

COMMUNITY INVESTMENT PROGRAM

Polk County's Capital Improvement Program, otherwise known as the Community Investment Program (CIP), is a five-year plan for capital infrastructure projects. The program identifies anticipated projects, schedules, costs, revenue sources, comprehensive plan information, and future operating impacts.

Community Investment Program Project Establishment

CIP is a planning, budgetary, and prioritizing tool that reflects Polk County's infrastructure needs through a list of capital projects for a five-year timeframe. While the first two years of the CIP are budgeted, the following three years are based on identified funding sources with projected revenues. Based on the Board's policy direction, divisions prioritize work to be completed. Cost estimates are generated to gain the true cost of a project, then allocated over the five-year CIP. This process is completed every year to update the CIP with new priorities or to adjust for revenue shortfalls or increases, depending on future analysis.

Community Investment Program Costs

Capital project costs include all expenditures related to land acquisition, planning, design, construction, project management, legal expenses, and mitigation of damages. Divisions estimate project costs but consider operating impacts as well, including start-up and recurring costs. Start-up costs refer to one-time initial costs to be funded from the operating budget at the time the facility comes online. Recurring costs are annual costs borne from the operating budget that cover personnel and operating expenses related to the facility. Start-up and recurring cost details are broken down by project and submitted with the proposed capital project list to the Board for review and consideration. In this manner, decision makers can readily recognize the true costs of a potential CIP project and the funding impact once a project is completed and becomes online. Operating cost estimates provide information that is useful in preparing the County's operating budget.

Community Investment Program Process

The process begins during the second quarter of each fiscal year with a meeting between Budget and Management Services and other County divisions that maintain direct management responsibility for capital projects. Instructions for required data and proposed schedules are discussed and revised, and preliminary revenue estimates are disseminated.

Following the meeting, division managers, constitutional officers, and Polk County residents identify initial proposed revisions to the CIP. Typically, there are insufficient funds to provide for all of the projects identified. Preliminary lists are reviewed to determine if projects meet the requirements of the Comprehensive Plan. (The Comprehensive Plan was prepared in response to the 1985 Florida Growth Management Act, which provides the basis of County planning and infrastructure requirements of the future.) Once the review is completed, the County Manager reviews revised project lists, and a "balanced CIP" is prepared. In balancing the CIP, projections of revenues from existing sources are compared to requested capital projects. If there are adequate revenues to fund all requested projects, the program is balanced. If the program is

not balanced, projects must be revised to reduce costs, postponed to a future time period, or eliminated from the program. Alternative financing, such as long-term debt, may be proposed in order to provide sufficient revenues to fund requested capital projects. The current fiscal year funding for the approved CIP is incorporated in the proposed budget prepared in August. After receiving direction from the Board and implementing any resulting changes, the CIP is adopted at Public Hearings held in September of each year.

Overall, the CIP, with its five-year time frame, gives a fair indication of the County's foreseeable infrastructure needs. There may be bona fide reasons why a project is needed or desired in the immediate future; however, a project may be deferred because resources are unavailable. The CIP helps to structure this decision-making by reviewing capital project requests, as well as the operational impact from the implementation of the program. Polk County's CIP is a dynamic program, whereby the program changes as identified projects require funding adjustments during the fiscal year, and occasionally, from year to year. Any amendment to the program must follow the Board adopted policy as shown at the end of the Process and Policy section of this book. Each division maintains daily control of its projects, and Budget and Management Services is responsible for the overall monitoring of the CIP process.

Sample Capital Project Detail Page

RECURRING PROGRAMS		PROJECT # 5400085								PAGE # 118	
FY2023 Community Investment Budget / FY2023 - FY 2027 Project Detail											
GENERAL PROJECT DATA			COMPREHENSIVE PLAN INFORMATION				PROJECT NEED		PROJECT		
Project Title:			Project listed in CIE? No				CRITERIA		SCHEDULE		
Traffic Striping			Comp. Plan reference: Objective 3.203-B				Safety X		1 2 3 4 1 2 3 4 1 2 3 4 1 2 3 4		
Functional Area: Roads and Drainage			LOG/Concurrency Related: No				Mandate		Design/Arch		
Department:							Replace X		Land/ROW		
Location: Polk County-Various Locations							Growth		Construct		
									Equipment		
PROJECT DESCRIPTION:						PROJECT RATIONALE (Include Additional LOS Detail, if necessary):					
Replace existing striping to maintain visibility and install new markings as necessary. Existing roadway markings should be refurbished every 24 months to be effective.						Install and replace traffic markings to enhance safety.					
OPERATING BUDGET IMPACT:			FUND / COST CENTER				REPLACEMENT COUNTY PROPERTY NO.:				
None			14971.540152101				N/A				
			Army				N/A				
		Prior Cumulative	FY21/22 Budget	FY21/22 Projected Expenses	FY23	FY24	FY25	FY26	FY27	FUTURE YEARS	Proposed Project Total
EXPENDITURE PLAN											
Design/Arch/Eng											
Land (or ROW)											
Construction		Ongoing	930,000	930,000	930,000	930,000	930,000	930,000	930,000	930,000	5,580,000
Other											
Equipment											
Total Project Cost		Ongoing	930,000	930,000	930,000	930,000	930,000	930,000	930,000	930,000	5,580,000
FUNDING PLAN											
Trans Millage Fund-14971		Ongoing	930,000	930,000	930,000	930,000	930,000	930,000	930,000	930,000	5,580,000
Total Funding		Ongoing	930,000	930,000	930,000	930,000	930,000	930,000	930,000	930,000	5,580,000
OPERATING BUDGET IMPACT											
Personal Svc.											
Non-personal											
Capital											
Total Operating											



Summary of Community Investment Program

The following sections describe the County's CIP funding sources, an overall view of the program through a summary of each division's CIP budget, a summary table of the five-year program, and highlights of some of the projects.

Funding Sources

Each of the County's eight divisions that maintain a Capital Program is unique as it relates to its sources of funding CIP Projects. The following is a list and description of revenue sources:

General Capital Improvement Fund (Non-Public Works and Non-Enterprise)

The General Capital Improvement Fund maintains accounts for the County's non-enterprise funded projects. Typical projects include parks, recreation centers, governmental offices, stormwater improvements, and Constitutional Officer facilities. The primary sources of revenue for the Capital Improvement Fund are debt proceeds, inter fund transfers, State Revenue Sharing, and interest.

Ad Valorem Taxes

The Board of County Commissioners and the Constituents of Polk County adopted several millage rates over the years. A millage of 1.2000, known as the Transportation Millage, is used for Transportation infrastructure projects. In FY 22/23, the Board decided to reduce the Countywide Millage rate and Unincorporated MSTU rate by 3.0%. A Stormwater MSTU millage of 0.0970 is used for stormwater projects to meet national water quality standards throughout the County. A Parks MSTU of 0.5450 mills is used to fund daily operations and projects associated with the County parks. An EMS millage of 0.2500 mills is used for operations and maintenance of Emergency Medical Services (ambulances), including construction of fire stations that house ambulances.

Federal, State, and Local Source Grants

The County also receives grant funds for specific programs or activities.

Interest

Interest earned on the cash balances of the Capital Improvement funds is projected and budgeted as revenue.

Fund Balance

Fund balance represents unexpended monies from the prior fiscal year, which may be allocated to projects. Fund balance may be uncommitted (prior year reserves) or committed to provide

funding for specific projects.

Constitutional Gas Tax

The Constitutional Gas Tax is a two-cent tax on motor fuels (5th and 6th cents). The distribution to counties is based upon a formula composed of three factors: county area, population, and gas tax revenue collection. The formula is updated annually. This fund pays for Debt Service associated with CIP Projects.

Second Local Option Gas Tax

There is a County imposed levy of five cents on every gallon of motor fuel sold at retail. These monies are allocated between Polk County and the municipalities within the County. The amounts the County and cities receive are net of the State's deduction for administrative and dealer collection fees. This tax is usually associated with Pavement Management and Debt Service.

Coronavirus Local Fiscal Recovery– American Rescue Plan

Funding was received during FY 20/21 through the American Rescue Plan Act. Funds must be allocated by December 31, 2024 and expended by December 31, 2026.

Impact Fees

Impact fees are payments required by local governments of new development for the purpose of providing new or expanded public capital facilities required to serve that development. The fees typically require cash payments in advance of the completion of development. The Board's impact fees include Transportation, Emergency Medical Services, Correctional Facilities, Parks, Libraries, Fire Rescue, Law Enforcement, and the School Board. All impact fees are collected at 100% of the latest study except the school board which are collected at 75% of the latest study.

Solid Waste Fund

This funding source is generated through tipping fees imposed on incoming garbage tonnage and recycling. The revenue is used to create and close landfill cells in the County.

Utilities Connection/Rate Fees

The Utilities Division charges for water and wastewater in addition to connection fees for first time hook-up for residential and commercial users of the utility.

Fire Assessments

Fire assessments are revenue generated from residential and commercial annual tax bills. This revenue is used to build and update fire stations throughout the County based on growth. Additionally, this revenue purchases major apparatus.

Revenue Bonds

Revenue bonds are sold to construct specific CIP Projects determined by the Board. The bonds must be supported by a dedicated revenue source to pay debt service and associated interest.

Public Service Tax

On April 23, 1999, the Board of County Commissioners voted to impose a 2% Public Service Tax on public service providers of electricity, telecommunications, natural and propane gas, and water to customers in unincorporated areas of Polk County. On May 18, 2005, the Board of County Commissioners adopted an amendment, which increased the tax to 10%.

There are other potential financing sources for projects that may be included within the CIP. These include the lease-purchase of facilities, financing through Municipal Services Benefit Units (MSBU), and utilization of the Commercial Paper Program.

Municipal Services Benefit Units

A (MSBU) may be established within a designated geographic area to provide a service to those property owners within the area. This assessment district is a legal entity, which may use assessments from property owners to provide a service or infrastructure to meet the needs of those individuals within the prescribed area.

Commercial Paper

Commercial Paper is generally defined as short-term, unsecured promissory notes issued by organizations or recognized credit quality. Polk County participates in the Florida Association of Counties Tax Exempt Commercial Paper Program supported by a credit line. Access to the pooled Commercial Paper Program is quarterly. Monies are used for payment of construction expenses.

Developer Funding

This funding is pledged through development agreements throughout the County. If a future project benefits a developer or the developer requests modifications to projects, the developer contributes to the cost of the construction either through cash or right-of-way contributions.

Operating Impacts from Capital Projects

A detailed account of operating impacts to specific projects can be seen in the table below.

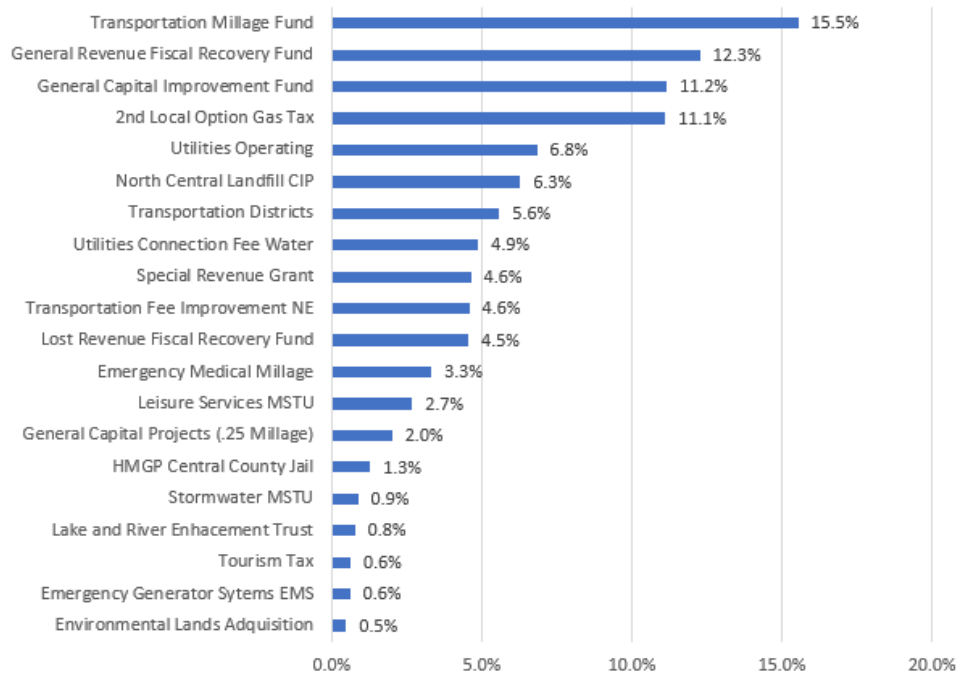
FY 2023-2027 CAPITAL INVESTMENT PROJECT OPERATING COSTS								
Division	Project Name	Project Description	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	5-Year Total
Parks and Natural Resources	Circle B Bar/Lake Hancock	Design and construction of park and trail improvements	\$69,128	\$72,429	\$75,904	\$79,563	\$83,415	\$ 380,439
	Nature Discovery Center	Outdoor Environmental Education Center	\$318,950	\$336,108	\$354,242	\$373,411	\$393,675	\$ 1,776,386
	Lake Lowery Corridor	Land acquisition and fencing	\$0	\$3,060	\$3,152	\$3,246	\$3,344	\$ 12,802
	Keen/Walk-in-Water Creek	Land acquisition and fencing	\$12,208	\$12,642	\$13,093	\$13,562	\$14,049	\$ 65,554
	Crooked Lake West	Surface water storage and aquifer recharge	\$67,860	\$70,199	\$72,628	\$75,149	\$77,766	\$ 363,602
	Kissimmee Corridor	Land acquisition	\$0	\$3,000	\$3,000	\$3,000	\$3,000	\$ 12,000
	Bone Valley Off-Highway Vehicle Park	Design and construction of park expansion and improvements	\$278,143	\$285,309	\$294,101	\$303,180	\$312,556	\$ 1,473,289
	Loyce E Harpe Park Improvements	Renovations	\$10,684	\$10,899	\$11,118	\$11,340	\$11,567	\$ 55,608
	North East Regional Park	Additions to park amenities	\$183,792	\$186,965	\$190,210	\$193,528	\$196,922	\$ 951,417
	Roads and Drainage	Lake Wilson Rd	Roadway Maintenance			\$9,850	\$9,850	\$9,850
West Pipkin Road		widening project			\$4,850	\$4,850	\$4,850	\$ 14,550
CR 557 Widening		widening project					\$4,000	\$ 4,000
Marigold ave		widening project					\$3,000	\$ 3,000
Thompson Nursery Phase 3		Infrastructure Project		\$3,105	\$3,105	\$3,105	\$3,105	\$ 12,420
CR 54 at CR 547		widening project		\$500	\$500	\$500	\$500	\$ 2,000
Spirit Lake Rd		widening project			\$1,000	\$1,000	\$1,000	\$ 3,000
Northridge Trail/Preserves Development		Infrastructure Project		\$6,000	\$6,000	\$6,000	\$6,000	\$ 24,000
Wilson Acres Drainage		Drainage Project		\$1,600	\$1,600	\$1,600	\$1,600	\$ 6,400
Eloise Loop		Drainage Project			\$3,100	\$3,100	\$3,100	\$ 9,300
Northridge Trail Phase I		Infrastructure Project		\$6,000	\$6,000	\$6,000	\$6,000	\$ 24,000
Roadway Maintenance Dundee		Roadway Maintenance		\$16,000	\$16,000	\$16,000	\$16,000	\$ 64,000
Roadway Maintenance Unit upgrade		Roadway Maintenance		\$2,900	\$2,900	\$2,900	\$2,900	\$ 11,600
Survey & Mapping Office		Demolition		\$3,200	\$3,200	\$3,200	\$3,200	\$ 12,800
Information Technology	Oracle Upgrade	E-Business Suite 12.1.3 to 12.2.8		\$297,098	\$297,098	\$297,098	\$297,098	\$ 1,188,392
	TOTAL:		\$ 940,765	\$ 1,317,014	\$ 1,372,651	\$ 1,411,182	\$ 1,458,497	\$ 6,500,109

Adopted Community Investment Program - Division Summary FY 22/23 through FY 26/27

Adopted Community Investment Program - Division Summary Fiscal Year 22/23 through Fiscal Year 26/27

Divisions	Adopted FY 22/23	Planned FY 23/24	Planned FY 24/25	Planned FY 25/26	Planned FY 26/27	Total FY 23-27 CIP
Facilities Management	59,072,247	2,846,624	2,846,624	2,846,624	2,846,624	70,458,743
Fire Rescue	29,354,201	9,750,000	20,139,415			59,243,616
Fleet Management	1,965,556		450,000		450,000	2,865,556
Information Technology	185,392					185,392
Natural Resources						-
Environmental Lands	2,200,791	591,204	320,309	-	-	3,112,304
Water Resources	14,140,577	14,812,500	17,316,000	5,040,750	2,540,000	53,849,827
Mosquito Control	200,000					200,000
Parks	20,075,836	1,280,000	1,280,000	3,555,000	3,555,000	29,745,836
Roads and Drainage	204,484,188	161,238,701	128,067,000	143,067,000	73,567,000	710,423,889
Utilities						-
Expansion	37,069,012	30,238,115	21,235,279	20,877,515	23,007,828	132,427,749
Renewal & Replacement	31,036,500	19,018,315	10,117,999	9,359,999	8,539,999	78,072,812
Waste and Recycling	25,194,332	7,682,808	8,500,000	2,136,000	440,000	43,953,140
Total	424,978,632	247,458,267	210,272,626	186,882,888	114,946,451	1,184,538,864

FY 22/23 Community Investment Program Funding Sources (%)



Project Name	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Total Project Cost FY 23-27
Facilities Management						
Building Asset Management	4,346,624	2,746,624	2,746,624	2,746,624	2,746,624	\$ 15,333,120
Polk County Building ADA Survey Compliance & Transition Plan	333,341	100,000	100,000	100,000	100,000	\$ 733,341
Facilities Mitigation Generator Systems -Law Enforcement	2,848,708					\$ 2,848,708
Facilities Mitigation Generator Systems -Fire EMS	\$ 2,423,773					\$ 2,423,773
Facility Mitigation Hardening Projects	\$ 2,282,209					\$ 2,282,209
New Government Center & Tax Collector	8,044,642					\$ 8,044,642
Fleet Fuel Tank Replacements	1,233,559					\$ 1,233,559
Fleet Management Vehicle Storage	456,997					\$ 456,997
Burnham-McCall Training Center	\$ 7,467,075					\$ 7,467,075
Specialty Care/Indigent Healthcare Roof Replacement Project (CDBG Grant)	\$ 1,060,000					\$ 1,060,000
Polk County Agricultural Center and Extension Services Grant	495,241					\$ 495,241
County Building HVAC and other Upgrades	2,990,634					\$ 2,990,634
EOC Warehouse	1,500,000					\$ 1,500,000
Sheriff's South Poinciana Station	9,000,000					\$ 9,000,000
Sheriff's K-9 Training Facility	\$ 1,500,000					\$ 1,500,000
Fleet Management Shop 1 Remodel	\$ 275,000					\$ 275,000
Polk County Tourism Office Expansion	\$ 2,500,000					\$ 2,500,000
Lawrence Crow Building Demo	\$ 3,000,000					\$ 3,000,000
History Center Grant - Exterior Window and Door Replacement	\$ 1,250,000					\$ 1,250,000
Medical Examiner Generator	\$ 140,000					\$ 140,000
History Center Chiller	\$ 1,250,000					\$ 1,250,000
Frank B Smith Bldg Generator Replacement	\$ 140,000					\$ 140,000
Agriculture/Equestrian Center	\$ 6,500,000					\$ 6,500,000
Fire Rescue						
Loughman Fire Station	\$ 301,421					\$ 301,421
Sleepy Hill Fire Station						\$ -
Frostproof Fire Station						\$ -
Nalcrest Fire Station			\$ 6,839,415			\$ 6,839,415
Winston/Galloway Fire Station	\$ 300,000					\$ 300,000
Moore Road Fire Station	\$ 4,889,611					\$ 4,889,611
Sand Hill/Sun Air Fire Station	\$ 4,962,301	\$ 200,000				\$ 5,162,301
Masterpiece/Thompson Nursery Fire Station	\$ 4,905,868	\$ 200,000				\$ 5,105,868
Lakeland Hills Station	\$ 1,245,000	\$ 500,000				\$ 1,745,000
PCFR Training Center	\$ 7,750,000	\$ 6,750,000				\$ 14,500,000
Winter Haven Addition	\$ 300,000					\$ 300,000
Eaton Park Fire Rescue Station	\$ 4,100,000	\$ 1,000,000				\$ 5,100,000
Polk City Fire Rescue Station	\$ 400,000	\$ 100,000	\$ 4,500,000			\$ 5,000,000
Caloosa Lake Fire Rescue Station	\$ 200,000	\$ 400,000	\$ 4,400,000			\$ 5,000,000
Highlands City Fire Rescue Station		\$ 600,000	\$ 4,400,000			\$ 5,000,000
Information Technology						
Oracle Upgrade	\$ 185,392	\$ -	\$ -	\$ -		\$ 185,392
Fleet Management						
Fleet Management Software Replacement	\$ -	\$ -	\$ 450,000	\$ -	450,000	\$ 900,000
Environmental Lands						
Circle B Bar/Lake Hancock	\$ 111,425	\$ 62,650	\$ 200,000			\$ 374,075
Polk's Nature Discovery Ctr	\$ 148,366	\$ 117,006				\$ 265,372
Green Swamp Corridor		\$ 8,238	\$ 6,000			\$ 14,238
Keen/Walk-in-Water Creek	\$ 45,000	\$ 40,000	\$ 100,000			\$ 185,000
Crooked Lake West	\$ 800,000	\$ 293,310	\$ 14,309			\$ 1,107,619
Kissimmee Corridor Projects	\$ 526,000	\$ 30,000				\$ 556,000
Ridge to River Corridor	\$ 570,000	\$ 40,000				\$ 610,000
Parks						
Simmers-Young Artificial Turf	\$ 7,800,000					\$ 7,800,000
Bone Valley Off-Highway Vehicle Park	\$ 4,093,511					\$ 4,093,511
Loyce E Harpe Park	\$ 525,000					\$ 525,000
North East Regional Park	\$ 828,522					\$ 828,522
Boat Ramp/ADA Dock Construction Program	\$ 1,872,899	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 2,392,899
Boat Access Land Acquisition	\$ 670,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 1,270,000
Loughman SAP Projects	\$ 192,295					\$ 192,295
Landscaping and Trees	\$ 335,480					\$ 335,480
County Light Enhancements	\$ 476,431					\$ 476,431
Lake Hancock Recreation	\$ 95,151					\$ 95,151
Waverly Park Improvements	\$ 148,346					\$ 148,346
Lake Pierce Ranchettes Park	\$ 97,873					\$ 97,873
CDBG Park Renovation	\$ 1,330,328					\$ 1,330,328
Replacement/Repurpose	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,000,000
Artificial Turf Replacement Multi				\$ 2,275,000	\$ 2,275,000	\$ 4,550,000
Walker Road Phased Improvements	\$ 250,000					\$ 250,000
Saddle Creek Park Office	\$ 50,000					\$ 50,000
Saddle Creek Septic	\$ 50,000					\$ 50,000
Lake Parker Dock	\$ 100,000					\$ 100,000
Fort Frazer - New Trailhead	\$ 160,000					\$ 160,000
Water Resources						
Upper Saddle Creek Water Quality Imprvt					\$ 25,000	\$ 25,000
Crystal Lake	\$ 60,000	\$ 50,000	\$ 50,000			\$ 160,000
Lake Gwyn Restoration (Eastern half)				\$ 45,000		\$ 45,000
Watershed/Water Quality Management Plans	\$ 150,000	\$ 147,500	\$ 147,500	\$ 150,000		\$ 595,000
Lake Lulu	\$ 250,577	\$ 950,000	\$ 698,500	\$ 620,000	\$ 50,000	\$ 2,569,077
Lake Annie Restoration	\$ 1,540,000	\$ 1,980,000	\$ 220,000	\$ 400,000		\$ 4,140,000
Lake Eva Stormwater Improvements	\$ 1,000,000	\$ 2,600,000	\$ 2,400,000	\$ 2,400,000		\$ 8,400,000
Kissimmee Watershed Project	\$ 5,100,000	\$ 400,000	\$ 1,000,000	\$ 100,000		\$ 6,600,000
Small Scale Surface Water Enhancement/Treatment	\$ 620,000	\$ 790,000	\$ 1,050,000	\$ 175,750	\$ 120,000	\$ 2,755,750
Peace Creek Canal	\$ 3,400,000	\$ 4,700,000	\$ 9,800,000	\$ 200,000	\$ 100,000	\$ 18,200,000
Peace River Corridor	\$ 450,000	\$ 325,000	\$ 400,000	\$ 100,000	\$ 500,000	\$ 1,775,000
Lena Run	\$ 800,000	\$ 2,400,000	\$ 600,000	\$ 500,000	\$ 1,400,000	\$ 5,700,000
Crooked Lake West Hydrologic Restoration	\$ 450,000	\$ 300,000	\$ 450,000	\$ 100,000	\$ 125,000	\$ 1,425,000
Stormwater Ridge To River Projects	\$ 320,000	\$ 170,000	\$ 500,000	\$ 250,000	\$ 220,000	\$ 1,460,000
Mosquito Control						
Chemical Storage Building	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

Project Name	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Total Project Cost FY 22-26
Roads and Drainage						
Pavement Management	\$ 18,000,000	\$ 18,000,000	\$ 18,000,000	\$ 18,000,000	\$ 18,000,000	\$ 90,000,000
Culvert Failure Contingency	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 12,500,000
Railroad Grade Crossings	\$ 320,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 1,600,000
Maintenance of Storm Water Facilities	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000
Bridge Rehabilitation Program	\$ 740,000	\$ 740,000	\$ 740,000	\$ 740,000	\$ 740,000	\$ 3,700,000
Sidewalk Renewal and Replacement	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000	\$ 1,100,000
Future Right-of-Way and Maintenance	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
Guardrail Program	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 525,000
Raised Pavement Marking Program	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 1,350,000
Sidewalk Projects	\$ 2,250,000	\$ 2,250,000	\$ 2,250,000	\$ 2,250,000	\$ 2,250,000	\$ 11,250,000
Americans w/ Disabilities Act Intersection Improvements	\$ 532,000	\$ 532,000	\$ 532,000	\$ 532,000	\$ 532,000	\$ 2,660,000
Roadway Improvements	\$ 2,600,000	\$ 2,600,000	\$ 2,600,000	\$ 2,600,000	\$ 2,600,000	\$ 13,000,000
Traffic Striping	\$ 930,000	\$ 930,000	\$ 930,000	\$ 930,000	\$ 930,000	\$ 4,650,000
Lake Wilson (CR54 to CR532)	\$ 17,653,910	\$ 5,300,000	\$ -	\$ -	\$ -	\$ 22,953,910
West Pipkin Road (Medulla Road to Harden Blvd)	\$ 18,300,000	\$ 14,276,701	\$ -	\$ -	\$ -	\$ 32,576,701
West Pipkin Road Utility JPA	\$ 2,500,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ 3,600,000
CR557 Widening (US17/92 to I-4)	\$ 11,000,000	\$ 37,250,000	\$ 32,250,000	\$ 32,000,000	\$ -	\$ 112,500,000
Marigold Avenue	\$ 1,158,000	\$ 2,000,000	\$ 17,250,000	\$ 18,000,000	\$ -	\$ 38,408,000
Cypress Pkwy Widening (W Solivita to Solivita Blvd)	\$ 575,000	\$ 575,000	\$ -	\$ 11,000,000	\$ 11,000,000	\$ 23,150,000
Wabash Ave Memorial Blvd to 10th St	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Northridge Trail Phase 1 Segment 1	\$ 20,603,006	\$ -	\$ -	\$ -	\$ -	\$ 20,603,006
Thompson Nursery Road Phase I	\$ 14,000,000	\$ 37,600,000	\$ 38,500,000	\$ 34,500,000	\$ 15,000,000	\$ 139,600,000
Thompson Nursery Road Phase I Seg 3	\$ 3,813,265	\$ -	\$ -	\$ -	\$ -	\$ 3,813,265
Thompson Nursery Road Phase II	\$ 2,500,000	\$ 8,500,000	\$ 6,000,000	\$ 18,500,000	\$ 18,500,000	\$ 54,000,000
FDC Holly Hill Alignment Studies	\$ 1,500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 2,000,000
CR54 at CR547 Signalization & Intersection Improvements	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000
CR54 at Old Kissimmee Road Intersection	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
CR 547 (Davenport Blvd) at Orchid/Holly Hill Road	\$ 1,547,599	\$ -	\$ -	\$ -	\$ -	\$ 1,547,599
Galloway Road at Slespy Hill Road	\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ 21,000
US27 at Four Corners Blvd	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Buckingham-Dunson Intersection Road Agreement	\$ 601,622	\$ -	\$ -	\$ -	\$ -	\$ 601,622
Old Bartow/Lake Wales Rd @ SR 60	\$ 550,000	\$ 230,000	\$ -	\$ -	\$ -	\$ 780,000
Old Bartow/Lake Wales Rd @ CR 653	\$ 500,000	\$ 650,000	\$ -	\$ -	\$ -	\$ 1,150,000
80 FT Road @ SR 60	\$ 480,000	\$ 230,000	\$ -	\$ -	\$ -	\$ 710,000
CR630 @ CR630A	\$ 1,050,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 3,050,000
CR54 @ Westside Blvd	\$ 360,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 560,000
CR542A @ 10TH Street	\$ 670,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,670,000
CR35A @ West Campbell Signalization	\$ 451,000	\$ 360,000	\$ -	\$ -	\$ -	\$ 811,000
CR54 @ Heritage Pass Signalization	\$ 460,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 660,000
Spirit Lake Road @ Old Bartow Eagle Lake Road	\$ 700,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,700,000
CR 540 @ Lake Nod Signal	\$ 1,027,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 3,027,000
Buckeye Loop Road @ Country Club Road	\$ 1,320,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 3,320,000
Old 37 @ School House Signalization	\$ 339,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 739,000
CR540A @ Hallam Preserve Signalization	\$ 535,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 935,000
CR547 @ 10th Street	\$ 700,000	\$ 700,000	\$ -	\$ -	\$ -	\$ 1,400,000
US98 @ Duff Road Turn Lane	\$ 475,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 525,000
Tyner Road @ Hatchineha Road Turn Lane	\$ 510,000	\$ -	\$ -	\$ -	\$ -	\$ 510,000
East Main Street @ Combee Road Turn Lane	\$ 621,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 1,021,000
Swindell @ Galloway Intersection	\$ 1,900,000	\$ 3,000,000	\$ 2,500,000	\$ -	\$ -	\$ 7,400,000
Marigold Ave @ Lake Marion Creek Dr Int	\$ 367,144	\$ -	\$ -	\$ -	\$ -	\$ 367,144
Marigold Ave @ Hemlock Ave Intersection	\$ 1,043,429	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 2,043,429
US27 @ Tierra Del Sol Blvd	\$ 51,561	\$ -	\$ -	\$ -	\$ -	\$ 51,561
Kathleen Road @ Deeson Road Signalization	\$ 250,000	\$ 800,000	\$ -	\$ -	\$ -	\$ 1,050,000
Thompson Nursery Road @ Lake Ashton Blvd	\$ 150,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 650,000
Thornhill Road @ Moonlite Pass Intersection	\$ 300,000	\$ 450,000	\$ 450,000	\$ -	\$ -	\$ 1,200,000
Cypress PKWY @ Lake Marion Creek RD Intersection	\$ 400,000	\$ 900,000	\$ 900,000	\$ -	\$ -	\$ 2,200,000
Ronald Reagan Parkway @ May Fair BLVD Intersection	\$ 225,000	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ 1,025,000
North Lake Reedy Blvd Bridge #164302	\$ 1,070,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,570,000
North Lake Reedy Blvd Bridge #164303	\$ 585,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 1,085,000
Thornhill Road Bridge	\$ 135,000	\$ 2,000,000	\$ 750,000	\$ -	\$ -	\$ 2,885,000
Crystal Lake Elementary Sidewalk	\$ 498,763	\$ -	\$ -	\$ -	\$ -	\$ 498,763
CR 655 Lighting Project	\$ 1,210,000	\$ -	\$ -	\$ -	\$ -	\$ 1,210,000
Wabash Avenue Trail	\$ 2,483,387	\$ -	\$ -	\$ -	\$ -	\$ 2,483,387
Rolling Oaks Drainage Improvements	\$ 983,000	\$ -	\$ -	\$ -	\$ -	\$ 983,000
Tillery/Clubhouse Drainage	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ 420,000
Keith Lane Drainage	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Walt Williams Road Drainage	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 155,000
Wilson Acres	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Jan Phyl Drainage	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Eloise Loop Road	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 400,000
Imperial Lakes Phase 1 Drainage	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
South Lake Wales Drainage	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000
Benton Street Drainage	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Hamilton @ Medulla Road Drainage	\$ 212,000	\$ -	\$ -	\$ -	\$ -	\$ 212,000
Waynesville Ave @ French Ave Drainage	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Urband Lane Drainage	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Carefree Cove Drainage	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ 225,000
Palmer Road Drainage	\$ 295,000	\$ -	\$ -	\$ -	\$ -	\$ 295,000
Indian Woods Trl/N Campbell Drive Drainage	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 900,000
Stonewood Subdivision Drainage	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Wahneta Infrastructure Master Plan	\$ 2,259,213	\$ -	\$ -	\$ -	\$ -	\$ 2,259,213
King Blvd Drainage Improvements	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Lake Victoria Outfall Drainage Improvements	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000
Driftwood Drive Drainage Improvements	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Fairway Avenue Drainage Improvements	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
NW Wahneta Drainage Project	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Armstrong/Pipkin/Old Medulla Drainage	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Creekwater Drive Drainage Improvements	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Roadway Maintenance Dundee Substation	\$ 2,100,000	\$ -	\$ -	\$ -	\$ -	\$ 2,100,000
Northridge Trail/Preserves Development	\$ 1,085,979	\$ -	\$ -	\$ -	\$ -	\$ 1,085,979
Winter Haven Quiet Zones	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Survey Mapping Crew Office	\$ 1,266,310	\$ -	\$ -	\$ -	\$ -	\$ 1,266,310
Roadway Maintenance Unit Construction	\$ 3,850,000	\$ -	\$ -	\$ -	\$ -	\$ 3,850,000
Fort Fraser Trail Extension	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Developer Agreements for Roadway Improvements	\$ 19,500,000	\$ -	\$ -	\$ -	\$ -	\$ 19,500,000

Project Name	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	Total Project Cost FY 22-26
Utilities-Expansion						
Lake Wilson Road Reclaimed WM Extension	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Ernie Caldwell Reclaimed WM Improvements - Phase 2	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Jordons Grove Ground Storage Reservoir and High Service Pump Station	\$ 2,370,000	\$ 1,105,000	\$ -	\$ -	\$ -	\$ 3,475,000
US Hwy 98 and Duff Rd Reclaimed Water Main Loop	\$ -	\$ 262,500	\$ 1,514,940	\$ -	\$ -	\$ 1,777,440
Reclaimed Water Main Looping	\$ 787,500	\$ 525,000	\$ 787,500	\$ 525,000	\$ 162,500	\$ 2,787,500
Water Production Facility Decommissioning	\$ 368,000	\$ 157,500	\$ -	\$ -	\$ -	\$ 525,500
Cypress Lake	\$ 981,750	\$ 1,470,000	\$ 2,362,500	\$ 2,310,000	\$ 6,418,125	\$ 13,542,375
New HHUFA 2 Well	\$ 1,150,000	\$ 525,000	\$ -	\$ -	\$ -	\$ 1,675,000
Edgehill WPF HSP Upgrades	\$ -	\$ -	\$ -	\$ -	\$ 410,000	\$ 410,000
Van Fleet HSP Upgrades	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 260,000
Sherwood Lakes WPF Improvements	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Cherry Hill WPF	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
PRWC West Polk LFA Deep Wells	\$ 88,089	\$ 169,433	\$ 231,694	\$ 503,917	\$ 776,139	\$ 1,769,273
SE Well Field SFWMD	\$ 1,064,658	\$ 1,523,172	\$ 3,115,635	\$ 4,705,598	\$ 4,705,598	\$ 15,114,661
Babson Park 1 WPF GSP and HSP	\$ 1,825,000	\$ 1,175,000	\$ -	\$ -	\$ -	\$ 3,000,000
Miscellaneous Developers Agreements	\$ 1,312,500	\$ 787,500	\$ 525,000	\$ 525,000	\$ 525,000	\$ 3,675,000
Water Treatment Facility SCADA Upgrades	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Bartow Capital Payback	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 202,000	\$ 1,010,000
NERWWTF Expansion from 6 to 9 MGD	\$ 500,000	\$ 525,000	\$ 5,775,000	\$ 5,525,000	\$ 5,047,466	\$ 17,372,466
Toho ERUSA Wastewater Interlocal Agreement	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ 3,500,000
SCADA Cybersecurity Improvements	\$ 52,500	\$ 52,500	\$ -	\$ -	\$ -	\$ 105,000
CRUSA Emergency Interconnect	\$ 1,680,000	\$ 598,500	\$ -	\$ -	\$ -	\$ 2,278,500
King Road Winter Haven Emergency Interconnection	\$ 787,500	\$ -	\$ -	\$ -	\$ -	\$ 787,500
Ernie Caldwell Water Main Improvements Phase 1	\$ 910,000	\$ 1,425,000	\$ -	\$ -	\$ -	\$ 2,335,000
Utilities-Expansion						
Holly Hill WM Upgrade	\$ -	\$ 787,500	\$ -	\$ -	\$ -	\$ 787,500
Cottonwood Drive WM Upgrade	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000
N Campbell Rd WM Upgrades	\$ 1,050,000	\$ -	\$ -	\$ -	\$ -	\$ 1,050,000
Lakeland Bartow PCU Potable Water Interconnect	\$ 1,672,731	\$ -	\$ -	\$ -	\$ -	\$ 1,672,731
CR 540A Booster Station	\$ 134,700	\$ -	\$ -	\$ -	\$ -	\$ 134,700
Rolling Hills WM Upgrades	\$ -	\$ 1,050,000	\$ -	\$ -	\$ -	\$ 1,050,000
Sun Ray WM Upgrades	\$ -	\$ -	\$ -	\$ 787,500	\$ 1,050,000	\$ 1,837,500
Water Main Looping	\$ 525,000	\$ 262,500	\$ 525,000	\$ 262,500	\$ 262,500	\$ 1,837,500
Upgrade LS No. 84 (Polo Park East)	\$ -	\$ -	\$ 102,250	\$ -	\$ -	\$ 102,250
Ernie Caldwell Blvd FM and Master LS	\$ 2,230,000	\$ -	\$ -	\$ -	\$ -	\$ 2,230,000
Upgrade LS # 253 (Providence)	\$ 860,000	\$ -	\$ -	\$ -	\$ -	\$ 860,000
Deeson Rd LS and FM	\$ 1,228,750	\$ 1,051,250	\$ -	\$ -	\$ -	\$ 2,280,000
Lift Station Upgrades (CIP)	\$ 78,750	\$ 157,500	\$ 157,500	\$ 262,500	\$ 525,000	\$ 1,181,250
CRUSA Master Plan Update 2025	\$ -	\$ -	\$ 210,000	\$ -	\$ -	\$ 210,000
NERUSA PRWC AWS Receiving Facility	\$ 125,000	\$ 150,000	\$ 1,792,500	\$ 2,255,000	\$ 262,500	\$ 4,585,000
NERUSA Master Plan Update 2022	\$ 197,500	\$ -	\$ -	\$ -	\$ -	\$ 197,500
NWRUSA Master Plan Update 2025	\$ -	\$ -	\$ 315,000	\$ -	\$ -	\$ 315,000
SWRUSA Master Plan Update 2025	\$ -	\$ -	\$ 315,000	\$ -	\$ -	\$ 315,000
Gibson Oaks WPF	\$ 1,001,482	\$ -	\$ -	\$ -	\$ -	\$ 1,001,482
Electrical Short Circuit Current Studies	\$ 56,240	\$ -	\$ -	\$ -	\$ -	\$ 56,240
Radio Network Study/Upgrades	\$ 60,721	\$ -	\$ -	\$ -	\$ -	\$ 60,721
SCADA Master Plan	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000
PRWC Peace Creek IWS	\$ 26,000	\$ -	\$ 47,500	\$ 73,500	\$ 73,500	\$ 220,500
CRUSA PRWC AWS Receiving Facility	\$ -	\$ 105,000	\$ 262,500	\$ 1,050,000	\$ 840,000	\$ 2,257,500
ERUSA PRWC AWS Receiving Facility	\$ 105,000	\$ 210,000	\$ 525,000	\$ 1,575,000	\$ 1,050,000	\$ 3,465,000
Sup Water Supply Plan Cont Planning & Coord	\$ 500,000	\$ 53,760	\$ 53,760	\$ 105,000	\$ 105,000	\$ 817,520
Septage Receiving Station	\$ 3,675,000	\$ 10,815,000	\$ 2,205,000	\$ -	\$ -	\$ 16,695,000
Standby Power System Improvements Phase 2	\$ 2,223,395	\$ -	\$ -	\$ -	\$ -	\$ 2,223,395
Vaughn Road Facility Upgrades	\$ 210,000	\$ 4,725,000	\$ -	\$ -	\$ -	\$ 4,935,000
SWRWWTF Ops Building Annex	\$ 1,941,745	\$ -	\$ -	\$ -	\$ -	\$ 1,941,745
Pole Barn Improvements	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 525,000
Utilities Miscellaneous Services	\$ 602,500	\$ 262,500	\$ 105,000	\$ 105,000	\$ 237,500	\$ 1,312,500
Utilities-Repair and Replacement						
R & R Reclaimed Water Projects	\$ 770,000	\$ 605,000	\$ 528,333	\$ 473,333	\$ 413,333	\$ 2,789,999
R & R Potable Water Projects	\$ 8,981,500	\$ 3,680,000	\$ 3,533,333	\$ 3,273,333	\$ 3,513,333	\$ 22,981,499
R & R Wastewater Projects	\$ 7,255,000	\$ 4,905,000	\$ 4,903,333	\$ 4,273,333	\$ 4,613,333	\$ 25,949,999
NE Elect/Comm Network Conv	\$ 5,505,000	\$ 5,420,000	\$ -	\$ -	\$ -	\$ 10,925,000
Crooked Lake Park Receivership	\$ 2,125,000	\$ -	\$ -	\$ -	\$ -	\$ 2,125,000
R and R Bldgs and Non-Prod	\$ 4,170,000	\$ 2,172,470	\$ 1,153,000	\$ 1,340,000	\$ -	\$ 8,635,470
AMI Meter Change-Out	\$ 2,230,000	\$ 2,235,845	\$ -	\$ -	\$ -	\$ 4,465,845
Waste and Recycling						
Williams Property Reclamation	\$ 1,100,000	\$ 1,000,000	\$ 700,000	\$ -	\$ -	\$ 2,800,000
Security and Buffer Improvements	\$ 2,050,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 2,550,000
Wetland Mitigation Bank	\$ 2,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 3,000,000
Leachate Disposal Facility	\$ 1,000,000	\$ 958,167	\$ 6,000,000	\$ -	\$ -	\$ 7,958,167
NE Quadrant Stormwater for NCLF	\$ 610,500	\$ 500,000	\$ 500,000	\$ 436,000	\$ 400,000	\$ 2,446,500
CNG Beneficial Use	\$ 1,384,051	\$ 200,000	\$ -	\$ -	\$ -	\$ 1,584,051
Emergency Generators	\$ 380,000	\$ 110,000	\$ -	\$ -	\$ -	\$ 490,000
Phase II - South and East Side Temp Closure	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Phase II - North Side Temp Final Closure	\$ 250,000	\$ 36,822	\$ -	\$ -	\$ -	\$ 286,822
Road Improvements	\$ 900,000	\$ 700,000	\$ -	\$ -	\$ -	\$ 1,600,000
Phase VI, Class I Infill (Known as Phase VI A & VI B)	\$ 10,492,482	\$ -	\$ -	\$ -	\$ -	\$ 10,492,482
Leachate Tank Addition	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Gas Collection System, Phase V	\$ 1,382,892	\$ 550,000	\$ -	\$ -	\$ -	\$ 1,932,892
Outbound Scale Addition	\$ 285,000	\$ 365,000	\$ -	\$ -	\$ -	\$ 650,000
SCADA System Upgrade	\$ 175,000	\$ 12,819	\$ -	\$ -	\$ -	\$ 187,819
LCRS & Gas Systems Upgrades	\$ 1,084,407	\$ 700,000	\$ -	\$ -	\$ -	\$ 1,784,407
Site-Wide Stormwater Management System Upgrades	\$ 750,000	\$ 650,000	\$ 600,000	\$ -	\$ -	\$ 2,000,000
Phase IB, Class I Northern Expansion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CMMS and Systems Integration	\$ 600,000	\$ 350,000	\$ 200,000	\$ -	\$ -	\$ 1,150,000
Gas Collection System Phase VI	\$ -	\$ -	\$ 500,000	\$ 1,700,000	\$ 40,000	\$ 2,240,000
Survey Drone Program	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 150,000
NCLF Transfer Station Outbound Scale Addition	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total 5 Year CIP FY 21-25	\$ 424,978,632	\$ 247,458,267	\$ 210,272,626	\$ 186,882,888	\$ 114,946,451	\$ 1,184,538,864

COMMUNITY INVESTMENT PROGRAM HIGHLIGHTS

Utilities

In FY 21/22, Utilities continued to focus on Alternate Water Supply and supporting the Polk Regional Water Cooperative; improving wastewater treatment capacity; implementing standby power to reduce down time during emergency events; enhancing asset management systems for the renewal and replacement programs; and continuing to implement supervisory control and data acquisition (SCADA). Current approved rate structures will support current initiatives as bond issuance is not anticipated within the current five-year CIP. Some highlighted projects are:

NERWWTF Clarifier Addition

A recent analysis of the Northeast Regional Wastewater Treatment Facility (NERWWTF) identified the need to add additional clarifiers to the facility, to add redundancy to the system, and to accommodate anticipated increases in the influent flows to the NERWWTF. Two new 100-foot diameter clarifiers were constructed at the NERWWTF and brought online in 2022. The new clarifiers will provide sufficient capacity for a future expansion of the NERWWTF from 6.0 MGD to 9.0 MGD.



SE Wellfield SFWMD

The Polk Regional Water Cooperative Southeast Wellfield will provide a long-term regional water supply to eastern Polk County. Long-term average annual withdrawal quantities are anticipated between 15 to 30 million gallons per day (MGD). Preliminary design for the wellfield, treatment plant, and transmission system is complete with final design commencing in 2022. Construction is projected to start in FY 24/25, with the facility scheduled to be online by 2026.



Standby Power System Improvements Phase 2

Polk County Utilities has multiple utility service areas from which approximately eight MGD of wastewater is collected and treated. This project is intended to improve system reliability and mitigate impacts from storms and other emergency events via partial (75%) funding from the Federal Emergency Management Agency (FEMA) totaling \$1.9 million. Assets include fixed generators at 23 critical lift station sites in the County’s Northeast, Northwest, Southeast, Southwest, and Central Regional Utility Service Areas.



Continued Potable Water Production Regionalization

The County continues to strive to improve water quality, levels of service, and efficiencies as evidenced by construction of the new Gibson Oaks (5.24 MGD) and Cherry Hill (3.12 MGD) Potable Water Production Facilities (WPFs) in the County’s Northwest Regional Service Area. Supported by a 2013 regionalization study and 2015 master plan update, these new WPFs will allow for the decommissioning of older WPFs such as Indianwood, Homestead, Timberidge, and Sherwood Lakes WPFs. The Cherry Hill project came online in early 2022. Construction of the Gibson Oaks facility is underway and is expected to be completed in early 2023.



Roads and Drainage

The Roads and Drainage Division's five-year Community Investment Program (CIP) includes \$838.4 million in road widening, alignment studies, intersection improvements, bridge replacement, drainage projects, and maintenance.

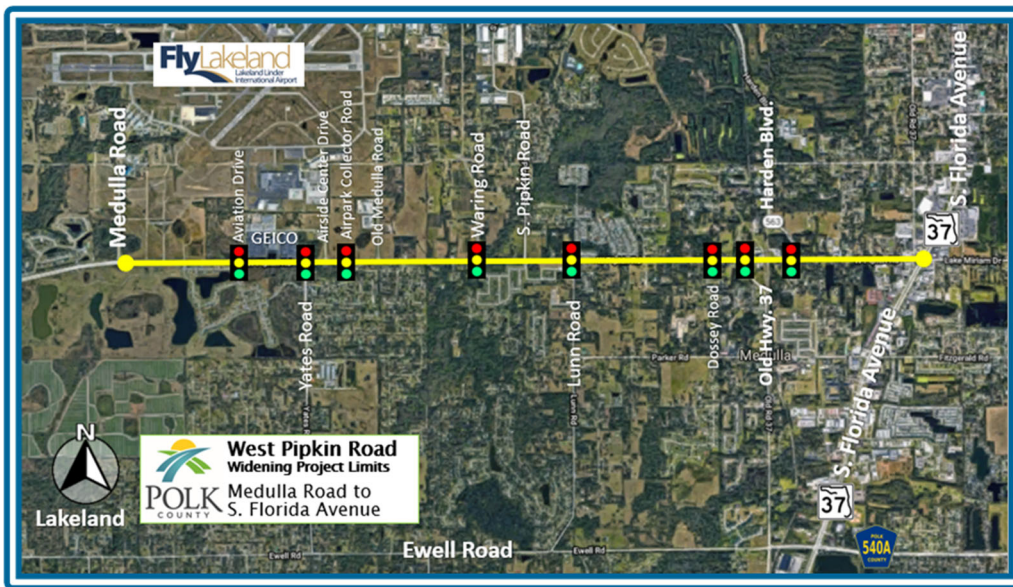
The Board approved numerous contracts for alignment studies and design of major collector roads and the purchase of millions of dollars of right of way along those corridors. The FY 22/23 budget includes:

Capacity Projects

- Lake Wilson Road with construction underway (\$44.0 million)



- West Pipkin Road from South Florida Avenue to Medulla Road with construction underway (\$59.2 million)



- County Road 557 from US 17/92 to the I-4 Interchange with design to be completed in January 2023 (\$120.9 million)



- Marigold Avenue from Cypress Parkway to Palmetto with design to be completed in October 2023 (\$39.8 million)



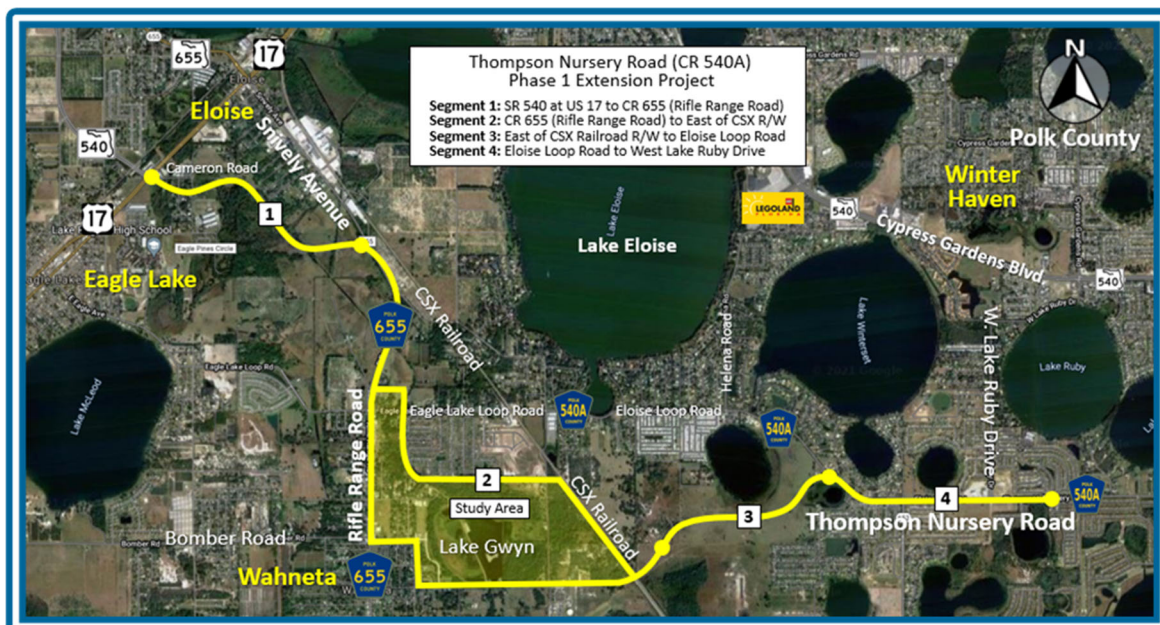
- Cypress Parkway in Poinciana (\$23.7 million)



- Northridge Trail from Deen Still Road to Sand Mine Road (\$20.6 million)



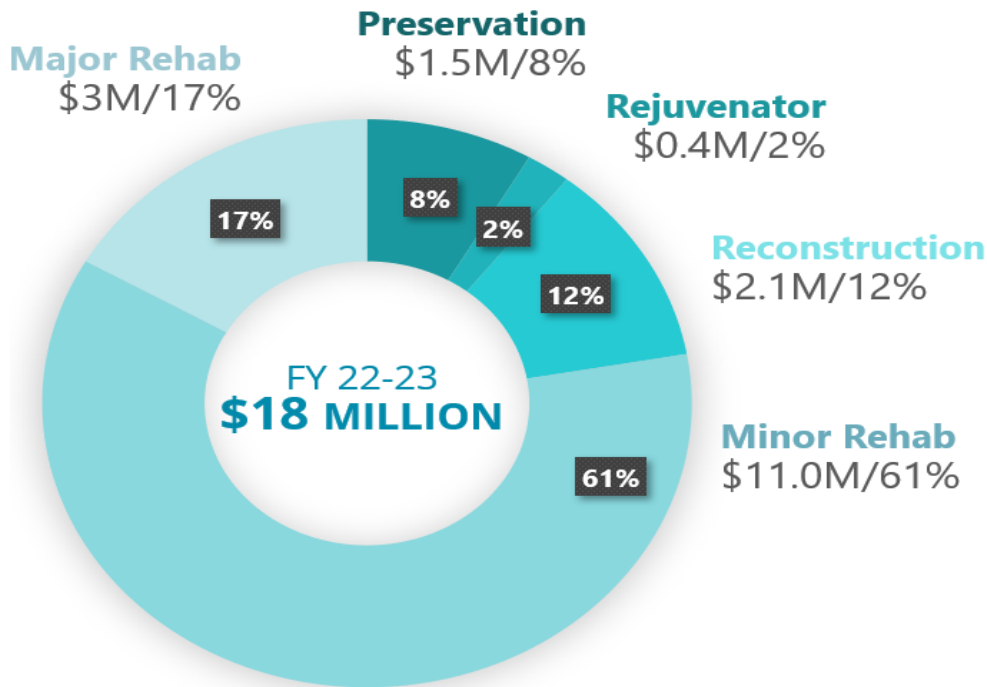
- Thompson Nursery Road from Highway 17 to West Lake Ruby (\$213.6 million)



While this investment is significant, there remains approximately 70 unfunded roadway projects that would cost another estimated \$1.4 billion to complete.

Pavement Management Program

Pavement Management is utilized to resurface and maintain 2,530 centerline miles of paved County roads and over 240 lane miles of unpaved roads. In FY 22/23, the Division will continue to focus on efficiency and savings through the application of preventive alternative road treatment and traditional pavement methods such as overlay, leveling course resurfacing, mill, and resurface.



Sidewalks

Approximately 15,988 linear feet (3.03 miles) of sidewalks are projected to be completed in FY 22/23.



Facilities Management

In FY 22/23, the Board continues the commitment to a robust Building Asset Management Plan. This plan funds many small and several large maintenance projects to ensure the upkeep of Polk County’s facility infrastructure. Some of the major projects that will be completed this year and beyond are shown in the following images:

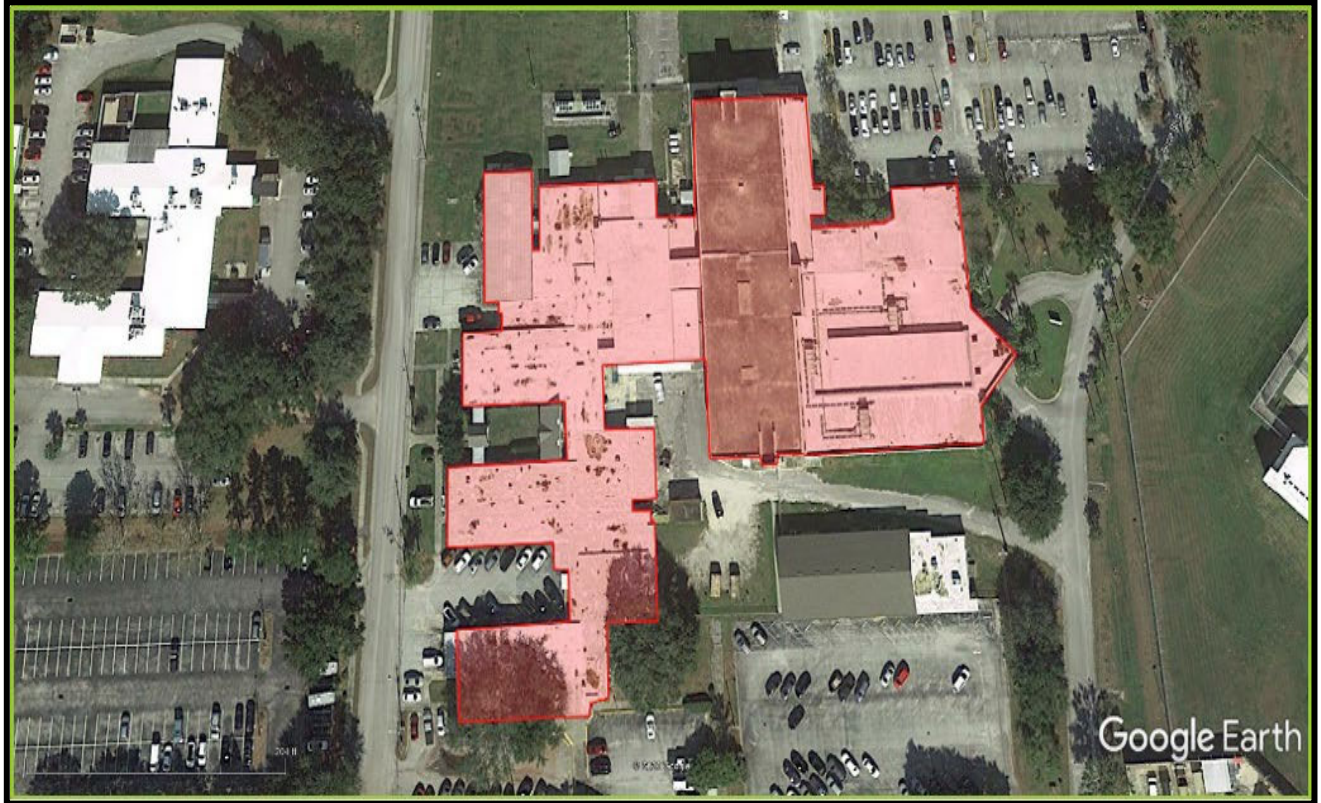
Polk County Administration Building HVAC Upgrades



Polk County Sheriff’s East District Command Center



Polk County Specialty Care/Indigent Healthcare Roof Replacement



Polk County Northeast Government Center



Fire Rescue

The Fire Rescue Division provides Fire Services and Emergency Management Services (EMS) throughout Polk County. Due to the large coverage area of the County, successfully providing adequate coverage for both EMS and Fire is an ongoing mission. To help Fire Rescue achieve the ongoing mission, the Moore Road, Watkins Road, Masterpiece Road, and Eaton Park Fire Rescue stations are scheduled to be completed in 2023. Each of these new stations will help address the coverage challenges in FY 22/23 and beyond.

Prototype Fire Station



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