

COMMUNITY INVESTMENT PROGRAM

Polk County's Capital Improvement Program, otherwise known as the Community Investment Program (CIP), is a five-year plan for capital infrastructure projects. The program identifies anticipated projects, schedules, costs, revenue sources, comprehensive plan information, and future operating impacts.

Community Investment Program Project Establishment

CIP is a planning, budgetary, and prioritizing tool that reflects Polk County's infrastructure needs through a list of capital projects for a five-year timeframe. While the first two years of the CIP are budgeted, the following three years are based on identified funding sources with projected revenues. Based on the Board's policy direction, divisions prioritize work to be completed. Cost estimates are generated to gain the true cost of a project, then allocated over the five-year CIP. This process is completed every year to update the CIP with new priorities or to adjust for revenue shortfalls or increases, depending on future analysis.

Community Investment Program Costs

Capital project costs include all expenditures related to land acquisition, planning, design, construction, project management, legal expenses, and mitigation of damages. Divisions estimate project costs but consider operating impacts as well, including start-up and recurring costs. Start-up costs refer to one-time initial costs to be funded from the operating budget at the time the facility comes online. Recurring costs are annual costs borne from the operating budget that cover personnel and operating expenses related to the facility. Start-up and recurring cost details are broken down by project and submitted with the proposed capital project list to the Board for review and consideration. In this manner, decision makers can readily recognize the true costs of a potential CIP project and the funding impact once a project is completed and becomes online. Operating cost estimates provide information that is useful in preparing the County's operating budget.

Community Investment Program Process

The process begins during the second quarter of each fiscal year with a meeting between Budget and Management Services and other County divisions that maintain direct management responsibility for capital projects. Instructions for required data and proposed schedules are discussed and revised, and preliminary revenue estimates are disseminated.

Following the meeting, division managers, constitutional officers, and Polk County residents identify initial proposed revisions to the CIP. Typically, there are insufficient funds to provide for all of the projects identified. Preliminary lists are reviewed to determine if projects meet the requirements of the Comprehensive Plan. (The Comprehensive Plan was prepared in response to the 1985 Florida Growth Management Act, which provides the basis of County planning and infrastructure requirements of the future.) Once the review is completed, the County Manager reviews revised project lists, and a "balanced CIP" is prepared. In balancing the CIP, projections of revenues from existing sources are compared to requested capital projects. If there are adequate revenues to fund all requested projects, the program is balanced. If the program is not balanced, projects must be revised to reduce costs, postponed to a future time period, or eliminated from the program. Alternative financing, such as long-term debt, may be proposed in order to provide sufficient revenues to fund requested capital projects. The current fiscal year

Overall, the CIP, with its five-year time frame, gives a fair indication of the County's foreseeable infrastructure needs. There may be bona fide reasons why a project is needed or desired in the immediate future; however, a project may be deferred because resources are unavailable. The CIP helps to structure this decision-making by reviewing capital project requests, as well as the operational impact from the implementation of the program. Polk County's CIP is a dynamic program, whereby the program changes as identified projects require funding adjustments during the fiscal year, and occasionally, from year to year. Any amendment to the program must follow the Board adopted policy as shown at the end of the Process and Policy section of this book. Each division maintains daily control of its projects, and Budget and Management Services is responsible for the overall monitoring of the CIP process.

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Funding Sources

Each of the County's eight divisions that maintain a Capital Program is unique as it relates to its sources of funding CIP Projects. The following is a list and description of revenue sources:

General Capital Improvement Fund (Non-Public Works and Non-Enterprise)

The General Capital Improvement Fund maintains accounts for the County's non-enterprise funded projects. Typical projects include parks, recreation centers, governmental offices, stormwater improvements, and Constitutional Officer facilities. The primary sources of revenue for the Capital Improvement Fund are debt proceeds, inter-fund transfers, State revenue sharing, and interest.

Ad Valorem Taxes

The Board of County Commissioners and the Constituents of Polk County adopted several millage rates over the years. A millage of 1.2000, known as the Transportation Millage for Roads, is used for Transportation infrastructure projects. In FY 21/22, the Board decided to shift 0.1000 from the General Fund to the Transportation Millage. A Stormwater MSTU millage of 0.1000 is used for stormwater projects to meet national water quality standards throughout the County. A Parks MSTU of 0.5619 mills is used to fund daily operations and projects associated with the County parks. An EMS millage of 0.2500 mills is used for operations and maintenance of Emergency Medical Services (ambulances), including construction of fire stations that house ambulances.

Federal, State, and Local Source Grants

The County also receives grant funds for specific programs or activities.

Interest

Interest earned on the cash balances of the Capital Improvement funds is projected and budgeted as revenue.

Fund Balance

Fund balance represents unexpended monies from the prior fiscal year, which may be allocated to projects. Fund balance may be uncommitted (prior year reserves) or committed to provide funding for specific projects.

Constitutional Gas Tax

The Constitutional Gas Tax is a two-cent tax on motor fuels (5th and 6th cents). The distribution to counties is based upon a formula composed of three factors: county area, population, and gas tax revenue collection. The formula is updated annually. This fund pays for Debt Service associated with CIP Projects.

Second Local Option Gas Tax

There is a County imposed levy of five cents on every gallon of motor fuel sold at retail. These

monies are allocated between Polk County and the municipalities within the County. The amounts the County and cities receive are net of the State's deduction for administrative and dealer collection fees. This tax is usually associated with Pavement Management and Debt Service.

Coronavirus Local Fiscal Recovery– American Rescue Plan

Funding was received during FY 20/21 through the American Rescue Plan Act. Funds must be allocated by December 31, 2024 and expended by December 31, 2026.

Impact Fees

Impact fees are payments required by local governments of new development for the purpose of providing new or expanded public capital facilities required to serve that development. The fees typically require cash payments in advance of the completion of development. The Board's impact fees include Transportation, Emergency Medical Services, Correctional Facilities, Parks, Libraries, Fire Rescue, Law Enforcement, and the School Board. All impact fees are collected at 100% of the latest study except the school board which are collected at 65% of the latest study.

Landfill Closure Fund

This funding source is generated through tipping fees imposed on incoming garbage tonnage and recycling. The revenue is used to create and close landfill cells in the County.

Utilities Connection/Rate Fees

The Utilities Division charges for water and wastewater in addition to connection fees for first time hook-up for residential and commercial users of the utility.

Fire Assessments

Fire assessments are revenue generated from residential and commercial annual tax bills. This revenue is used to build and update fire stations throughout the County based on growth. Additionally, this revenue purchases major apparatus.

Revenue Bonds

Revenue bonds are sold to construct specific CIP Projects determined by the Board. The bonds must be supported by a dedicated revenue source to pay debt service and associated interest.

Public Service Tax

On April 23, 1999, the Board of County Commissioners voted to impose a 2% Public Service Tax on public service providers of electricity, telecommunications, natural and propane gas, and water to customers in unincorporated areas of Polk County. On May 18, 2005, the Board of County Commissioners adopted an amendment, which increased the tax to 10%.

There are other potential financing sources for projects that may be included within the CIP. These include the lease-purchase of facilities, financing through Municipal Services Benefit Units (MSBU), and utilization of the Commercial Paper Program.

Municipal Services Benefit Units

A (MSBU) may be established within a designated geographic area to provide a service to those property owners within the area. This assessment district is a legal entity, which may use assessments from property owners to provide a service or infrastructure to meet the needs of those individuals within the prescribed area.

Commercial Paper

Commercial Paper is generally defined as short-term, unsecured promissory notes issued by organizations or recognized credit quality. Polk County participates in the Florida Association of Counties Tax Exempt Commercial Paper Program supported by a credit line. Access to the pooled Commercial Paper Program is quarterly. Monies are used for payment of construction expenses.

Developer Funding

This funding is pledged through development agreements throughout the County. If a future project benefits a developer or the developer requests modifications to projects, the developer contributes to the cost of the construction either through cash or right-of-way contributions.

Operating Impacts from Capital Projects

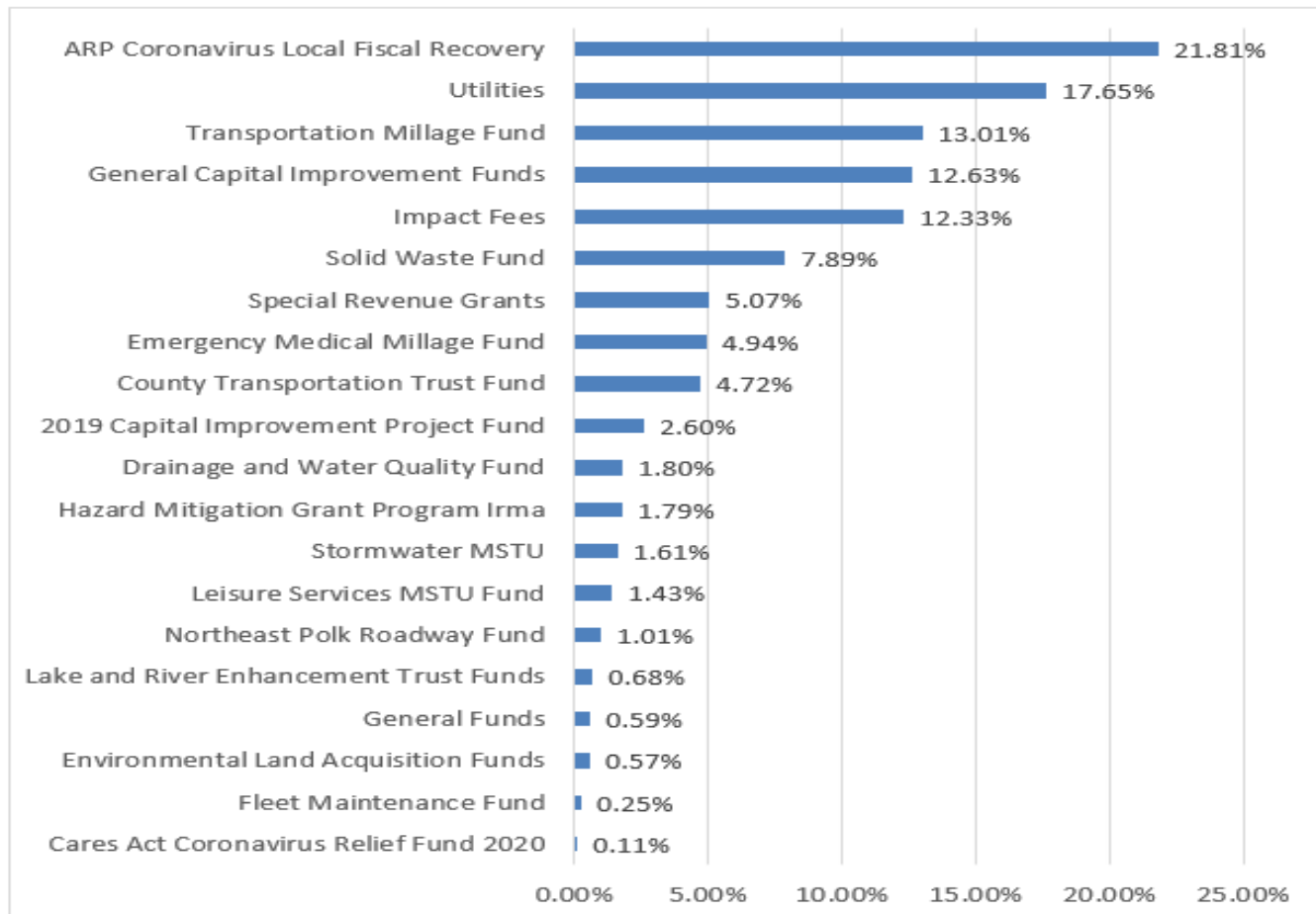
A detailed account of operating impacts to specific projects can be seen in the table below.

FY 2022-2026 CAPITAL INVESTMENT PROJECT OPERATING COSTS								
Division	Project Name	Project Description	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	5-Year Total
Parks and Natural Resources	Circle B Bar/Lake Hancock	Design and construction of park and trail improvements	\$69,128	\$72,429	\$75,904	\$79,563	\$83,415	\$ 380,439
	Nature Discovery Center	Outdoor Environmental Education Center	\$318,950	\$336,108	\$354,242	\$373,411	\$393,675	\$ 1,776,386
	Lake Lowery Corridor	Land acquisition and fencing	\$0	\$3,060	\$3,152	\$3,246	\$3,344	\$ 12,802
	Keen/Walk-in-Water Creek	Land acquisition and fencing	\$12,208	\$12,642	\$13,093	\$13,562	\$14,049	\$ 65,554
	Crooked Lake West	Surface water storage and aquifer recharge	\$67,860	\$70,199	\$72,628	\$75,149	\$77,766	\$ 363,602
	Kissimmee Corridor	Land acquisition	\$0	\$3,000	\$3,000	\$3,000	\$3,000	\$ 12,000
	Bone Valley Off-Highway Vehicle Park	Design and construction of park expansion and improvements	\$278,143	\$285,309	\$294,101	\$303,180	\$312,556	\$ 1,473,289
	Loyce E Harpe Park Improvements	Renovations	\$10,684	\$10,899	\$11,118	\$11,340	\$11,567	\$ 55,608
	North East Regional Park	Additions to park amenities	\$183,792	\$186,965	\$190,210	\$193,528	\$196,922	\$ 951,417
	Crystal Lake	Water Quality Enhancement			\$2,000	\$2,000	\$2,000	\$ 6,000
	Lake Gwyn Park Eastern	Design and new construction		\$23,000	\$23,000	\$23,000	\$23,000	\$ 92,000
	Lake Annie Restoration/Storage	Mowing and weed control				\$10,000	\$10,000	\$ 20,000
	Lake Wilson Rd	Roadway Maintenance			\$9,850	\$9,850	\$9,850	\$ 29,550
	West Pipkin Road	widening project			\$4,850	\$4,850	\$4,850	\$ 14,550
Roads and Drainage	CR 557 Widening	widening project					\$2,600	\$ 2,600
	CR 54 at CR547	Signalization		\$1,000	\$1,000	\$1,000	\$1,000	\$ 4,000
	Eloise Loop Road	Drainage Project			\$3,100	\$3,100	\$3,100	\$ 9,300
	Dundee Substation	Roadway Maintenance		\$16,000	\$16,000	\$16,000	\$16,000	\$ 64,000
	Northridge Trail/Preserves Development	Infrastructure Project		\$6,000	\$6,000	\$6,000	\$6,000	\$ 24,000
	Wilson Acres Drainage	Drainage Project		\$1,600	\$1,600	\$1,600	\$1,600	\$ 6,400
	Roadway Unit Upgrade	Roadway Maintenance		\$500	\$500	\$525	\$525	\$ 2,050
	Survey & Mapping Office	Demolition	\$ 2,100	\$2,100	\$2,100	\$2,100	\$2,100	\$ 10,500
	Oracle Upgrade	E-Business Suite 12.1.3 to 12.2.8	\$297,098	\$297,098	\$297,098	\$297,098	\$297,098	\$ 1,485,490
	Software Replacement	Replace Asset Mgt Software	\$51,220	\$52,131	\$53,088	\$54,092	\$55,147	\$ 265,678
TOTAL:			\$ 1,291,183	\$ 1,380,040	\$ 1,437,634	\$ 1,487,194	\$ 1,531,164	\$ 7,127,215

Adopted Community Investment Program - Division Summary FY 21/22 through FY 25/26

Divisions	Proposed FY 21/22	Planned FY 22/23	Planned FY 23/24	Planned FY 24/25	Planned FY 25/26	Total FY 22-26 CIP
Facilities Management	54,814,094	3,296,624	2,846,624	3,296,624	2,846,624	67,100,590
Fire Rescue	29,340,539	5,700,000	40,000			35,080,539
Fleet Management	109,879					109,879
Information Technology	3,497,491					3,497,491
Natural Resources						-
Environmental Lands	2,740,040	502,894	499,310			3,742,244
Water Resources	15,810,775	12,415,000	1,420,000	1,370,000	1,950,000	32,965,775
Parks	13,797,166	880,000	880,000	3,155,000	3,155,000	21,867,166
Roads and Drainage	119,364,442	132,647,000	111,818,701	98,329,050	53,567,000	515,726,193
Utilities						-
Expansion	56,239,832	38,638,394	16,980,938	13,089,510	6,632,250	131,580,924
Renewal & Replacement	20,522,501	19,082,499	15,276,315	9,515,000	10,015,000	74,411,315
Waste and Recycling	26,005,904	8,627,201	2,100,000	436,000	400,000	37,569,105
Total	342,242,663	221,789,612	151,861,888	129,191,184	78,565,874	923,651,221

FY 21/22 Community Investment Program Funding Sources (%)



Project Name	FY 22	FY 23	FY 24	FY 25	FY 26	Total Project Cost FY 22-26
Facilities Management						
Building Asset Management	2,646,624	2,746,624	2,746,624	2,746,624	\$ 2,746,624	\$ 13,633,120
Polk County Building ADA Survey Compliance & Transition Plan	254,360	100,000	100,000	100,000	\$ 100,000	\$ 654,360
Facilities Mitigation Generator Systems -Law Enforcement	1,507,742	\$ -	\$ -	\$ -	\$ -	\$ 1,507,742
Facilities Mitigation Generator Systems -Fire EMS	\$ 2,147,313	\$ -	\$ -	\$ -	\$ -	\$ 2,147,313
FACILITY MITIGATION HARDENING PROJECTS	\$ 2,282,209	\$ -	\$ -	\$ -	\$ -	\$ 2,282,209
New Government Center & Tax Collector (Inclusive of Tax Collector Portion 5700054)	20,572,105	\$ -	\$ -	\$ -	\$ -	\$ 20,572,105
Fleet Fuel Tank Replacements	1,000,000	450,000		450,000		\$ 1,900,000
Fleet Management Vehicle Storage	\$ 588,500	\$ -	\$ -	\$ -	\$ -	\$ 588,500
Burnham-McCall Training Center	\$ 7,100,000	\$ -	\$ -	\$ -	\$ -	\$ 7,100,000
Roof Replacement Project Main Bldg	\$ 1,060,000					\$ 1,060,000
Main Office Renovations	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ 550,000
Agricultural Center	\$ 495,241					\$ 495,241
HVAC System Main Bldg	\$ 2,610,000					\$ 2,610,000
EOC Warehouse	\$ 1,500,000					\$ 1,500,000
Sheriff South Poinciana Station	\$ 9,000,000					\$ 9,000,000
Sheriff's K9 Training Facilities	\$ 1,500,000					\$ 1,500,000
Fire Rescue						
Lakeland Hills Station	\$ 1,132,967	\$ -	\$ -	\$ -	\$ -	\$ 1,132,967
PCFR Training Center	\$ 385,845	\$ -	\$ -	\$ -	\$ -	\$ 385,845
Winter Haven Addition	\$ 482,861	\$ -	\$ -	\$ -	\$ -	\$ 482,861
Eaton Park Fire Rescue Station	\$ 3,620,507	\$ 40,000	\$ -	\$ -	\$ -	\$ 3,660,507
Lakeland Hills Station	\$ 3,368,359	\$ -	\$ -	\$ -	\$ -	\$ 3,368,359
PCFR Training Center	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
Winter Haven Addition	\$ 200,000	\$ 3,760,000	\$ 40,000	\$ -	\$ -	\$ 4,000,000
Eaton Park Fire Rescue Station	\$ 3,800,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 4,000,000
Lakeland Hills Station	\$ 1,900,000	\$ 100,000				\$ 2,000,000
PCFR Training Center	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000
Winter Haven Addition	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Eaton Park Fire Rescue Station	\$ 400,000	\$ 1,600,000		\$ -	\$ -	\$ 2,000,000
Information Technology						
Oracle Upgrade	\$ 3,497,491	\$ -	\$ -	\$ -	\$ -	\$ 3,497,491
Fleet Management						
Fleet Management Software Replacement	\$ 109,879	\$ -	\$ -	\$ -	\$ -	\$ 109,879
Environmental Lands						
Circle B Bar/Lake Hancock	\$ 111,425	\$ 62,650	\$ 200,000	\$ -	\$ -	\$ 374,075
Polk's Nature Discovery Center	\$ 148,366	\$ 117,006	\$ -	\$ -	\$ -	\$ 265,372
Green Swamp Corridor	\$ -	\$ 8,238	\$ 6,000	\$ -	\$ -	\$ 14,238
Keen/Walk-in-Water Creek	\$ 145,000	\$ 40,000	\$ -	\$ -	\$ -	\$ 185,000
Crooked Lake West	\$ 192,847	\$ 275,000	\$ 293,310	\$ -	\$ -	\$ 761,157
South Lake Walk-in-Water	\$ 1,552,402					\$ 1,552,402
Ridge to River Corridor Projects	\$ 590,000	\$ -	\$ -	\$ -	\$ -	\$ 590,000
Parks						
Bone Valley Off-Highway Vehicle Park	\$ 1,500,851	\$ -	\$ -	\$ -	\$ -	\$ 1,500,851
Loyce E Harpe Park Improvements	\$ 1,129,619	\$ -	\$ -	\$ -	\$ -	\$ 1,129,619
North East Regional Park	\$ 6,940,859	\$ -	\$ -	\$ -	\$ -	\$ 6,940,859
Boat Ramp/ADA Dock Construction Program	\$ 1,498,524	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 2,018,524
Boat Access Land Acquisition	\$ 520,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 1,120,000
Loughman SAP Projects	\$ 190,817	\$ -	\$ -	\$ -	\$ -	\$ 190,817
Playgrounds with Safety Surfaces	\$ 29,211	\$ -	\$ -	\$ -	\$ -	\$ 29,211
Landscaping and Trees	\$ 342,690	\$ -	\$ -	\$ -	\$ -	\$ 342,690
County/School Light Enhancements	\$ 111,431	\$ -	\$ -	\$ -	\$ -	\$ 111,431
Lake Hancock Recreation	\$ 104,668	\$ -	\$ -	\$ -	\$ -	\$ 104,668
Mulberry Park Improvements	\$ 25,496	\$ -	\$ -	\$ -	\$ -	\$ 25,496
Waverly Park Improvements	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Lake Pierce Ranchettes Park	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Washington Park	\$ 28,000	\$ -	\$ -	\$ -	\$ -	\$ 28,000
CDBG Park Renovation	\$ 575,000	\$ -	\$ -	\$ -	\$ -	\$ 575,000
Replacement/Repurpose	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 3,000,000
NERP Artificial Turf Replacement	\$ -	\$ -	\$ -	\$ 2,275,000	\$ 2,275,000	\$ 4,550,000
Water Resources						
South Lake Conine Stormwater Treatment	\$ 618,675	\$ -	\$ -	\$ -	\$ -	\$ 618,675
Upper Saddle Creek Water Quality Imprvt	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000
Crystal Lake	\$ 60,000	\$ 300,000	\$ -	\$ -	\$ -	\$ 360,000
Lake Gwyn Restoration (Eastern half)	\$ 61,187	\$ -	\$ -	\$ -	\$ -	\$ 61,187
Watershed/Water Quality Management Plans	\$ 250,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 450,000
Lake Lulu	\$ 140,000	\$ 1,200,000	\$ 350,000	\$ 120,000	\$ 50,000	\$ 1,860,000
Lake Annie Restoration and Water Storage	\$ 2,615,000	\$ 1,075,000	\$ 0	\$ 600,000	\$ -	\$ 4,290,000
Lake Eva Stormwater Improvements	\$ 4,725,000	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ 5,025,000
Kissimmee Watershed Project	\$ 2,289,203	\$ 330,000	\$ 120,000	\$ 100,000	\$ -	\$ 2,839,203
Small Scale Surface Water Enhance/Treatment	\$ 1,520,000	\$ 330,000	\$ -	\$ 250,000	\$ -	\$ 2,100,000
Peace Creek Canal	\$ 2,501,710	\$ 5,750,000	\$ -	\$ -	\$ 200,000	\$ 8,451,710
Peace River Corridor	\$ 280,000	\$ 350,000	\$ 350,000	\$ 100,000	\$ -	\$ 1,080,000
Lena Run	\$ 30,000	\$ 2,530,000	\$ -	\$ -	\$ 1,400,000	\$ 3,960,000
Crooked Lake West Hydrologic Restoration	\$ 400,000	\$ 100,000	\$ 200,000	\$ -	\$ -	\$ 700,000
Stormwater Ridge To River Projects	\$ 320,000	\$ 200,000	\$ 150,000	\$ 200,000	\$ 200,000	\$ 1,070,000
Roads and Drainage						
Pavement Management	\$ 18,000,000	\$ 18,000,000	\$ 18,000,000	\$ 18,000,000	\$ 18,000,000	\$ 90,000,000
Culvert Failure Contingency	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 12,500,000
Railroad Grade Crossings	\$ 320,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 1,600,000
Maintenance of Storm Water Facilities	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000
Sidewalk Renewal and Replacement	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 1,100,000
Future Right-of-Way and Maintenance	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
Guardrail Program	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 525,000
Raised Pavement Marking Program	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 1,350,000
Sidewalk Projects	\$ 2,250,000	\$ 2,250,000	\$ 2,250,000	\$ 2,250,000	\$ 2,250,000	\$ 11,250,000
Americans with Disabilities Act Intersection Improvements	\$ 532,000	\$ 532,000	\$ 532,000	\$ 532,000	\$ 532,000	\$ 2,660,000
Roadway Improvements	\$ 2,600,000	\$ 2,600,000	\$ 2,600,000	\$ 2,600,000	\$ 2,600,000	\$ 13,000,000
Traffic Striping	\$ 930,000	\$ 930,000	\$ 930,000	\$ 930,000	\$ 930,000	\$ 4,650,000
Bridge Rehabilitation Program	\$ 740,000	\$ 740,000	\$ 740,000	\$ 740,000	\$ 740,000	\$ 3,700,000

Project Name	FY 22	FY 23	FY 24	FY 25	FY 26	Total Project Cost FY 22-26
Road and Drainage						
Lake Wilson CR54 to CR532	\$ 19,942,910	\$ 9,500,000	\$ -	\$ -		\$ 29,442,910
West Pipkin Rd (from Medulla Rd to Harden Blvd)	\$ 18,600,000	\$ 16,000,000	\$ 5,776,701	\$ -		\$ 40,376,701
West Pipkin Rd Utility JPA	\$ 5,445,000	\$ -	\$ -	\$ -		\$ 5,445,000
CR557 Widening (US17/92 to I4)	\$ 4,700,000	\$ 10,800,000	\$ 37,700,000	\$ 25,700,000		\$ 78,900,000
Marigold Avenue	\$ 575,000	\$ 1,575,000	\$ 2,000,000	\$ 13,500,000	\$ 13,500,000	\$ 31,150,000
Cypress Pkwy Widening (W Solivita to Solivita Blvd)	\$ -	\$ 575,000	\$ 575,000	\$ -	\$ 11,000,000	\$ 12,150,000
Wabash Ave: Memorial Blvd to 10th St	\$ 100,000	\$ -	\$ -	\$ -		\$ 100,000
Northridge Trail/Preserves Development	\$ 185,624	\$ -	\$ -	\$ -		\$ 185,624
Thompson Nursery Road Phase 1 Segment 1	\$ 2,000,000	\$ 15,000,000	\$ 10,700,000	\$ 10,700,000		\$ 38,400,000
Thompson Nursery Road Phase 1 Segment 2	\$ 2,600,000	\$ 10,000,000	\$ 13,900,000	\$ 13,900,000		\$ 40,400,000
Thompson Nursery Road Phase 1 Segment 3	\$ 1,000,000	\$ 10,000,000	\$ 5,400,000	\$ 5,400,000		\$ 21,800,000
CR54 at CR547 Signalization & Intersection Improvements	\$ 890,000	\$ -	\$ -	\$ -	\$ -	\$ 890,000
CR54 at Old Kissimmee Road Intersection	\$ 762,000	\$ -	\$ -	\$ -	\$ -	\$ 762,000
CR 547 (Davenport Blvd) at Orchid/Holly Hill Road	\$ 1,246,000	\$ 300,000	\$ -	\$ -	\$ -	\$ 1,546,000
Galloway Road at Sleepy Hill Road	\$ 855,000	\$ -	\$ -	\$ -	\$ -	\$ 855,000
US27 at Four Corners Blvd	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ 365,000
Buckingham-Dunson Intersection Road Agreement	\$ 601,622	\$ -	\$ -	\$ -	\$ -	\$ 601,622
Old Bartow/Lake Wales Rd @ SR 60	\$ 200,000	\$ 175,000	\$ 175,000	\$ -	\$ -	\$ 550,000
Old Bartow/Lake Wales Rd @ CR 653	\$ 500,000	\$ 600,000	\$ 650,000	\$ -	\$ -	\$ 1,750,000
80 FT Road @ SR 60	\$ 200,000	\$ 175,000	\$ 175,000	\$ -	\$ -	\$ 550,000
CR630 @ CR630A	\$ 400,000	\$ 600,000	\$ 650,000	\$ -	\$ -	\$ 1,650,000
CR54 @ Westside Blvd	\$ 100,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 350,000
CR542A @ 10TH Street	\$ 350,000	\$ 650,000	\$ -	\$ -	\$ -	\$ 1,000,000
CR35A @ West Campbell Signalization	\$ 200,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 600,000
CR54 @ Heritage Pass Signalization	\$ 100,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 350,000
Spirit Lake Road @ Old Bartow Eagle Lake Road	\$ 250,000	\$ 500,000	\$ 750,000	\$ -	\$ -	\$ 1,500,000
CR 540 @ Lake Ned Signal	\$ 250,000	\$ 550,000	\$ -	\$ -	\$ -	\$ 800,000
Buckeye Loop Road @ Country Club Road	\$ 100,000	\$ 700,000	\$ -	\$ -	\$ -	\$ 800,000
Old 37 @ School House Signalization	\$ 300,000	\$ 100,000	\$ 300,000	\$ -	\$ -	\$ 700,000
CR540A @ Hallam Preserve Signalization	\$ 100,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 500,000
CR547 @ 10th Street	\$ 300,000	\$ 700,000	\$ -	\$ -	\$ -	\$ 1,000,000
US98 @ Duff Road Turn Lane	\$ 100,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 300,000
Tyner Road @ Hatchineha Road Turn Lane	\$ 100,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 300,000
East Main Street @ Combee Road Turn Lane	\$ 100,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 300,000
Swindell @ Galloway Intersection	\$ 500,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,500,000
Walk In Water Road Bridge Replacement	\$ 509,900	\$ -	\$ -	\$ -	\$ -	\$ 509,900
North Lake Reedy Blvd Bridge #164302	\$ 150,000	\$ 500,000	\$ 1,000,000	\$ -	\$ -	\$ 1,650,000
North Lake Reedy Blvd Bridge #164303	\$ 150,000	\$ 225,000	\$ 1,000,000	\$ -	\$ -	\$ 1,375,000
Thornhill Road Bridge	\$ 241,000	\$ 225,000	\$ 2,000,000	\$ -	\$ -	\$ 2,466,000
Ariana Street Sidewalks	\$ 719,000	\$ -	\$ -	\$ -	\$ -	\$ 719,000
Inwood Multi-Use Path	\$ 971,000	\$ -	\$ -	\$ -	\$ -	\$ 971,000
Crystal Lake Elementary Sidewalk	\$ 498,763	\$ -	\$ -	\$ -	\$ -	\$ 498,763
CR 655 Lighting Project	\$ 1,610,000	\$ -	\$ -	\$ -	\$ -	\$ 1,610,000
Wabash Avenue Trail	\$ 2,168,582	\$ -	\$ -	\$ -	\$ -	\$ 2,168,582
Bridgers Avenue Drainage Improvements Phase I	\$ 2,334,185	\$ -	\$ -	\$ -	\$ -	\$ 2,334,185
Crescent Lake Watershed Management Plan	\$ 592,000	\$ -	\$ -	\$ -	\$ -	\$ 592,000
Rolling Oaks Drainage Improvements	\$ 949,453	\$ -	\$ -	\$ -	\$ -	\$ 949,453
Tillery/Clubhouse Drainage	\$ 410,000	\$ -	\$ -	\$ -	\$ -	\$ 410,000
Collier Drive Drainage Improvements	\$ 220,388	\$ -	\$ -	\$ -	\$ -	\$ 220,388
Alachua Drive Drainage Improvements	\$ 220,381	\$ -	\$ -	\$ -	\$ -	\$ 220,381
Keith Lane Drainage	\$ 943,003	\$ -	\$ -	\$ -	\$ -	\$ 943,003
Griffin Avenue Drainage Improvements	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Sunset Trail SW Quality Improvements Crooked Lake	\$ 582,165	\$ -	\$ -	\$ -	\$ -	\$ 582,165
Walt Williams Road Drainage	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 155,000
Wildwood Subdivision Drainage	\$ 545,000	\$ -	\$ -	\$ -	\$ -	\$ 545,000
Wilson Acres	\$ 54,000	\$ -	\$ -	\$ -	\$ -	\$ 54,000
Jan Phyl Drainage	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Eloise Loop Road	\$ 52,897	\$ -	\$ -	\$ -	\$ -	\$ 52,897
Imperial Lakes Phase 1 Drainage	\$ 1,500,000	\$ 13,500,000	\$ -	\$ -	\$ -	\$ 15,000,000
South Lake Wales Drainage	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ -	\$ 700,000
Benton Street Drainage	\$ 75,000	\$ 250,000	\$ -	\$ -	\$ -	\$ 325,000
Hamilton @ Medulla Road Drainage	\$ 62,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 212,000
Waynesville Ave @ French Ave Drainage	\$ 175,000	\$ 175,000	\$ -	\$ -	\$ -	\$ 350,000
Urband Lane Drainage	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000
Carefree Cove Drainage	\$ 75,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 225,000
Palmer Road Drainage	\$ 95,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 295,000
Indian Woods Trl/N Campbell Drive Drainage	\$ 150,000	\$ 750,000	\$ -	\$ -	\$ -	\$ 900,000
Stonewood Subdivision Drainage	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Wahnetta Infrastructure Master Plan	\$ 2,010,000	\$ -	\$ -	\$ -	\$ -	\$ 2,010,000
King Blvd Drainage Improvements	\$ 25,000	\$ 275,000	\$ -	\$ -	\$ -	\$ 300,000
Lake Victoria Outfall Drainage Improvements	\$ 150,000	\$ 2,050,000	\$ -	\$ -	\$ -	\$ 2,200,000
Driftwood Drive Drainage Improvements	\$ 20,000	\$ 480,000	\$ -	\$ -	\$ -	\$ 500,000
Fairway Avenue Drainage Improvements	\$ 50,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 450,000
NW Wahnetta Drainage Project	\$ 100,000	\$ 900,000	\$ -	\$ -	\$ -	\$ 1,000,000
Armstrong/Pipkin/Old Medulla Drainage	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Creekwater Drive Drainage Improvements	\$ 50,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 250,000
Roadway Maintenance Dundee Substation	\$ 1,050,000					\$ 1,050,000
Northridge Trail/Preserves Development	\$ 1,085,979					\$ 1,085,979
Winter Haven Quiet Zones	\$ 250,000					\$ 250,000
US92-County Line Road Infrastructure Agreement				\$ 62,050		\$ 62,050
Roads and Drainage Demolition/Construction	\$ 1,560,000					\$ 1,560,000
Roadway Maintenance Unit Construction	\$ 2,500,000					\$ 2,500,000
Fort Fraser Trail Extension	\$ 294,590	\$ -	\$ -	\$ -		\$ 294,590

Project Name	FY 22	FY 23	FY 24	FY 25	FY 26	Total Project Cost FY 22-26
Utilities-Expansion						
Lake Wilson Road Reclaimed WM Extension	\$ 355,000	\$ -	\$ -	\$ -	\$ -	\$ 355,000
Ernie Caldwell Reclaimed WM Improvements - Phase 2	\$ 3,388,879	\$ -	\$ -	\$ -	\$ -	\$ 3,388,879
Jordons Grove Ground Storage Reservoir and High Service Pump Station	\$ 2,075,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 3,575,000
Breakwater Cove Reclaimed WM Improvement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Water Production Facility Decommissioning	\$ 232,000	\$ 368,000	\$ -	\$ -	\$ -	\$ 600,000
Cypress Lake	\$ 2,225,000	\$ 2,645,000	\$ 5,290,000	\$ 9,219,000	\$ 2,084,250	\$ 21,463,250
New HHUFA 2 Well	\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ 1,850,000
Edgehill WPF HSP Upgrades	\$ -	\$ -	\$ 410,000	\$ -	\$ -	\$ 410,000
Van Fleet HSP Upgrades	\$ -	\$ 610,000	\$ -	\$ -	\$ -	\$ 610,000
Sherwood Lakes WPF Improvements	\$ 552,180	\$ -	\$ -	\$ -	\$ -	\$ 552,180
Cherry Hill WPF	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
PRWC West Polk LFA Deep Wells	\$ 3,026,250	\$ 3,380,000	\$ 379,000	\$ -	\$ -	\$ 6,785,250
SE Well Field SFWMD	\$ 6,026,250	\$ 11,670,000	\$ 4,175,000	\$ -	\$ -	\$ 21,871,250
Babson Park 1 WPF GSP and HSP	\$ -	\$ 1,000,000	\$ 500,000	\$ -	\$ -	\$ 1,500,000
Miscellaneous Developers Agreements	\$ 1,916,250	\$ 787,500	\$ 787,500	\$ 525,000	\$ 525,000	\$ 4,541,250
Water Treatment Facility SCADA Upgrades	\$ 548,000	\$ -	\$ -	\$ -	\$ -	\$ 548,000
Bartow Capital Payback	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 1,010,000
NERWWTF Clarifier Addition	\$ 3,250,000	\$ -	\$ -	\$ -	\$ -	\$ 3,250,000
NERWWTF Expansion from 6 to 9 MGD	\$ -	\$ -	\$ 125,000	\$ 525,000	\$ 1,025,000	\$ 1,675,000
NERWWTF Dump Pad	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
SCADA Cybersecurity Improvements	\$ 147,095	\$ 82,900	\$ 83,678	\$ -	\$ -	\$ 313,673
Small WWTF SCADA Upgrades	\$ 20,500	\$ -	\$ -	\$ -	\$ -	\$ 20,500
CRUSA Emergency Interconnect	\$ 2,274,955	\$ 1,530,000	\$ -	\$ -	\$ -	\$ 3,804,955
Ernie Caldwell Water Main Improvements Phase 1	\$ 1,930,000	\$ -	\$ -	\$ -	\$ -	\$ 1,930,000
Utilities-Expansion						
Holly Hill WM Upgrade	\$ -	\$ -	\$ 787,500	\$ -	\$ -	\$ 787,500
Cottonwood Drive WM Upgrade	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Meadowood Drive WM Looping	\$ 439,516	\$ -	\$ -	\$ -	\$ -	\$ 439,516
Indian Ridge WM Upgrades	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
N Campbell Rd WM Upgrades	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 525,000
Lakeland Bartow PCU Potable Water Interconnect	\$ 599,750	\$ 1,292,750	\$ -	\$ -	\$ -	\$ 1,892,500
CR 540A Booster Station	\$ 417,850	\$ -	\$ -	\$ -	\$ -	\$ 417,850
Crews Lake Rd PRSV Station	\$ 116,250	\$ -	\$ -	\$ -	\$ -	\$ 116,250
Dundee Interlocal Agreement	\$ 1,312,500	\$ 3,150,000	\$ -	\$ -	\$ -	\$ 4,462,500
Water Main Looping	\$ 525,000	\$ 525,000	\$ 262,500	\$ 525,000	\$ 262,500	\$ 2,100,000
Upgrade LS No. 84 (Polo Park East)	\$ -	\$ -	\$ -	\$ 102,250	\$ -	\$ 102,250
Ernie Caldwell Blvd FM and Master LS	\$ 3,400,000	\$ -	\$ -	\$ -	\$ -	\$ 3,400,000
Upgrade LS # 253 (Providence)	\$ 875,000	\$ -	\$ -	\$ -	\$ -	\$ 875,000
Deeson Rd LS and FM	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ -	\$ 1,500,000
Lift Station Upgrades (CIP)	\$ 78,750	\$ 78,750	\$ 157,500	\$ 157,500	\$ -	\$ 472,500
CRUSA Master Plan Update 2025	\$ -	\$ -	\$ -	\$ 210,000	\$ -	\$ 210,000
NERUSA PRWC AWS Receiving Facility	\$ 200,000	\$ 892,500	\$ 3,255,000	\$ 262,500	\$ -	\$ 4,610,000
NERUSA Master Plan Update 2025	\$ 197,500	\$ 197,500	\$ -	\$ -	\$ -	\$ 395,000
NWRUSA Master Plan Update 2025	\$ -	\$ -	\$ -	\$ 315,000	\$ -	\$ 315,000
SWRUSA Master Plan Update 2025	\$ -	\$ -	\$ -	\$ 315,000	\$ -	\$ 315,000
Gibson Oaks WPF	\$ 7,000,943	\$ -	\$ -	\$ -	\$ -	\$ 7,000,943
Electrical Short Circuit Current Studies	\$ 56,241	\$ 56,240	\$ -	\$ -	\$ -	\$ 112,481
Radio Network Study/Upgrades	\$ 46,000	\$ 60,722	\$ -	\$ -	\$ -	\$ 106,722
SCADA Master Plan	\$ -	\$ 210,000	\$ -	\$ -	\$ -	\$ 210,000
PRWC Peace Creek IWS	\$ 26,000	\$ -	\$ -	\$ 47,500	\$ 73,500	\$ 147,000
Sup Water Supply Plan Cont Planning & Coord	\$ 2,309,913	\$ 2,030,000	\$ 53,760	\$ 53,760	\$ 105,000	\$ 4,552,433
Septage Receiving Station	\$ 5,100,000	\$ 3,525,000	\$ -	\$ -	\$ -	\$ 8,625,000
Standby Power System Improvements Phase 2	\$ 1,322,260	\$ 1,264,169	\$ -	\$ -	\$ -	\$ 2,586,429
SWRWWTF Ops Building Annex	\$ 514,500	\$ 462,863	\$ -	\$ -	\$ -	\$ 977,363
Pole Barn Improvements	\$ 105,000	\$ 105,000	\$ -	\$ -	\$ -	\$ 210,000
Utilities Admin Building Expansion	\$ -	\$ -	\$ -	\$ 525,000	\$ 2,250,000	\$ 2,775,000
Utilities Miscellaneous Services	\$ 262,500	\$ 262,500	\$ 262,500	\$ 105,000	\$ 105,000	\$ 997,500
Utilities-Repair and Replacement						
R & R Reclaimed Water Projects	\$ 346,667	\$ 353,333	\$ 330,000	\$ 345,000	\$ 640,000	\$ 2,015,000
R & R Potable Water Projects	\$ 5,574,167	\$ 4,895,833	\$ 5,555,000	\$ 4,250,000	\$ 4,865,000	\$ 25,140,000
R & R Wastewater Projects	\$ 5,221,667	\$ 2,553,333	\$ 2,430,000	\$ 2,970,000	\$ 2,840,000	\$ 16,015,000
Combeewood Conv and CS Lining	\$ -	\$ 1,000,000	\$ 900,000	\$ -	\$ -	\$ 1,900,000
Waverly Conv and CS Lining	\$ -	\$ 2,000,000	\$ 1,000,000	\$ -	\$ -	\$ 3,000,000
NE Elect/Comm Network Conv	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 2,500,000
R and R Bldgs and Non-Prod	\$ 4,150,000	\$ 3,550,000	\$ 1,825,470	\$ 1,950,000	\$ 1,670,000	\$ 13,145,470
Crooked Lake Park Receivership	\$ 2,500,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 4,000,000
AMI Meter Change out	\$ 2,230,000	\$ 2,230,000	\$ 2,235,845	\$ -	\$ -	\$ 6,695,845
Waste and Recycling						
Williams Property Reclamation	\$ 1,100,000	\$ 700,000	\$ 1,000,000			\$ 2,800,000
Security and Buffer Improvements	\$ 2,000,000	\$ 1,000,000				\$ 3,000,000
Wetland Mitigation Bank	\$ 2,000,000	\$ 1,000,000				\$ 3,000,000
Leachate Disposal Facility	\$ 1,000,000	\$ 1,000,000				\$ 2,000,000
NE Quadrant Stormwater for NCLF	\$ 610,500	\$ 500,000	\$ 500,000	\$ 436,000	\$ 400,000	\$ 2,446,500
CNG Beneficial Use	\$ 1,380,000	\$ 200,000				\$ 1,580,000
Emergency Generators	\$ 200,000	\$ -				\$ 200,000
Phase II - South and East Side Temp Closure	\$ 250,000	\$ -				\$ 250,000
Phase II - North Side Temp Final Closure	\$ 250,000	\$ 62,201				\$ 312,201
Road Improvements	\$ 900,000	\$ 700,000				\$ 1,600,000
Phase VI, Class I Infill	\$ 12,450,000	\$ 1,000,000				\$ 13,450,000
Leachate Tank Addition	\$ 300,000	\$ -				\$ 300,000
Gas Collection System, Phase V	\$ 1,430,404	\$ 550,000				\$ 1,980,404
Outbound Scale Addition	\$ 285,000	\$ 365,000				\$ 650,000
Scale House System Upgrade	\$ 200,000	\$ -				\$ 200,000
LCRS & Gas Systems Upgrades (NEW PROJECT)	\$ 900,000	\$ 900,000				\$ 1,800,000
Site-Wide Stormwater Management System Upgrades	\$ 750,000	\$ 650,000	\$ 600,000			\$ 2,000,000
Phase IB, Class I Northern Expansion						\$ -
Total 5 Year CIP FY 21-25	\$ 342,242,663	\$ 221,789,612	\$ 151,861,888	\$ 129,191,184	\$ 78,565,874	\$ 923,651,221

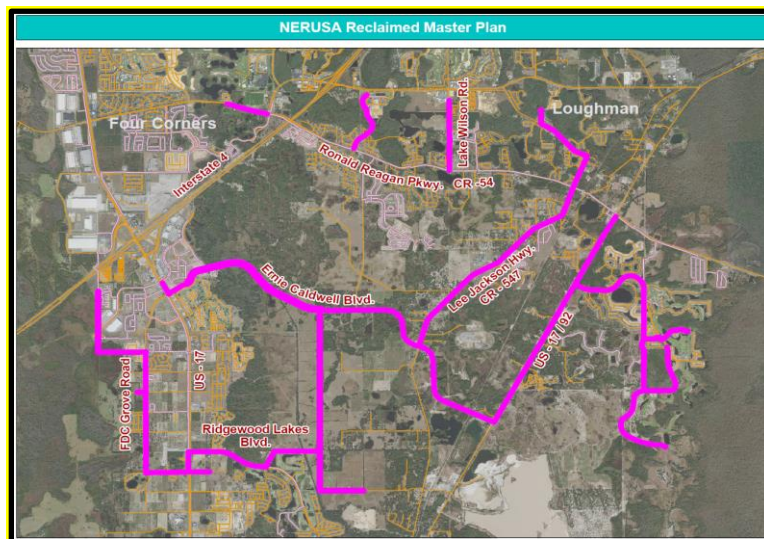
COMMUNITY INVESTMENT PROGRAM HIGHLIGHTS

Utilities

In FY 21/22, Utilities continues to focus on Alternate Water Supply and supporting the Polk Regional Water Cooperative; expanding reclaimed water systems to offset potable water demands; implement standby power to reduce down time during emergency events; enhancing asset management systems for its renewal and replacement programs; and continuing to implement supervisory control and data acquisition (SCADA). Current approved rate structures will support current initiatives as bond issuance is not anticipated within the current five-year CIP. Some highlighted projects are:

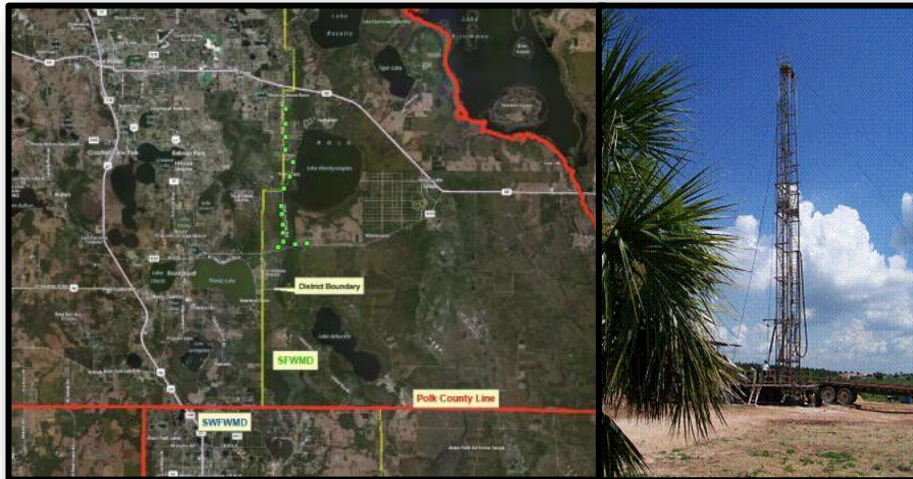
Expansion of Reclaimed Water System

Based on current master utility plans, the expansion of reclaimed water systems, where feasible, remains a priority to offset potable water demands. Construction of 20-inch and 16-inch reclaimed infrastructure within Ernie Caldwell Boulevard is critical to the County's looping strategy to increase the availability of reclaimed water in the Northeast Service Area. Phase 1 (20-inch) was completed in early 2020. Construction of Phase 2 (16-inch) is expected to commence in early 2022. These projects (and other such similar projects) improve the County's ability to offset potable water demands while also leveraging 50% funding split with the Southwest Florida Water Management District (SWFWMD).



SE Well Field SFWMD

The Polk Regional Water Cooperative Southeast Wellfield will provide a long-term regional water supply to eastern Polk County. Long-term average annual withdrawal quantities are anticipated between 15 to 30 million gallons per day (MGD). Preliminary design for the wellfield, treatment plant, and transmission system is complete with final design commencing in 2022. Construction is projected to start in FY 24/25, with the facility scheduled to be online by 2026.



Standby Power System Improvements Phase 2

Polk County Utilities has multiple utility service areas from which approximately eight MGD of wastewater is collected and treated. This project is intended to improve system reliability and mitigate impacts from storms and other emergency events via partial (75%) funding from the Federal Emergency Management Agency (FEMA) totaling \$1.9 million. Assets include fixed generators at 23 critical lift station sites in the County's Northeast, Northwest, Southeast, Southwest, and Central Regional Utility Service Areas.



Continued Potable Water Production Regionalization

The County continues to strive to improve water quality, levels of service, and efficiencies as evidenced by construction of the new Gibson Oaks (5.24 MGD) and Cherry Hill (3.12 MGD) Potable Water Production Facilities (WPFs) in the County's Northwest Regional Service Area. Supported by a 2013 regionalization study and 2015 master plan update, these new WPFs will allow for the decommissioning of older WPFs such as Indianwood, Homestead, Timberidge, and Sherwood Lakes WPFs. The Cherry Hill project is near completion with commissioning of the new facility in the fall of 2021. Construction of the Gibson Oaks facility is underway and is expected to be completed in late 2022.



Roads and Drainage

The Roads & Drainage Division's five-year Community Investment Program (CIP) includes \$515.7 million in road widening, alignment studies, intersection improvements, bridge replacement, drainage projects, and maintenance.

The Board approved numerous contracts for alignment studies and design of major collector roads and the purchase of millions of dollars of right of way along those corridors. The FY 21/22 budget includes:

- Lake Wilson Road with construction to start in 2022 (\$44.8 million)
- West Pipkin Road from South Florida Avenue to Medulla Road (\$59.8 million)
- County Road 557 from West Alfred Street to the I-4 Interchange (\$87.7 million)
- Marigold Avenue from Cypress Parkway to Palmetto (\$32.0 million)
- Cypress Parkway in Poinciana (\$24.0 million)
- North Wabash Avenue scheduled for completion in January 2022 (\$1.1 million)
- Thompson Nursery Road from Highway 17 to Snively Road (\$38.4 million of which \$37.0 million is ARP funding)

While this investment is significant, there remains approximately 70 unfunded roadway projects that would cost another estimated \$1.4 billion to complete.

Pavement Management Program

Pavement management is utilized to resurface and maintain 2,482 centerline miles of paved County roads and over 234 lane miles of unpaved roads. In FY 21/22, the division will continue to focus on efficiency and savings through the application of preventive alternative road treatment and traditional pavement methods such as overlay, leveling course resurfacing, mill, and resurface.

Milling Old Dixie Highway



Resurfacing Old Dixie Highway



Dust Control



Sidewalks

Approximately 17,627 linear feet (3.3 miles) of sidewalks were added in FY 21/22. Nearly 24,292 linear feet (4.5 miles) of sidewalk projects were completed during FY 21/22

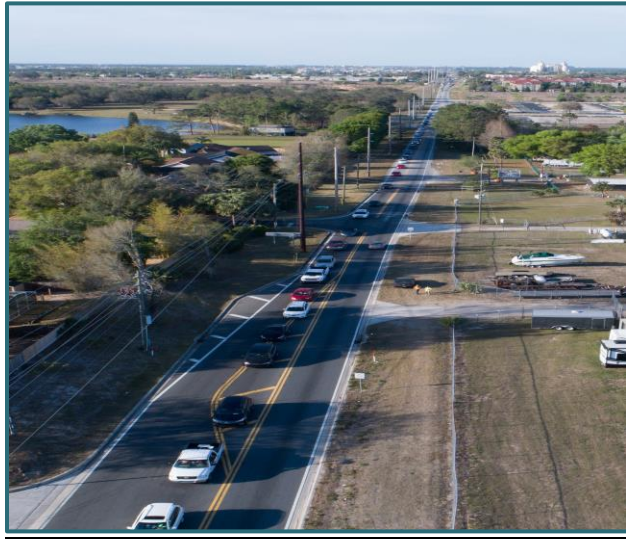
West Christina Boulevard Sidewalk (Christina Parkway to South Florida Avenue)



Capacity Projects

The County will continue to work on capacity projects in the CIP. These include CR 557, from West Alfred Street in Lake Alfred to Interstate 4 Lake Wilson Road; Marigold Avenue in Poinciana; Cypress Parkway in Poinciana; West Pipkin Road in Lakeland from SR 37 to Medulla Road; and Thompson Nursery Road.

Lake Wilson: CR 54/Ronald Reagan Parkway to Osceola Polk Line Road



Facilities Management

In FY 21/22, the Board continues its commitment to a robust Building Asset Management Plan. This plan funds many small and several large maintenance projects to ensure the upkeep of Polk County's facility infrastructure. Some of the major projects that will be completed this year are shown in the following images.

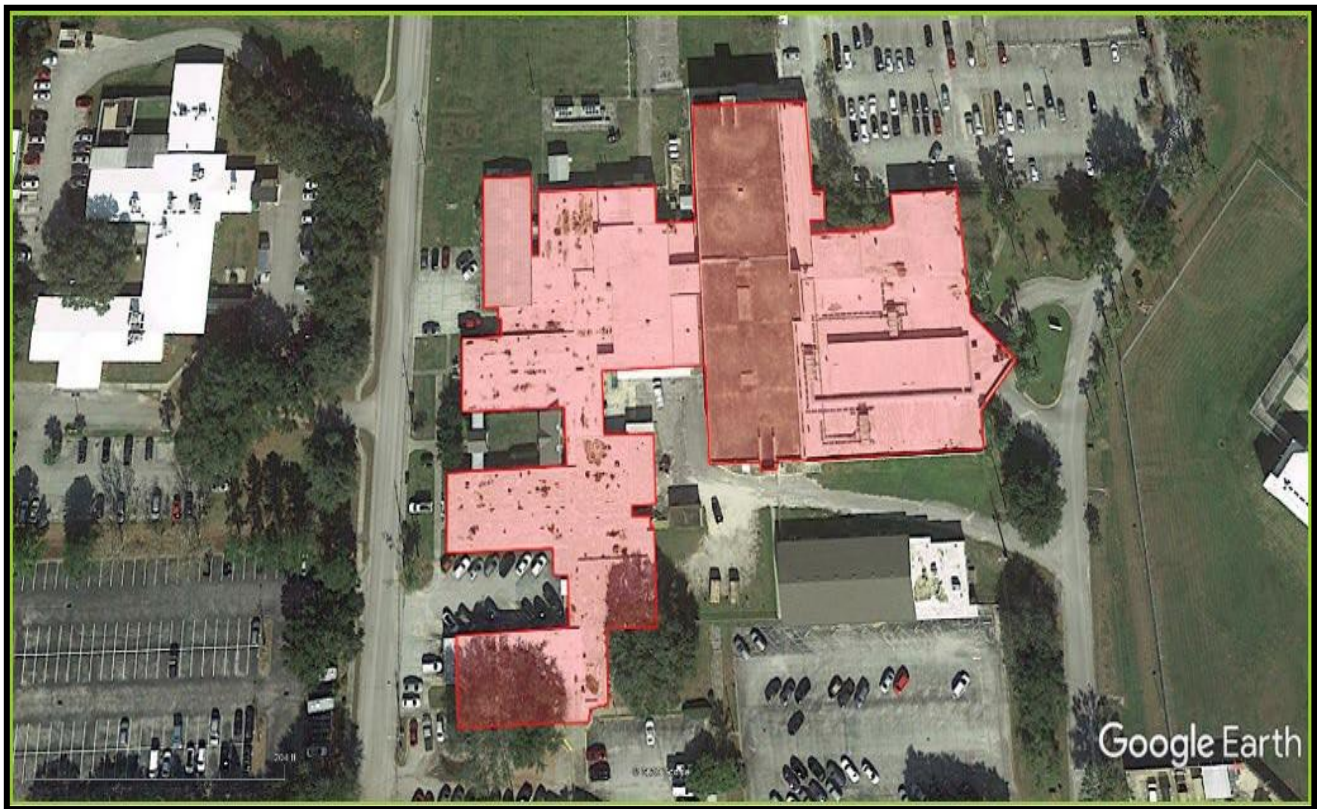
Polk County Administration Building HVAC Upgrades



Polk County Facilities Management Main Office Renovation/Relocation



Polk County Specialty Care/Indigent Healthcare Roof Replacement



Polk County Northeast Government Center



Fire Rescue

The Fire Rescue Division provides Fire Services and Emergency Management Services (EMS) throughout Polk County. Due to the large coverage area of the County, successfully providing adequate coverage for both EMS and Fire is an ongoing mission. To help Fire Rescue achieve its ongoing mission, the Nalcrest and Loughman Fire Rescue stations are scheduled to be completed in FY 21/22. Each of these new stations will help address the coverage challenges in FY 21/22 and beyond.

Prototype Fire Station



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