,000	836,000	37,335,710
Total	287,677,301	164,740,919	114,336,514	76,688,386	76,761,145	720,204,265

FY 20/21 Community Investment Program Funding Sources (%)



Project Name	FY 21	FY 22	FY 23	FY 24	FY 25	Total Project Cost FY 21-25
Facilities Management						
Building Asset Management	\$ 2,845,000	\$ 2,610,000	\$ 2,610,000	\$ 2,610,000	\$ 2,610,000	\$ 13,285,000
Sheriff's Processing Center	\$ 2,330,500	\$ -	\$ -	\$ -	\$ -	\$ 2,330,500
Polk County Building ADA Survey Compliance & Transition Plan	\$ 284,360	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 684,360
Facilities Mitigation Generator Systems -Law Enforcement	\$ 1,507,742	\$ -	\$ -	\$ -	\$ -	\$ 1,507,742
Facilities Mitigation Generator Systems -Fire EMS	\$ 2,147,313	\$ -	\$ -	\$ -	\$ -	\$ 2,147,313
FACILITY MITIGATION HARDENING PROJECTS	\$ -	\$ 2,282,209	\$ -	\$ -	\$ -	\$ 2,282,209
New Government Center & Tax Collector (Inclusive of Tax Collector Portion 5700054)	\$ 16,297,555	\$ 8,203,985	\$ -	\$ -	\$ -	\$ 24,501,540
Fleet Fuel Tank Replacements	\$ 450,000	\$ -	\$ 450,000	\$ -	\$ 450,000	\$ 1,350,000
Fleet Management Vehicle Storage	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
South County Jail Attorney Booth Modifications	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Burnham-McCall Training Center	\$ 1,000,000	\$ 1,600,000	\$ -	\$ -	\$ -	\$ 2,600,000
Boot Camp Renovations at Central County Jail	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Fire Rescue						
Loughman Fire Station	\$ 2,800,000	\$ -	\$ -	\$ -	\$ -	\$ 2,800,000
Sleepy Hill Fire Station	\$ 2,940,609	\$ 400,000	\$ -	\$ -	\$ -	\$ 3,340,609
Frostproof Fire Station	\$ 3,400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 3,800,000
Nalcrest Fire Station	\$ 300,000	\$ 1,100,000	\$ 1,600,000	\$ 400,000	\$ 400,000	\$ 3,800,000
Winston/Galloway Fire Station	\$ 3,454,775	\$ -	\$ -	\$ -	\$ -	\$ 3,454,775
Moore Road Fire Station	\$ 400,000	\$ 1,200,000	\$ 1,600,000	\$ 400,000	\$ 400,000	\$ 4,000,000
Sand Hill Fire Station	\$ 400,000	\$ 1,200,000	\$ 400,000	\$ -	\$ -	\$ 2,000,000
Masterpiece/Thompson Nursery Fire Station	\$ 317,000	\$ 1,200,000	\$ 1,600,000	\$ 400,000	\$ 400,000	\$ 3,917,000
Information Technology						
Oracle Upgrade	\$ 6,370,316		\$ -	\$ -	\$ -	\$ 6,370,316
Environmental Lands						
Circle B Bar/Lake Hancock	\$ 111,425	\$ 62,650	\$ 200,000	\$ -	\$ -	\$ 374,075
Polk's Nature Discovery Center	\$ 135,418	\$ 129,954	\$ -	\$ -	\$ -	\$ 265,372
Green Swamp Corridor	\$ -	\$ 8,238	\$ 6,000	\$ -	\$ -	\$ 14,238
Keen/Walk-in-Water Creek	\$ 185,000	\$ -	\$ -	\$ -	\$ -	\$ 185,000
Crooked Lake West	\$ 220,781	\$ 340,228	\$ 293,350	\$ 112,486	\$ -	\$ 966,845
South Lake Walk-in-Water	\$ 73,052					\$ 73,052
Ridge to River Corridor Projects	\$ 280,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 380,000
Parks						
Bone Valley Off-Highway Vehicle Park	\$ 2,291,781	\$ -	\$ -	\$ -	\$ -	\$ 2,291,781
Loyce E Harpe Park Improvements	\$ 667,819	\$ -	\$ -	\$ -	\$ -	\$ 667,819
North East Regional Park	\$ 8,019,496	\$ -	\$ -	\$ -	\$ -	\$ 8,019,496
Boat Ramp/ADA Dock Construction Program	\$ 1,139,000	\$ 350,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 1,879,000
Boat Access Land Acquisition	\$ 650,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 1,250,000
Loughman SAP Projects	\$ 187,159	\$ -	\$ -	\$ -	\$ -	\$ 187,159
Playgrounds with Safety Surfaces	\$ 29,211	\$ -	\$ -	\$ -	\$ -	\$ 29,211
Landscaping and Trees	\$ 222,690	\$ -	\$ -	\$ -	\$ -	\$ 222,690
County/School Light Enhancements	\$ 111,431	\$ -	\$ -	\$ -	\$ -	\$ 111,431
Lake Gwyn Park Design and Development	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Lake Hancock Recreation	\$ 617,788	\$ -	\$ -	\$ -	\$ -	\$ 617,788
Mulberry Park Improvements	\$ 1,541	\$ -	\$ -	\$ -	\$ -	\$ 1,541
Gordon Heights Parks Improvements	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Waverly Park Improvements	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Lake Pierce Ranchettes Park	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Washington Park	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Replacement/Repurpose	\$ 618,000	\$ 618,000	\$ 618,000	\$ 618,000	\$ 618,000	\$ 3,090,000
NERP Artificial Turf Replacement	\$ -	\$ -	\$ -		\$ 500,000	\$ 500,000
Water Resources						
South Lake Conine Stormwater Treatment	\$ 418,675	\$ -	\$ -	\$ -	\$ -	\$ 418,675
Upper Saddle Creek Water Quality Imprvt	\$ 801,136	\$ 1,583,806	\$ 1,000,000	\$ -	\$ -	\$ 3,384,942
Crystal Lake	\$ 733,264	\$ 200,000	\$ -	\$ -	\$ -	\$ 933,264
Lake Gwyn Restoration (Eastern half)	\$ 430,327	\$ -	\$ -	\$ -	\$ -	\$ 430,327
Watershed/Water Quality Management Plans	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Lake Lulu	\$ 510,000	\$ 620,000		\$ -	\$ -	\$ 1,130,000
Lake Annie Restoration and Water Storage	\$ 200,000	\$ 175,000	\$ 600,000		\$ -	\$ 975,000
Lake Eva Stormwater Improvements	\$ 275,000	\$ 150,000		\$ -	\$ -	\$ 425,000
Kissimmee Watershed Project		\$ 1,000,000	\$ 130,000	\$ 220,000		\$ 1,350,000
Small Scale Surface Water Enhance/Treatment	\$ 291,316	\$ 700,000				\$ 991,316
Peace Creek Canal	\$ 100,000	\$ 150,000	\$ 750,000	\$ -	\$ -	\$ 1,000,000
Kissengen Spring	\$ 100,000	\$ 250,000				\$ 350,000
Lena Run	\$ 130,000	\$ 200,000	\$ 50,000	\$ -	\$ -	\$ 380,000
Crooked Lake West Hydrologic Restoration	\$ -	\$ -	\$ -	\$ -	\$ 1,727,646	\$ 1,727,646
Roads and Drainage						
Pavement Management	\$ 18,000,000	\$ 18,000,000	\$ 18,000,000	\$ 18,000,000	\$ 18,000,000	\$ 90,000,000
Culvert Failure Contingency	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 12,500,000
Railroad Grade Crossings	\$ 320,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 1,600,000
Maintenance of Storm Water Facilities	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000
Sidewalk Renewal and Replacement	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 1,100,000
Future Right-of-Way and Maintenance	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
Guardrail Program	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 525,000
Raised Pavement Marking Program	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 1,350,000
Sidewalk Projects	\$ 2,250,000	\$ 2,250,000	\$ 2,250,000	\$ 2,250,000	\$ 2,250,000	\$ 11,250,000
Americans with Disabilities Act Intersection Improvements	\$ 532,000	\$ 532,000	\$ 532,000	\$ 532,000	\$ 532,000	\$ 2,660,000
Roadway Improvements	\$ 2,600,000	\$ 2,600,000	\$ 2,600,000	\$ 2,600,000	\$ 2,600,000	\$ 13,000,000
Traffic Striping	\$ 930,000	\$ 930,000	\$ 930,000	\$ 930,000	\$ 930,000	\$ 4,650,000

Project Name	FY 21	FY 22	FY 23	FY 24	FY 25	Total Project Cost FY 21-25
Road and Drainage						
Bridge Rehabilitation Program	\$ 740,000	\$ 740,000	\$ 740,000	\$ 740,000	\$ 740,000	\$ 3,700,000
Lake Wilson CR54 to CR532	\$ 19,792,910	\$ 8,000,000	\$ -	\$ -	\$ -	\$ 27,792,910
West Pipkin Rd (from Medulla Rd to Harden Blvd)	\$ 34,029,557	\$ 19,350,000	\$ -	\$ -	\$ -	\$ 53,379,557
West Pipkin Rd Utility JPA	\$ 3,000,000	\$ 1,445,000	\$ -	\$ -	\$ -	\$ 4,445,000
CR557 Widening (US17/92 to I4)	\$ 7,500,000	\$ 5,935,000	\$ 20,500,000	\$ 23,200,000	\$ 25,600,000	\$ 82,735,000
Marigold Avenue	\$ 3,885,000	\$ 12,025,000	\$ 12,025,000	\$ -	\$ -	\$ 27,935,000
Cypress Pkwy Widening (W Solivita to Solivita Blvd)	\$ 3,235,000	\$ 5,500,000	\$ 12,500,000	\$ -	\$ -	\$ 21,235,000
Wabash Ave: Memorial Blvd to 10th St	\$ 525,506	\$ -	\$ -	\$ -	\$ -	\$ 525,506
Holly Hill Road/FDC Grove Road Alignment Study	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
CR 547 @ New Highschool	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
CR54 @ CR547 Signalization & Intersection Improvements	\$ 950,000	\$ -	\$ -	\$ -	\$ -	\$ 950,000
CR54 @ Old Kissimmee Road Intersection	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Johnson Avenue @ Power Line Road Signalization	\$ 1,625,000	\$ -	\$ -	\$ -	\$ -	\$ 1,625,000
CR542 @ Recker Hwy Turnlane	\$ 660,000	\$ -	\$ -	\$ -	\$ -	\$ 660,000
CR 547 (Davenport Blvd) @ Orchid/Holly Hill Rd	\$ 491,000	\$ 950,000	\$ -	\$ -	\$ -	\$ 1,441,000
Marigold @ Lake Marion Creek	\$ 150,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 350,000
Daughtery Rd at Gib-Galloway	\$ 224,578	\$ -	\$ -	\$ -	\$ -	\$ 224,578
Galloway @ Sleepy Hill	\$ 500,000	\$ 760,000	\$ -	\$ -	\$ -	\$ 1,260,000
US27 @Four Corners Blvd	\$ 252,175	\$ 150,000	\$ -	\$ -	\$ -	\$ 402,175
Walk In Water Rd Bridge Replacement	\$ 2,010,000	\$ -	\$ -	\$ -	\$ -	\$ 2,010,000
Lunn Road Bridge Replacement	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
North Lake Reedy Blvd Bridge #164302	\$ 675,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,675,000
North Lake Reedy Blvd Bridge #164303	\$ 400,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,400,000
Thornhill Road Bridge	\$ 559,000	\$ 1,700,000	\$ 300,000	\$ -	\$ -	\$ 2,559,000
Ariana Street Sidewalks	\$ 1,588,158	\$ -	\$ -	\$ -	\$ -	\$ 1,588,158
Bomber Rd Sidewalks and Drainage	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Inwood Multi-Use Path	\$ 1,345,002	\$ -	\$ -	\$ -	\$ -	\$ 1,345,002
Crystal Lake Elementary Sidewalk	\$ 523,675	\$ -	\$ -	\$ -	\$ -	\$ 523,675
CR 655 Lighting Project	\$ 858,888	\$ -	\$ -	\$ -	\$ -	\$ 858,888
Wabash Avenue Trail	\$ 2,381,000	\$ -	\$ -	\$ -	\$ -	\$ 2,381,000
Bridgers Avenue Drainage Improvements Phase I	\$ 2,005,000	\$ -	\$ -	\$ -	\$ -	\$ 2,005,000
Crescent Lake Watershed Management Plan	\$ 622,500	\$ 1,120,000	\$ -	\$ -	\$ -	\$ 1,742,500
Lake Parker Regional Drainage System Phase IV	\$ 758,000	\$ -	\$ -	\$ -	\$ -	\$ 758,000
Silver Sands Water Quality & Drainage Improvements	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Rolling Oaks Drainage Improvements	\$ 1,029,453	\$ -	\$ -	\$ -	\$ -	\$ 1,029,453
Tillery/Clubhouse Drainage	\$ 509,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 559,000
Collier Drive Drainage Improvements	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Alachua Drive Drainage Improvements	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Keith Lane Drainage	\$ 490,000	\$ -	\$ -	\$ -	\$ -	\$ 490,000
Griffin Avenue Drainage Improvements	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000
Sunset Trail SW Quality Improvements Crooked Lake	\$ 1,127,165	\$ -	\$ -	\$ -	\$ -	\$ 1,127,165
Walt Williams Road Drainage	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 155,000
East Lake Deer Outfall Improvement	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000
Heather Heights/Kristina Court Drainage	\$ 499,701	\$ -	\$ -	\$ -	\$ -	\$ 499,701
Wildwood Subdivision Drainage	\$ 569,510	\$ -	\$ -	\$ -	\$ -	\$ 569,510
Wilson Acres	\$ 54,000	\$ -	\$ -	\$ -	\$ -	\$ 54,000
Jan Phyl Drainage	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Eloise Loop Road	\$ 105,793	\$ -	\$ -	\$ -	\$ -	\$ 105,793
Roadway Maintenance Dundee Substation	\$ 1,006,328	\$ -	\$ -	\$ -	\$ -	\$ 1,006,328
Northridge Trail/Preserves Development	\$ 935,979	\$ -	\$ -	\$ -	\$ -	\$ 935,979
Winter Haven Quiet Zones	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
US92-County Line Road Infrastructure Agreement	\$ -	\$ -	\$ -	\$ -	\$ 62,050	\$ 62,050
Roads and Drainage Demolition/Construction	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000
Roadway Maintenance Unit Construction	\$ 300,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,300,000

Utilities-Expansion						
Lake Wilson Road Reclaimed WM Extension	\$ 293,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 393,000
Ernie Caldwell Reclaimed WM Improvements - Phase 2	\$ 1,875,000	\$ 1,625,000	\$ -	\$ -	\$ -	\$ 3,500,000
Jordons Grove Ground Storage Reservoir and High Service Pump Station	\$ -	\$ 250,000	\$ 3,425,000	\$ -	\$ -	\$ 3,675,000
Breakwater Cove Reclaimed WM Improvement	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 525,000
CRUSA Tanamora WPF Decommission	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ 105,000
Cypress Lake	\$ 1,226,400	\$ 1,806,000	\$ 2,121,000	\$ 3,727,500	\$ 3,444,000	\$ 12,324,900
New HHUFA 2 Well	\$ 1,047,500	\$ 1,150,000	\$ -	\$ -	\$ -	\$ 2,197,500
Hodge Street WPF Upgrades	\$ 1,526,210	\$ -	\$ -	\$ -	\$ -	\$ 1,526,210
Edgehill WPF HSP Upgrades	\$ -	\$ 410,000	\$ -	\$ -	\$ -	\$ 410,000
Van Fleet HSP Upgrades	\$ -	\$ -	\$ 610,000	\$ -	\$ -	\$ 610,000
Sherwood Lakes WPF Improvements	\$ 474,323	\$ -	\$ -	\$ -	\$ -	\$ 474,323
Cherry Hill WPF	\$ 3,430,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 3,440,000
PRWC West Polk LFA Deep Wells	\$ -	\$ -	\$ -	\$ 110,300	\$ 110,300	\$ 220,600
Decommission Timberidge WPF	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ 105,000
Decommission Homestead WPF	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ 105,000
Decommission Indianwood WPF	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ 105,000
Decommission Oak Acres WPF	\$ -	\$ -	\$ 136,000	\$ -	\$ -	\$ 136,000
SE Well Field SFWMD	\$ -	\$ -	\$ -	\$ 465,200	\$ 785,400	\$ 1,250,600
Miscellaneous Developers Agreements	\$ 825,000	\$ 825,000	\$ -	\$ 1,575,000	\$ -	\$ 3,225,000
Water Treatment Facility SCADA Upgrades	\$ 449,400	\$ 548,000	\$ -	\$ -	\$ -	\$ 997,400
Bartow Capital Payback	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 1,010,000
NERWWTF Clarifier Addition	\$ 10,450,000	\$ 3,150,000	\$ -	\$ -	\$ -	\$ 13,600,000
NERWWTF Expansion from 6 to 9 MGD	\$ -	\$ -	\$ 525,000	\$ 525,000	\$ 525,000	\$ 1,575,000
NERWWTF Dump Pad	\$ 570,000	\$ -	\$ -	\$ -	\$ -	\$ 570,000

Project Name	FY 21	FY 22	FY 23	FY 24	FY 25	
Utilities-Expansion						
NWRWWTF Headworks Improvements	\$ 369,250	\$ -	\$ -	\$ -	\$ -	\$ 369,250
SWRWWTF Oxidation Ditches 1 & 2 Improvements	\$ 2,586,819	\$ 67,375	\$ -	\$ -	\$ -	\$ 2,654,194
SWRWWTF Effluent Pump Modifications	\$ -	\$ -	\$ 270,000	\$ -	\$ -	\$ 270,000
Sun Ray WWTF Improvements	\$ 585,000	\$ 545,000	\$ -	\$ -	\$ -	\$ 1,130,000
SCADA Cybersecurity Improvements	\$ 270,000	\$ 87,500	\$ -	\$ -	\$ -	\$ 357,500
Small WWTF SCADA Upgrades	\$ 883,000	\$ -	\$ -	\$ -	\$ -	\$ 883,000
CRUSA Emergency Interconnect	\$ 858,847	\$ 769,962	\$ -	\$ -	\$ -	\$ 1,628,809
Ernie Caldwell Water Main Improvements Phase 1	\$ -	\$ 856,000	\$ 1,830,000	\$ -	\$ -	\$ 2,686,000
Holly Hill WM Upgrade	\$ -	\$ -	\$ 262,500	\$ 525,000	\$ -	\$ 787,500
Cottonwood Drive WM Upgrade	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Meadowood Drive WM Looping	\$ 599,125	\$ -	\$ -	\$ -	\$ -	\$ 599,125
Indian Ridge WM Upgrades	\$ 1,050,000	\$ -	\$ -	\$ -	\$ -	\$ 1,050,000
Lakeland Bartow PCU Potable Water Interconnect	\$ 808,000	\$ 236,250	\$ -	\$ -	\$ -	\$ 1,044,250
Old Highway 37 WM Upgrades	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
CR 540A Booster Station	\$ 740,000	\$ 405,000	\$ -	\$ -	\$ -	\$ 1,145,000
Crews Lake Rd PRSV Station	\$ 262,500	\$ -	\$ -	\$ -	\$ -	\$ 262,500
Sun Air Blvd WM Upgrade	\$ -	\$ -	\$ -	\$ 323,400	\$ -	\$ 323,400
Masterpiece Road WM Improvement	\$ -	\$ 449,850	\$ -	\$ -	\$ -	\$ 449,850
Upgrade LS No. 84 (Polo Park East)	\$ -	\$ -	\$ -	\$ -	\$ 102,250	\$ 102,250
Ernie Caldwell Blvd FM and Master LS	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
Upgrade LS # 253 (Providence)	\$ 895,000	\$ 825,000	\$ -	\$ -	\$ -	\$ 1,720,000
Lift Station Upgrades (CIP)	\$ -	\$ -	\$ 157,500	\$ 157,500	\$ 157,500	\$ 472,500
CRUSA Master Plan Update 2025	\$ -	\$ -	\$ -	\$ -	\$ 210,000	\$ 210,000
NERUSA PRWC AWS Receiving Facility	\$ -	\$ 892,500	\$ 3,255,000	\$ 262,500	\$ -	\$ 4,410,000
NERUSA Master Plan Update 2025	\$ -	\$ -	\$ -	\$ -	\$ 472,500	\$ 472,500
NWRUSA Master Plan Update 2025	\$ -	\$ -	\$ -	\$ -	\$ 315,000	\$ 315,000
SWRUSA Master Plan Update 2025	\$ -	\$ -	\$ -	\$ -	\$ 315,000	\$ 315,000
Gibson Oaks WPF	\$ 3,885,000	\$ 9,193,277	\$ -	\$ -	\$ -	\$ 13,078,277
Electrical Short Circuit Current Studies	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
SCADA Master Plan	\$ -	\$ 210,000	\$ -	\$ -	\$ -	\$ 210,000
PRWC Peace Creek IWS	\$ -	\$ -	\$ -	\$ 47,500	\$ 73,500	\$ 121,000
Sup Water Supply Plan Cont Planning & Coord	\$ 1,408,500	\$ 546,000	\$ 189,000	\$ 168,000	\$ 168,000	\$ 2,479,500
Septage Receiving Station	\$ -	\$ -	\$ 996,533	\$ -	\$ -	\$ 996,533
Standby Power System Improvements Phase 2	\$ 1,325,000	\$ 1,112,260	\$ 130,000	\$ -	\$ -	\$ 2,567,260
SWRWWTF Ops Building Annex	\$ 110,000	\$ 995,000	\$ -	\$ -	\$ -	\$ 1,105,000
Pole Barn Improvements	\$ 375,000	\$ 275,000	\$ 268,750	\$ -	\$ -	\$ 918,750
Utilities Admin Building Expansion	\$ -	\$ -	\$ 525,000	\$ 2,250,000	\$ -	\$ 2,775,000
Misc. Engineering Services	\$ 100,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 100,000	\$ 950,000

Utilities-Repair and Replacement						
R & R Reclaimed Water Projects	\$ 411,667	\$ 405,000	\$ 595,000	\$ 320,000	\$ 78,333	\$ 1,810,000
R & R Potable Water Projects	\$ 4,821,867	\$ 6,207,500	\$ 4,247,500	\$ 3,570,000	\$ 1,803,333	\$ 20,650,200
R & R Wastewater Projects	\$ 3,886,667	\$ 2,280,000	\$ 1,095,000	\$ 1,495,000	\$ 828,333	\$ 9,585,000
R and R Bldgs and Non-Prod	\$ 5,300,000	\$ 1,850,000	\$ 2,350,000	\$ 1,740,000	\$ 4,020,000	\$ 15,260,000
AMI Meter Change-Out	\$ 4,853,269	\$ 2,255,645		\$ -	\$ -	\$ 7,108,914

Waste and Recycling						
Williams Property Reclamation	\$ 1,300,000	\$ 700,000	\$ 1,000,000	\$ 667,000	\$ -	\$ 3,667,000
Security and Buffer Improvements	\$ 75,000	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ 195,000
Wetland Mitigation Bank	\$ 373,700	\$ 381,000	\$ 380,000	\$ 400,000	\$ 400,000	\$ 1,934,700
Phase IV, Class I Landfill Site Prep	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gas Collections System, Phase III	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Leachate Disposal Facility	\$ 3,051,620	\$ 1,000,000	\$ 864,180	\$ -	\$ -	\$ 4,915,800
NE Quadrant Stormwater for NCLF	\$ 610,500	\$ 500,000	\$ 500,000	\$ 500,000	\$ 436,000	\$ 2,546,500
CNG Beneficial Use	\$ 1,380,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 1,580,000
Emergency Generators	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ 160,000
Phase II - South and East Side Temp Closure	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Phase II - North Side Temp Final Closure	\$ 250,000	\$ 250,000	\$ 62,201	\$ -	\$ -	\$ 562,201
Road Improvements	\$ 900,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 1,150,000
Phase VI, Class I Infill	\$ 12,450,000	\$ 608,730	\$ -	\$ -	\$ -	\$ 13,058,730
Leachate Tank Addition	\$ 300,000	\$ 130,000	\$ -	\$ -	\$ -	\$ 430,000
Gas Collection System, Phase V	\$ 1,430,404	\$ 550,000	\$ -	\$ -	\$ -	\$ 1,980,404
Outbound Scale Addition	\$ 285,000	\$ 365,000	\$ -	\$ -	\$ -	\$ 650,000
Scale House System Upgrade	\$ 690,375	\$ -	\$ -	\$ -	\$ -	\$ 690,375
SCADA System Upgrade	\$ 200,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 250,000
Phase IB, Class I Northern Expansion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LCRS & Gas Systems Upgrades (NEW PROJECT)	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 1,500,000
Site-Wide Stormwater Management System Upgrades	\$ 750,000	\$ 650,000	\$ 600,000	\$ -	\$ -	\$ 2,000,000
Total 5 Year CIP FY 21-25	\$ 287,677,301	\$ 164,740,919	\$ 114,336,514	\$ 76,688,386	\$ 76,761,145	\$ 720,204,265

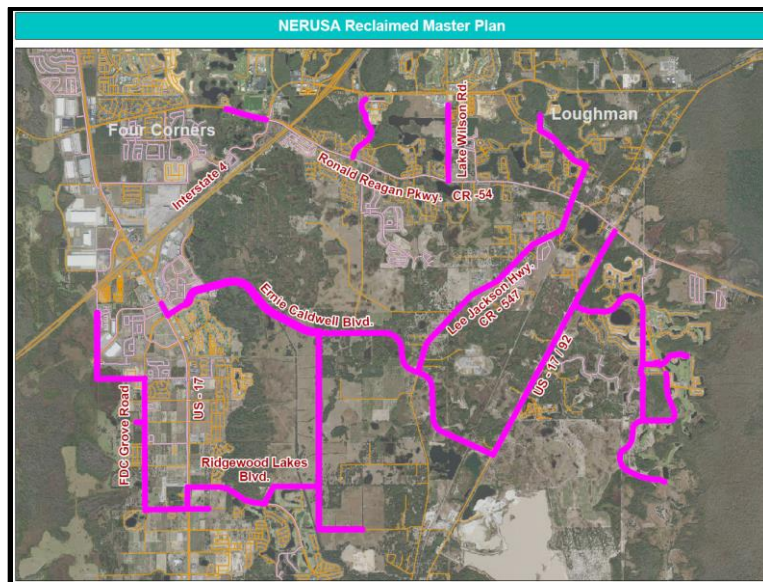
COMMUNITY INVESTMENT PROGRAM HIGHLIGHTS

Utilities

In Fiscal Year 2020/2021, Utilities continues to focus on Alternate Water Supply and supporting the Polk Regional Water Cooperative; expanding reclaimed water systems to offset potable water demands; implement standby power to reduce down time during emergency events; enhancing asset management systems for its renewal and replacement programs; and continuing to implement supervisory control and data acquisition (SCADA). Current approved rate structures will support current initiatives as bond issuance is not anticipated within the current 5-year CIP. Some highlighted projects are:

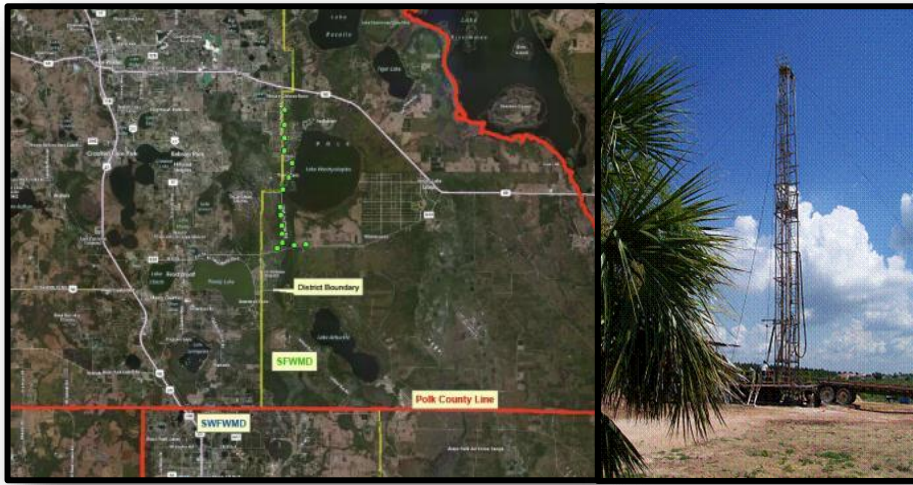
Expansion of Reclaimed Water System

Based on current master utility plans, the expansion of reclaimed water systems, where feasible, remains a priority to offset potable water demands. Construction of 20-inch and 16-inch reclaimed infrastructure within Ernie Caldwell Blvd. is critical to the County's looping strategy to increase the availability of reclaimed water in the Northeast Service Area. Phase 1 (20-inch) was completed in early 2020. Final design of Phase 2 (16-inch) is expected to be complete in early 2021. These projects (and other such similar projects) improve the County's ability to offset potable water demands while also leveraging 50% funding split with the Southwest Florida Water Management District (SWFWMD).



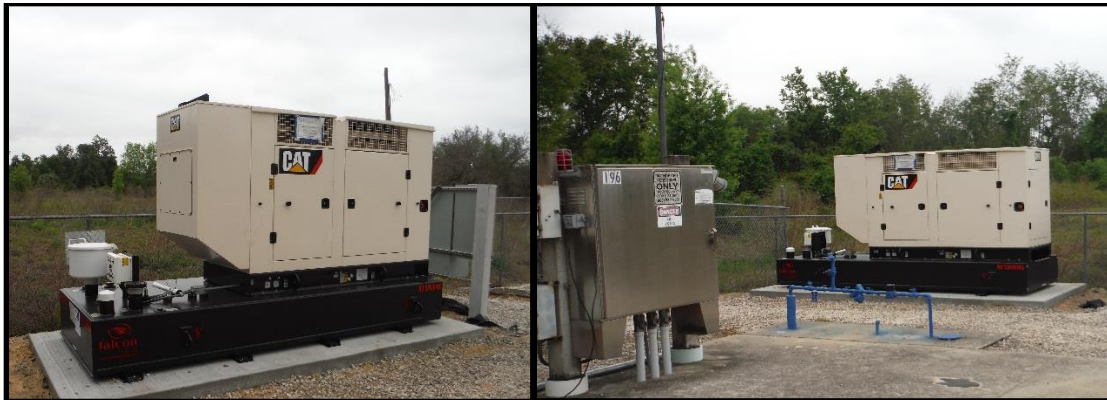
SE Well Field SWFMD

The Polk Regional Water Cooperative Southeast Wellfield will provide a long-term regional water supply to eastern Polk County. Average annual withdrawal quantities are anticipated between 15 to 30 million gallons per day (MGD). The conceptual design report for the treatment plant and transmission system have been submitted to the SWFWMD. The preliminary design is scheduled to be completed in late 2020 with final design commencing in 2021. Construction is projected to start in 2022, Fiscal Year 2022/2023, with the facility scheduled to be online by 2024.



Standby Power System Improvements Phase 2

Polk County Utilities has multiple utility service areas from which approximately 7 MGD of wastewater is collected and treated. This project is intended to improve system reliability and mitigate impacts from storms and other emergency events via partial (75%) funding from the Federal Emergency Management Agency (FEMA) totaling \$1.9 million. Assets include fixed generators at 23 critical lift station sites in the County's Northeast, Northwest, Southeast, Southwest, and Central Regional Utility Service Areas.



Continued Potable Water Production Regionalization

The County continues to strive to improve water quality, levels of service, and efficiencies as evidenced by construction of the new Gibson Oaks (5.24 MGD) and Cherry Hill (3.12 MGD) Potable Water Production Facilities (WPFs) in the County's Northwest Regional Service Area. Supported by a 2013 regionalization study and 2015 master plan update, these new WPFs will allow for the decommissioning of older WPFs such as Indianwood, Homestead, Timberidge, and Sherwood Lakes WPFs. The Cherry Hill project is under construction with completion expected in late 2021. Construction of the Gibson Oaks facility is expected to commence in early 2021.



Roads and Drainage

The Roads & Drainage Division's five-year Community Investment Program (CIP) includes \$401.8 million in road widening, alignment studies, intersection improvements (10), bridge replacement (5) and drainage (18) projects.

For the current fiscal year, this Board approved numerous contracts for alignment studies and design of major collector roads and the purchase of millions of dollars of right of way along those corridors. The FY 2020/2021 CIP budget includes funding that:

- Completes the right of way acquisition and begins construction of Lake Wilson Road in 2021;
- Continues right of way acquisition and design for the CR 557 expansion project;
- Finalizes design for construction that will begin in December 2021 that adds a third lane to West Pipkin Road from SR 37 to Harden Boulevard and expands the road to four lanes from Harden to Medulla Road;
- Continues design to widen Cypress Parkway and Marigold Avenue in Poinciana; and
- Continues alignment studies (on adjacent county roadways) to alleviate congestion on US 27 in northeast Polk.

While this investment is significant, there remains approximately 90 unfunded roadway projects that would cost another estimated \$1.1 billion to complete.

Pavement Management Program

Pavement management is utilized to resurface and maintain 2,454 centerline miles of paved County roads and over 216 lane miles of unpaved roads. In Fiscal Year 2020/2021, the division will continue to focus on efficiency and savings through the application of preventive alternative road treatment and traditional pavement methods such as overlay, leveling course resurfacing, mill and resurface.

Milling Old Dixie Highway



Resurfacing Old Dixie Highway



Dust Control



Sidewalks

Approximately 23,731 linear feet (4.49 miles) of sidewalks was added in Fiscal Year 2020/2021. Nearly 13,600 linear feet (2.6 miles) of sidewalk projects were completed during Fiscal Year 2019/2020.

North Campbell Rd (NE Lakeland)



BEFORE

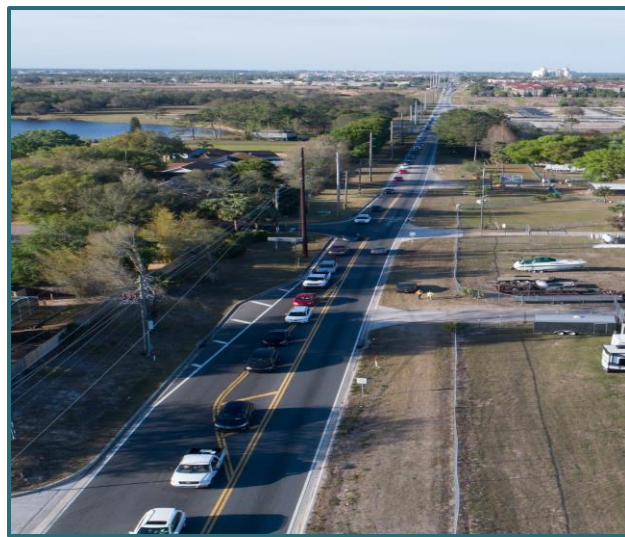


AFTER

Capacity Projects

The County will continue to work on capacity projects in the Community Investment Program. These include CR 557, from West Alfred Street in Lake Alfred to Interstate 4 (\$89 million); Lake Wilson Road (\$32.5 million); Marigold Avenue in Poinciana (\$28.6 million); Cypress Parkway in Poinciana (\$22 million); and West Pipkin Road in Lakeland from SR 37 to Medulla Road (\$57 million).

Lake Wilson: CR 54/Ronald Reagan Parkway to Osceola Polk Line Road



Facilities Management

In Fiscal Year 2020/2021, the Board continues its commitment to a robust Building Asset Management Plan. This plan funds many small and several large maintenance projects to ensure the upkeep of Polk County's facility infrastructure. Some of the major projects that will be completed this year are shown in the images below.

Polk County Administration Building Flat Roof Replacement



Polk County Property Appraiser Roof Replacement



Probation and Pre-Trial Roof Replacement



Fire Rescue

The Fire Rescue Division provides Fire Services and Emergency Management Services (EMS) throughout Polk County. Due to the large coverage area of the County, successfully providing adequate coverage for both EMS and Fire is an ongoing mission. To help Fire Rescue achieve their ongoing mission, the Kathleen, Frostproof, Galloway and Loughman Fire Rescue stations are scheduled to be completed in Fiscal Year 2020/2021. Each of these new stations will help address our coverage challenges in Fiscal Year 2020/2021 and beyond.

New Prototype Fire Station under Development



Sample Capital Project Detail Page

495

General Capital Improvement Fund (Non-Public Works and Non-Enterprise)

The General Capital Improvement Fund maintains accounts for the County's non-enterprise funded projects. Typical projects include parks, recreation centers, governmental offices, stormwater improvements, and Constitutional Officer Facilities. The primary sources of revenue for the Capital Improvement Fund are debt proceeds, inter-fund transfers, State revenue sharing, and interest.

Ad Valorem Taxes

The Board of County Commissioners and the Constituents of Polk County adopted several millage rates over the years. A millage of 1.1000, known as the Transportation Millage for Roads, is used for Transportation infrastructure projects. A Stormwater MSTU millage of 0.1000 is used for stormwater projects to meet national water quality standards throughout the County. A Parks MSTU of 0.5619 mills is used to fund daily operations and projects associated with the County parks. An EMS millage of 0.2500 mills is used for operations and maintenance of Emergency Medical Services (ambulances), including construction of fire stations that house ambulances.

Tourism Taxes

Tourism tax proceeds are derived from a 5% tax on all short-term accommodations of six months or less. In Fiscal Year 2008/2009, 50% of the tourism tax fund was budgeted for advertising, promotion, research, marketing, special events, operating costs, and contingency reserves; 50% was budgeted to fund tourist related infrastructure commitments including reserves to benefit tourism in Polk County.

Federal, State, and Local Source Grants

The County also receives grant funds for specific programs or activities.

Interest

Interest earned on the cash balances of the Capital Improvement funds is projected and budgeted as revenue.

Fund Balance

Fund balance represents unexpended monies from the prior fiscal year, which may be allocated to projects. Fund balance may be uncommitted (prior year reserves) or committed to provide funding for specific projects.

Constitutional Gas Tax

The Constitutional Gas Tax is a two-cent tax on motor fuels (5th and 6th cents). The distribution to counties is based upon a formula composed of three factors: county area, population, and gas tax revenue collection. The formula is updated annually. This fund pays for Debt Service associated with CIP Projects.

Second Local Option Gas Tax

There is a County imposed levy of five cents on every gallon of motor fuel sold at retail. These monies are allocated between Polk County and the municipalities within the County. The amounts the County and cities receive are net of the State's deduction for administrative and dealer collection fees. This tax is usually associated with Pavement Management and Debt Service.

Impact Fees

In October 1989, the Board of County Commissioners enacted Ordinance 89-40 establishing three classes of impact fees. These impact fees are Emergency Medical Services, Correction Facilities, and Transportation. Impact Fees for Parks were implemented in 2005. The motivation to levy impact fees was, and is, related directly to the rate of growth in the County and the burden that the countywide development places on the County's service delivery system. According to the original ordinance creating impact fees, these funds are restricted exclusively for capital improvements and equipment needed to service any new development. A moratorium on all impact fees, except the school impact fees, was in place from August 2010 until January 2016 when a portion of all impact fees were reinstated. Additional increases were effective March 2017 and October 2018. On September 17, 2019 Resolution 2019-056 was passed to increase all impact fees to 100% of the 2019 Study recommended rates except school impact fees which are approved in three phases. Phase 1 is effective January 1, 2020 at 55% of the 2019 Study recommended rates, phase 2 effective July 1, 2021 is approved at 65% of the 2019 study recommended rates and Phase 3 effective January 1, 2023 is approved at 75% of the 2019 Study recommended rates. The 2019 study established new Transportation impact fees (North, Northeast, Northwest, Southeast, and Southwest) and incorporated a revised benefit district map for Transportation Impact Fees.

Landfill Closure Fund

This funding source is generated through tipping fees imposed on incoming garbage tonnage and recycling. The revenue is used to create and close landfill cells in the County.

Utilities Connection/Rate Fees

The Utilities Division Charges for Water, Wastewater in addition to connection fees for first time hook-up for residential and commercial users of the Utility.

Fire Assessments

Fire assessments are revenue generated from residential and commercial annual tax bills. This revenue is used to build and update fire stations throughout the County based on growth. Additionally, this revenue purchases major apparatus.

Revenue Bonds

Revenue bonds are sold to construct specific CIP Projects determined by the Board. The bonds must be supported by a dedicated revenue source to pay debt service and associated interest.

Public Service Tax

On April 23, 1999, the Board of County Commissioners voted to impose a 2% Public Service Tax on public service providers of electricity, telecommunications, natural and propane gas, and water to customers in unincorporated areas of Polk County. On May 18, 2005, the Board of County Commissioners adopted an amendment, which increased the tax to 10%.

There are other potential financing sources for projects that may be included within the Community Investment Program. These include the lease-purchase of facilities, financing through Municipal Services Benefit Units (MSBU), and utilization of the Commercial Paper Program.

Municipal Services Benefit Units

A Municipal Services Benefit Unit (MSBU) may be established within a designated geographic area to provide a service to those property owners within the area. This assessment district is a legal entity, which may use assessments from property owners to provide a service or infrastructure to meet the needs of those individuals within the prescribed area.

Commercial Paper

Commercial Paper is generally defined as short-term, unsecured promissory notes issued by organizations or recognized credit quality. Polk County participates in the Florida Association of Counties Tax Exempt Commercial Paper Program supported by a credit line. Access to the pooled Commercial Paper Program is quarterly. Monies are used for payment of construction expenses.

Developer Funding

This funding is pledged through development agreements throughout the County. If a future project benefits a developer or the developer requests modifications to projects, the developer contributes to the cost of the construction either through cash or right-of-way contributions.

Operating Impacts from Capital Projects

A detailed account of operating impacts to specific projects can be seen in the table below.

FY 2021-2025 CAPITAL INVESTMENT PROJECT OPERATING COSTS								
Division	Project Name	Project Description	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	5-Year Total
Parks and Natural Resources		Design and construction of park and trail improvements	\$69,128	\$72,429	\$75,904	\$79,563	\$83,415	\$ 380,439
	Circle B Bar/Lake Hancock							
	Nature Discovery Center	Outdoor Environmental Education Center	\$318,950	\$336,108	\$354,242	\$373,411	\$393,675	\$ 1,776,386
	Lake Lowery Corridor	Land acquisition and fencing		\$3,060	\$3,152	\$3,246	\$3,344	\$ 12,802
	Keen/Walk-in-Water Creek	Land acquisition and fencing	\$12,208	\$12,642	\$13,093	\$13,562	\$14,049	\$ 65,554
	Crooked Lake West	Surface water storage and aquifer recharge	\$67,860	\$70,199	\$72,628	\$75,149	\$77,766	\$ 363,602
	South Lake Walk-in-Water	Land acquisition	-	\$3,000	\$3,000	\$3,000	\$3,000	\$ 12,000
	Bone Valley Off-Highway Vehicle Park	Design and construction of park expansion and improvements	\$278,143	\$285,309	\$294,101	\$303,180	\$312,556	\$ 1,473,289
	Loyce E Harpe Park	Additions to park amenities	\$10,684	\$10,899	\$11,118	\$11,340	\$11,567	\$ 55,608
	Northeast Regional Park	Additions to park amenities	\$183,792	\$186,965	\$190,210	\$193,528	\$196,922	\$ 951,417
	Lake Gwyn Park Design/Dvlpmnt	Design and new construction	-	\$47,264	\$48,682	\$50,142	\$51,646	\$ 197,734
	Upper saddle Creek Water Quality Improvement	Water Quality Enhancement				\$2,000	\$2,000	\$ 4,000
	Crystal Lake	Water Quality Enhancement			\$2,000	\$2,000	\$2,000	\$ 6,000
	Lake Gwyn Park Eastern	Design and new	-	\$23,000	\$23,000	\$23,000	\$23,000	\$ 92,000
	Lake Annie	Mowing and weed control					\$10,000	\$ 10,000
Roads and Drainage	Ronald Reagan Pky @ CR 547	Signalization of intersection	-	\$1,000	\$1,000	\$1,000	\$1,000	\$ 4,000
	Lake Wilson Rd	Roadway Maintenance	-		\$9,850	\$9,850	\$9,850	\$ 29,550
	Johnson Ave @ Power Line Rd	Roadway Maintenance			\$1,000	\$1,000	\$1,000	\$ 3,000
	Dundee Substation	Efficiency improvement		\$42,000	\$42,000	\$45,000	\$45,000	\$ 174,000
	West Pipkin Road	widening project			\$4,850	\$4,850	\$4,850	\$ 14,550
	Marigold Avenue	widening project				\$3,450	\$3,450	\$ 6,900
	Cypress Parkway	widening project			\$3,400	\$3,400	\$3,400	\$ 10,200
	Northridge Trail/Preserves	Infrastructure Project		\$ 6,000	\$6,000	\$6,000	\$6,000	\$ 24,000
	Eloise Loop Road	Drainage Project			\$3,100	\$3,100	\$3,100	\$ 9,300
	Wilson Acres Drainage	Drainage Project			\$1,600	\$1,600	\$1,600	\$ 4,800
	R&D							
	Demolition/Construction	Building maintenance		\$ 1,000	\$1,000	\$1,050	\$1,050	\$ 4,100
Information Technology	Oracle Upgrade	E-Business Suite 12.1.3 to 12.2.8		\$297,098	\$297,098	\$297,098	\$297,098	\$ 1,188,392
Facilities Management	Sheriff's Processing Center	Building maintenance		\$40,000	\$40,000	\$40,000	\$40,000	\$ 160,000
Waste and Recycling	Gas Collections System Phase 3	Design, permit and construct a gas collection system	\$103,000	\$106,090	\$109,273	\$112,551	\$115,928	\$ 546,842
TOTAL:			\$ 1,043,765	\$ 1,544,063	\$ 1,611,301	\$ 1,663,070	\$ 1,718,266	\$ 7,580,465