

COMMUNITY INVESTMENT PROGRAM

Polk County's Capital Improvement Program, otherwise known as the Community Investment Program (CIP), is a five-year plan for capital infrastructure projects. The program identifies anticipated projects, schedules, costs, revenue sources, comprehensive plan information, and future operating impacts.

Community Investment Program Project Establishment

CIP is a planning, budgetary, and prioritizing tool that reflects Polk County's infrastructure needs through a list of capital projects for a five-year timeframe. While the first two years of the CIP are budgeted, the following three years are based on identified funding sources with projected revenues. Based on the Board's direction, divisions prioritize work to be completed. Cost estimates are generated to gain the true cost of a project, then allocated over the five-year CIP. This process is completed every year to update the CIP with new priorities or to adjust for revenue shortfalls or increases, depending on future analysis.

Community Investment Program Costs

Capital project costs include all expenditures related to land acquisition, planning, design, construction, project management, legal expenses, and mitigation of damages. Divisions estimate project costs but consider operating impacts as well, including start-up and recurring costs. Start-up costs refer to one-time initial costs to be funded from the operating budget at the time the project becomes live. Recurring costs are annual costs borne from the operating budget that cover personnel and operating expenses related to the project. Start-up and recurring cost details are broken down by project and submitted with the proposed capital project list to the Board for review and consideration. In this manner, decision makers can readily recognize the true costs of a potential CIP project and the funding impact once a project is completed. Operating cost estimates provide information that is useful in preparing the County's operating budget.

Community Investment Program Process

The process begins during the second quarter of each fiscal year with a meeting between Budget and Management Services and other County divisions that maintain direct management responsibility for capital projects. Instructions for required data and proposed schedules are discussed and revised, and preliminary revenue estimates are disseminated.

Following the meeting, division managers, constitutional officers, and Polk County residents identify initial proposed revisions to the CIP. Typically, there are insufficient funds to provide for all of the projects identified. Preliminary lists are reviewed to determine if projects meet the requirements of the Comprehensive Plan. (The Comprehensive Plan was originally established in response to the 1985 Florida Growth Management Act, which provides the basis of County planning and infrastructure requirements of the future.) Once the review is completed, the County Manager reviews revised project lists, and a "balanced CIP" is prepared.

In balancing the CIP, projections of revenues from existing sources are compared to requested capital projects. If there are adequate revenues to fund all requested projects, the program is balanced. If the program is not balanced, projects must be revised to reduce costs, postponed to a future time period, or eliminated from the program. Alternative financing, such as long-term debt, may be proposed in order to provide sufficient revenues to fund requested capital projects. The current fiscal year funding for the approved CIP is incorporated in the proposed budget prepared in August. After receiving direction from the Board and implementing any resulting changes, the CIP is adopted at Public Hearings held in September of each year.

Overall, the CIP, with its five-year time frame, gives a fair indication of the County's foreseeable infrastructure needs. There may be bona fide reasons why a project is needed or desired in the immediate future; however, a project may be deferred because resources are unavailable. The CIP helps to structure this decision-making by reviewing capital project requests as well as the operational impact from the implementation of the program. Polk County's CIP is a dynamic program, whereby the program changes as identified projects require funding adjustments during the fiscal year and occasionally from year to year. Any amendment to the program must follow the Board-adopted policy as shown at the end of the Process and Policies section of this book. Each division maintains daily control of its projects, and Budget and Management Services is responsible for the overall monitoring of the CIP process.

Sample Capital Project Detail Page

RECURRING PROGRAMS		PROJECT # 5400006								PAGE # 6											
FY2023 Community Investment Budget / FY2024 - FY 2028 Project Detail																					
GENERAL PROJECT DATA:			COMPREHENSIVE PLAN INFORMATION:				PROJECT NEED		PROJECT												
Project Title:			Project listed in CIE? Yes				CRITERIA		SCHEDULE												
Sidewalk Renewal and Replacement			Comp. Plan reference: Objective 3.202-E				Safety X		FY24	FY25	FY26	FY27	FY28								
Functional Area: Roads and Drainage			LOS/Concurrency Related: No				Mandate		1	2	3	4	1	2	3	4	1	2	3	4	
Department:			LOS/Concurrency Related: No				Replace X		Design/Arch												
Location: Polk County-Various Locations							Growth		Land/ROW												
PROJECT DESCRIPTION:									Construct												
This program is an ongoing activity. Existing sidewalks adjacent to Polk County roadways are replaced as necessary.									Equipment												
									PROJECT RATIONALE (Include Additional LOS Detail, if necessary):												
									Broken or cracked sidewalks are a hazard to pedestrians and a liability to the County.												
OPERATING BUDGET IMPACT:			FUND / COST CENTER																		
None			14971.540152101																		
									REPLACEMENT COUNTY PROPERTY NO.:												
									N/A												
									N/A												
		Prior Cumulative	FY22/23 Budget	FY22/23 Projected Expense	FY24	FY25	FY26	FY27	FY28	FUTURE YEARS	Proposed Project Total										
EXPENDITURE PLAN																					
Design/Arch/Eng																					
Land (or ROW)																					
Construction	Ongoing		220,000	220,000	220,000	220,000	220,000	220,000	220,000		1,320,000										
Other																					
Equipment																					
Total Project Cost	Ongoing		220,000	220,000	220,000	220,000	220,000	220,000	220,000		1,320,000										
FUNDING PLAN																					
Trans Millage Fund-14971	Ongoing		220,000	220,000	220,000	220,000	220,000	220,000	220,000		1,320,000										
Total Funding	Ongoing		220,000	220,000	220,000	220,000	220,000	220,000	220,000		1,320,000										
OPERATING BUDGET IMPACT																					
Personal Svc.																					
Non-personal																					
Capital																					
Total Operating																					



Summary of Community Investment Program

The following sections describe the County's CIP funding sources, a division summary table of the five-year program, and highlights of some of the projects.

Funding Sources

Each of the County's eight divisions that maintain a capital program is unique as it relates to its sources of funding CIP projects. The following is a list and description of revenue sources:

General Capital Improvement Fund (Non-Public Works and Non-Enterprise)

The General Capital Improvement Fund maintains accounts for the County's non-enterprise funded projects. Typical projects include parks, recreation centers, governmental offices, stormwater improvements, and Constitutional Officer facilities. The primary sources of revenue for the Capital Improvement Fund are debt proceeds, interfund transfers, State Revenue Sharing, and interest.

Ad Valorem Taxes

The Board of County Commissioners and the Constituents of Polk County adopted several millage rates over the years. A millage of 1.2000, known as the Transportation Millage, is used for Transportation infrastructure projects. In FY 22/23 and FY 23/24, the Board decided to reduce the Countywide millage rate and Unincorporated MSTU millage rate by 3.0%. A Stormwater MSTU millage of 0.0941 is used for stormwater projects to meet national water quality standards throughout the County. A Parks MSTU millage of 0.5286 mills is used to fund daily operations and projects associated with the County parks. An EMS millage of 0.2500 mills is used for operations and maintenance of Emergency Medical Services (ambulances), including construction of fire stations that house ambulances.

Federal, State, and Local Source Grants

The County also receives grant funds for specific programs or activities.

Interest

Interest earned on the cash balances of General Capital Improvement funds is projected and budgeted as revenue.

Fund Balance

Fund balance represents unexpended monies from the prior fiscal year which may be allocated to projects. Fund balance may be uncommitted (prior year reserves) or committed to provide funding for specific projects.

Constitutional Gas Tax

The Constitutional Gas Tax is a two-cent tax on motor fuels (5th and 6th cents). The State's allocation to counties is based upon a formula composed of three factors: county area, population, and gas tax revenue collection. The formula is calculated annually. This fund pays for debt service associated with CIP projects.

Second Local Option Gas Tax

There is a County-imposed levy of five cents on every gallon of motor fuel sold at retail. The State allocates this money between Polk County and the municipalities within the County. The amounts the County and cities receive are net of the State's deduction for administrative and dealer collection fees. This tax is usually associated with pavement management and debt service.

Coronavirus Local Fiscal Recovery– American Rescue Plan

Funding was received during FY 20/21 through the American Rescue Plan Act. Funds must be obligated by December 31, 2024 and expended by December 31, 2026.

Impact Fees

Impact fees are payments required by local governments of new development for the purpose of providing new or expanded public capital facilities, infrastructure, and services required to serve that development. The fees typically require cash payments in advance of the completion of development. The Board's impact fees include Transportation, Emergency Medical Services, Correctional Facilities, Parks, Libraries, Fire Rescue, Law Enforcement, and the School Board. All impact fees are collected at 100% of the latest study except the school board which are collected at 75% of the latest study.

Solid Waste Fund

This funding source is generated through tipping fees imposed on incoming garbage tonnage and recycling. The revenue is used to create and close landfill cells in the County.

Utilities Connection/Rate Fees

The Utilities Division charges for water and wastewater in addition to connection fees for first time hook-up for residential and commercial users of the utility.

Fire Assessments

Fire assessments are revenue generated from residential and commercial annual tax bills. This revenue is used to build and update fire stations throughout the County based on growth. Additionally, this revenue purchases major apparatus.

Revenue Bonds

Revenue bonds are sold to construct specific CIP projects determined by the Board. The bonds must be supported by a dedicated revenue source to pay debt service and associated interest.

Public Service Tax

On April 23, 1999, the Board of County Commissioners voted to impose a 2% Public Service Tax on public service providers of electricity, telecommunications, natural and propane gas, and water to customers in unincorporated areas of Polk County. On May 18, 2005, the Board of County Commissioners adopted an amendment which increased the tax to 10%.

Municipal Services Benefit Units

A (MSBU) may be established within a designated geographic area to provide a service to those property owners within the area. This assessment district is a legal entity which may use assessments from property owners to provide a service or infrastructure to meet the needs of those individuals within the prescribed area.

Commercial Paper

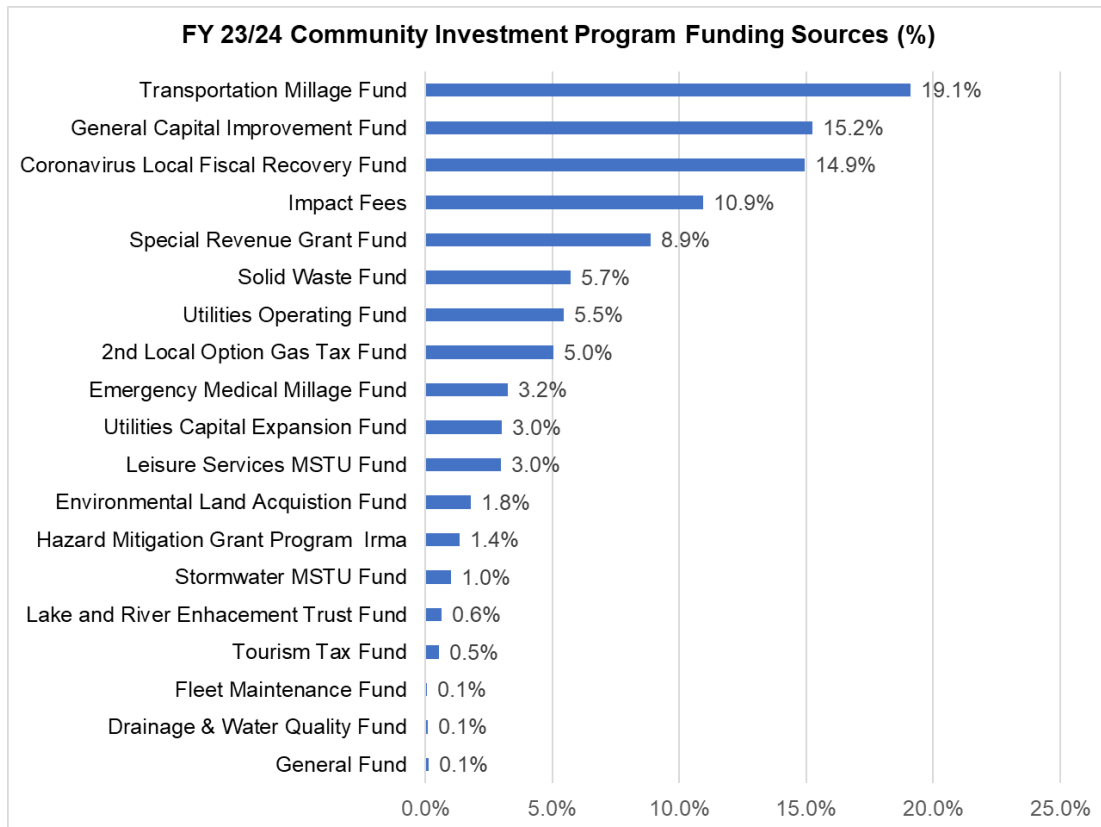
Commercial Paper is generally defined as short-term, unsecured promissory notes issued by organizations or recognized credit quality. Polk County participates in the Florida Association of Counties Tax Exempt Commercial Paper Program supported by a credit line. Access to the pooled Commercial Paper Program is quarterly. Monies are used for payment of construction expenses.

Developer Funding

This funding is pledged through development agreements throughout the County. If a future project benefits a developer or the developer requests modifications to projects, the developer contributes to the cost of the construction either through cash or right-of-way contributions.

Adopted Community Investment Program - Division Summary FY 23/24 through FY 27/28

Divisions	Adopted FY 23/24	Planned FY 24/25	Planned FY 25/26	Planned FY 26/27	Planned FY 27/28	Total FY 24-28 CIP	Percent of 5-Year CIP
Facilities Management	50,358,450	2,846,624	2,846,624	2,846,624	2,846,624	61,744,946	5.04%
Fire Rescue	51,744,928	7,133,350	6,095,616	-	-	64,973,894	5.30%
Fleet Management	509,082	450,000	-	450,000	-	1,409,082	0.11%
Information Technology	565,272	-	-	-	-	565,272	0.05%
Natural Resources							
Environmental Lands	9,468,426	8,367,006	7,270,000	7,255,000	6,735,000	39,095,432	3.19%
Water Resources	29,915,314	14,175,000	4,025,000	2,010,000	1,240,000	51,365,314	4.19%
Parks	27,865,708	1,730,000	4,005,000	4,005,000	4,005,000	41,610,708	3.39%
Roads and Drainage	213,465,801	138,372,000	138,912,000	120,192,000	68,342,000	679,283,801	55.41%
Utilities							
Expansion	35,396,566	40,374,232	42,433,690	30,630,891	11,687,625	160,523,004	13.10%
Renewal & Replacement	29,733,345	21,298,750	11,465,000	11,090,000	10,220,000	83,807,095	6.84%
Waste and Recycling	27,182,244	8,519,847	4,834,071	476,000	400,000	41,412,162	3.38%
Total	476,205,136	243,266,809	221,887,001	178,955,515	105,476,249	1,225,790,710	100.00%



COMMUNITY INVESTMENT PROGRAM HIGHLIGHTS

Utilities

In FY 22/23, Utilities continued to focus on Alternate Water Supply (AWS) and supporting the Polk Regional Water Cooperative (PRWC); improving wastewater treatment capacity; continuing implementation of water production regionalization; augmentation of reclaimed water resources; and evaluating design and potential sites for Septage Receiving Stations. Some highlighted projects are:

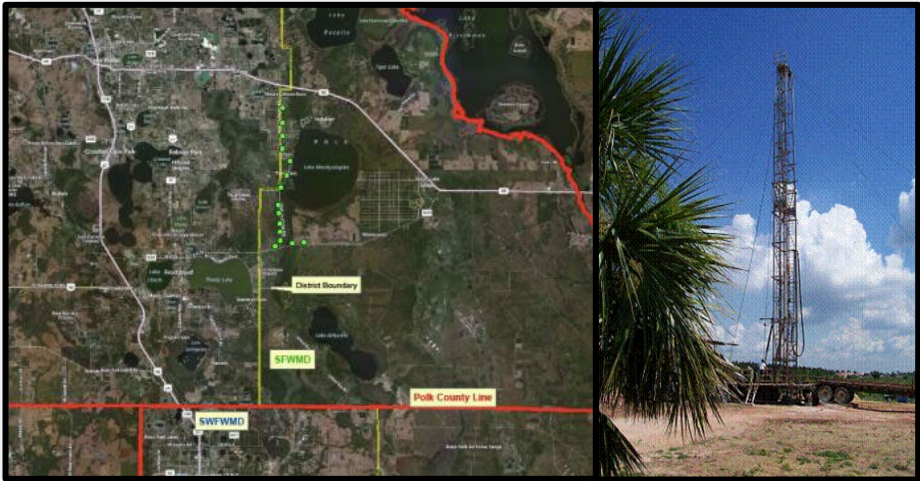
NERWWTF Expansion from 6.0 to 9.0 million gallons per day (MGD)

Due to rapid growth within the Northeast Regional Utility Service Area (NERUSA), Polk County Utilities (PCU) plans to increase the permitted capacity of the remaining treatment processes at the facility to 9.0 MGD annual average daily flow (AADF). In July 2022, PCU completed construction of a Secondary Clarifier Addition Project at the Northeast Regional Wastewater Treatment Facility (NERWWTF) which will support expansion of the NERWWTF's flow capacity. Based on the draft NERUSA Utility Master Plan Update 2022 prepared by CHA Consulting, a capacity of 9.0 MGD AADF at the NERWWTF will meet projected wastewater demands beyond the 2040 planning horizon. The NERWWTF Expansion Project will modify various unit processes and support systems to the planned 9.0 MGD AADF design capacity. PCU also requested that WP consider the needed improvements to expand the wastewater treatment facility (WWTF) to a design capacity of 12.0 MGD AADF should the future growth exceed expectations. The Board authorized negotiations with Wharton-Smith, Inc., in July 2023 as the Construction Manager at Risk (CMAR) for construction of the expansion. Preconstruction services are anticipated to commence before calendar year end 2023.



Southeast Wellfield

The PRWC Southeast Wellfield Project will provide long-term regional (AWS) to public suppliers in Polk County. Phase 1 of the project will have a finished water capacity of 7.5 MGD and is expected to be operational by mid-2027. The project will provide a base load AWS supply to the County's Northeast, East, Southeast, Central, and Southwest Utility Services Areas. Incremental capacity expansions will be based on future demands with the facility expected to reach 15 MGD in finished water capacity by 2045.



NWRUSA's Potable Water Production Regionalization - Gibson Oaks WPF

The County efforts to improve water quality, levels of service, and efficiencies in the Northwest Regional Utility Service Area (NWRUSA) are evidenced by construction of the new Gibson Oaks (5.24 MGD) and Cherry Hill (3.12 MGD) Potable Water Production Facilities (WPFs) in the County's Northwest Regional Service Area. Supported by a 2013 regionalization study and 2015 master plan update, these new WPFs will allow for the decommissioning of older WPFs such as Indianwood, Homestead, Timberidge, and Sherwood Lakes WPFs. The Cherry Hill project came online in early 2022; construction of the Gibson Oaks facility completed in the fall of 2023.



Gibson Oaks WPF

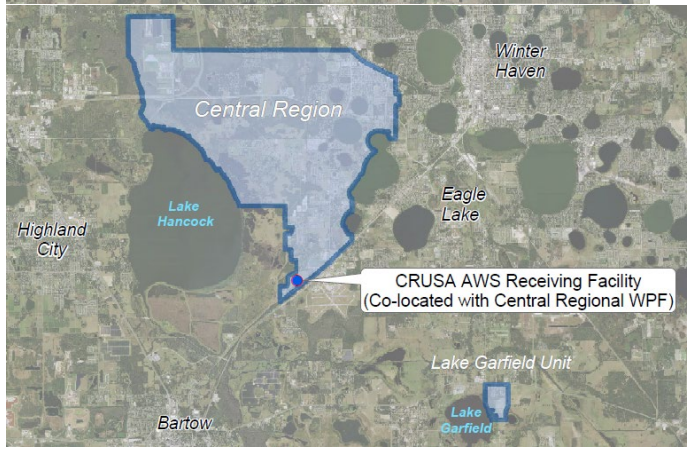
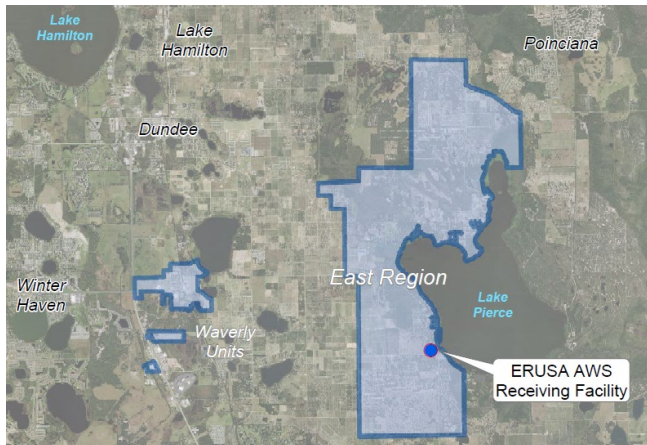


Cherry Hill WPF

NERUSA, ERUSA, CRUSA Alternative Water Supply (AWS) Receiving Facilities

The (PRWC) has initiated lower Floridan aquifer AWS projects identified in the Central Florida Water Initiative (CFI) 2020 Regional Water Supply Plan intended to reduce impacts from existing upper Floridan aquifer withdrawals. A water transmission system will be constructed to deliver finished water to participating PRWC members. Polk County, the City of Davenport, and the City of Haines City have been coordinating efforts for construction of AWS receiving facilities in the NERUSA.

In addition to the NERUSA AWS project, PCU has procured consulting services during September 2023 for the East Regional Utility Service Area (ERUSA) facility (Dewberry) and the Central Regional Utility Service Area (CRUSA) facility (Wright-Pierce). The ERUSA AWS site will be constructed near the intersection of Masterpiece Road and Timberland Road in the County's ERUSA. The CRUSA AWS facility will be co-located on the site of the existing Central Regional WPF. Various funding sources including Heartland grant funding and other federal funding sources are being considered.



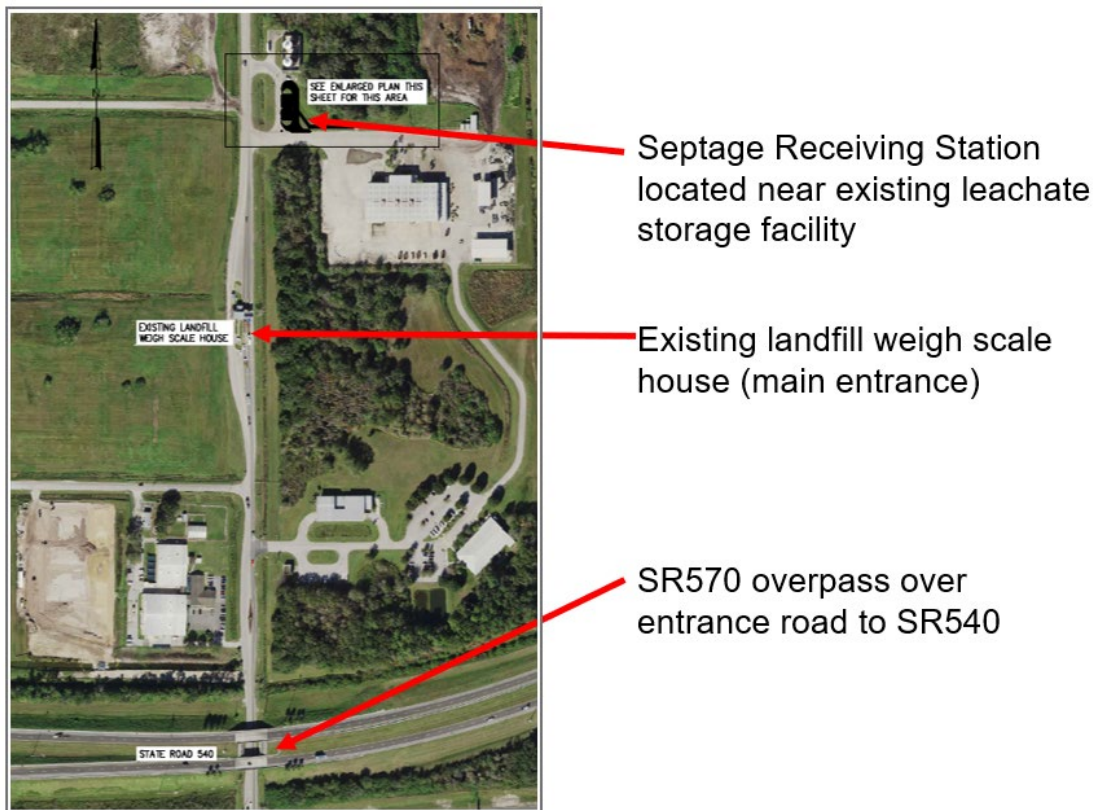
Jordon's Grove Ground Storage Reservoir (GSR) and High Service Pumping Station

PCU continues to seek effective stewardship of all utility resources. This is critical as population trends in Central Florida continue to indicate remarkable growth. The 2015 NERUSA Master Plan recommended the establishment of a reclaimed water storage and re-pump facility which includes a 1.0 MG GSR and high-service pump station. This will accommodate future non-potable (irrigation) demands and increase reclaimed water system reliability in the eastern portion of the NERUSA, as defined by the NERUSA Master Plan Update of 2015. Construction will improve general system hydraulics and avoid low pressures while adding storage.



Septage Receiving Station

The project is planned to provide a facility for receiving septage/treating from contract haulers if a land application moratorium is put into effect by the State. The initial preliminary design services evaluated potential sites at the County's Northwest Regional Wastewater Treatment Facility (NWRWWTF) and Southwest Regional Wastewater Treatment Facility (SWRWWTF) resulting in the two respective predesign reports (PDRs) and one technical memorandum (TM). The TM was for the process modeling effort for the SWRWWTF which concluded that a better location for a septage receiving station would be at the County's landfill located near the SR540 exit off Polk Parkway (SR570). The County has decided to move forward with the design and construction for the septage receiving station at the landfill. The design for the facility will start, and its construction will begin after the landfill is in operation. Approval of Amendment No. 1 to Agreement 22-25 with Hazen and Sawyer for final design, bid, and construction services for the landfill septage receiving station is anticipated by December 2023. This project is funded with federal monies via American Rescue Plan appropriations.



Roads and Drainage

The Roads and Drainage Division's five-year Community Investment Program (CIP) includes \$1.03 billion in road widening, alignment studies, intersection improvements, bridge replacement, drainage projects, and maintenance.

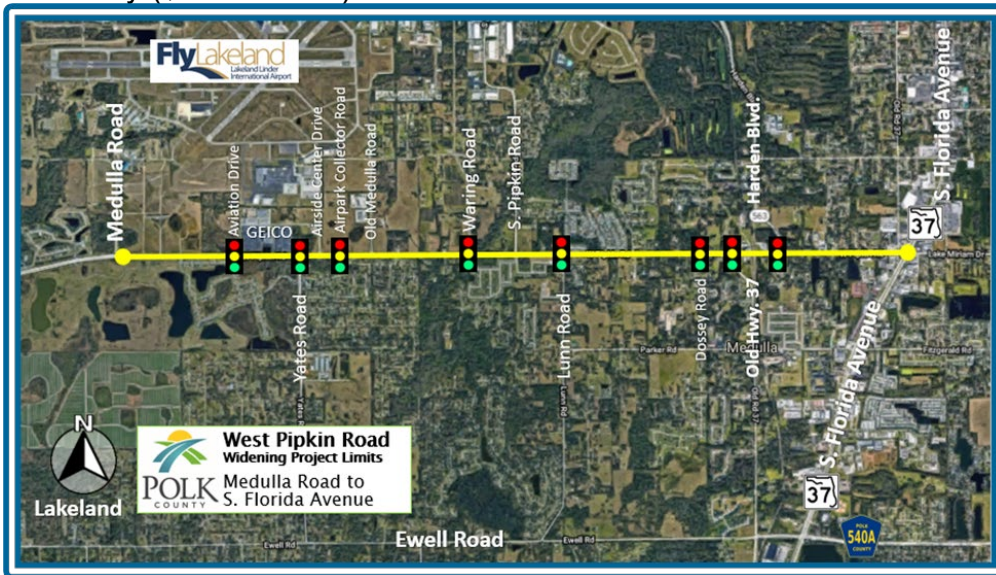
The Board approved numerous contracts for alignment studies and design of major collector roads and the purchase of millions of dollars of right of way along those corridors. The FY 23/24 budget includes:

Capacity Projects

- Lake Wilson Road with estimated construction completion in Fall 2024 (\$38.2 million)



- West Pipkin Road from South Florida Avenue to Medulla Road with construction underway (\$55.6 million)



- County Road 557 from US 17/92 to the I-4 Interchange with right of way to be completed in Summer 2026 and construction to begin in Winter 2025 (\$161 million)



- Marigold Avenue from Cypress Parkway to Palmetto Road with design to be completed in Summer 2024 (\$56 million)



- Northridge Trail from Deen Still Road to Sand Mine Road with design completed in Winter 2024 (\$27 million)



- Thompson Nursery Road from Highway 17 to West Lake Ruby Road (\$223 million)



While this investment is significant, there remains approximately 70 unfunded roadway projects that would cost another estimated \$1.4 billion to complete.

Pavement Management Program

Pavement Management is utilized to resurface and maintain 2,530 centerline miles of paved County roads and over 240 lane miles of unpaved roads. In FY 23/24, the Division will continue to focus on efficiency and savings through the application of preventive alternative road treatment and traditional pavement methods such as overlay, leveling course resurfacing, mill, and resurface.

Treatment Types:

Rejuvenator

- Asphalt Emulsion

Preservation

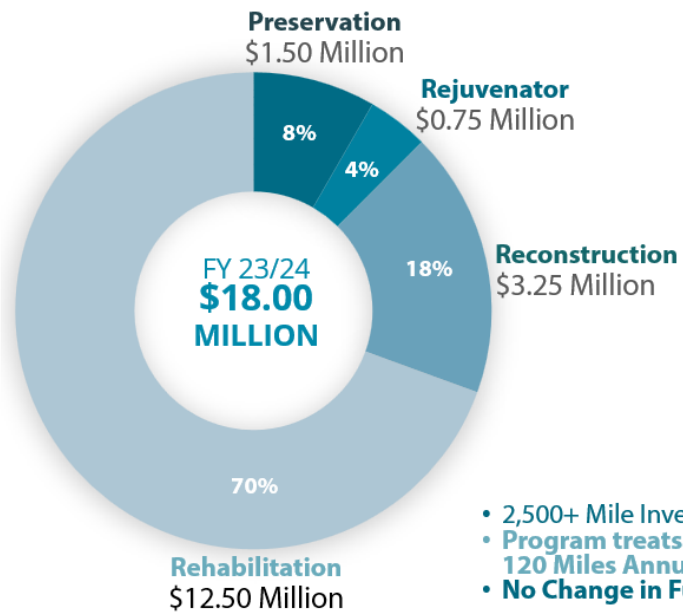
- Microsurfacing
- HAs (High-Density Mineral Bond)
- Chip Seals
- Scrub Seals
- Cape Seals
- Hot Thin Lift/Thin Overlay

Rehabilitation

- Overlay
- Leveling Course Resurfacing
- Mill/Resurface
- Mill/Crack Relief/Overlay
- Deep Mill/Overlay

Reconstruction

- Cold-in-Place
- Full-Depth Reclamation



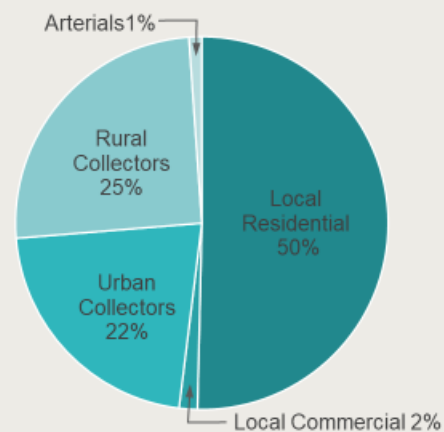
- 2,500+ Mile Inventory
- Program treats about 120 Miles Annually
- No Change in Funding

Roadway Inventory Miles Compared to State DOTs

State	Total Miles Managed
Hawaii	946
Rhode Island	1,089
District of Columbia	1,372
New Jersey	2,334
Polk County BoCC	2,530
Vermont	2,629
Massachusetts	3,012

Source: FHWA
<https://www.fhwa.dot.gov/policyinformation/statistics/2019/hm10.cfm>

Inventory Mix by Class



Legend: Local Residential, Local Commercial, Urban Collectors, Rural Collectors, Arterials

- ✓ 2,530 Centerline Miles of Paved Roads
- ✓ 240 Centerline Miles of Unpaved Roads

6

Sidewalks

Approximately 22,684 linear feet (4.30 miles) of sidewalks are projected to be completed in FY 23/24.



Facilities Management

In FY 23/24, the Board continues the commitment to a robust building asset management plan. This plan funds many small and several large maintenance projects to ensure the upkeep of Polk County’s facility infrastructure. Some of the major projects that will be completed this year and beyond are shown in the following images:

Polk County Administration Building HVAC Upgrades



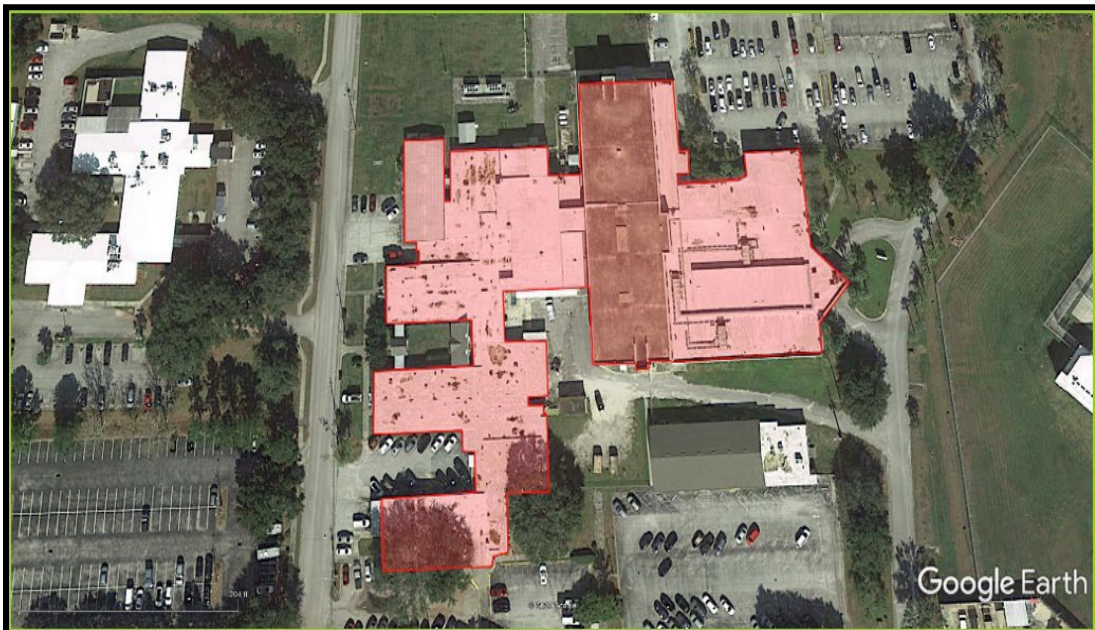
Polk County Sheriff's Burnham McCall Training Center



Polk County Sheriff's Ridge District Station at Poinciana



Polk County Specialty Care/Indigent Healthcare Roof Replacement





Fire Rescue

The Fire Rescue Division provides Fire Services and Emergency Management Services (EMS) throughout Polk County. Due to the large coverage area of the County, successfully providing adequate coverage for both EMS and Fire is an ongoing mission. To help Fire Rescue achieve the ongoing mission, the Moore Road, Watkins Road, Masterpiece Road, and Eaton Park Fire Rescue stations are scheduled to be completed in 2024. Each of these new stations will help address the coverage challenges in FY 23/24 and beyond.

Prototype Fire Station



Project Name	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Total Project Cost FY 23/24 - FY 27/28
Facilities Management						
Polk County Tourism Office Expansion	\$ 2,471,565	\$ -	\$ -	\$ -	\$ -	\$ 2,471,565
Building Asset Management	\$ 3,508,248	\$ 2,746,624	\$ 2,746,624	\$ 2,746,624	\$ 2,746,624	\$ 14,494,744
Polk County Building ADA Survey Compliance & Transition Plan	\$ 433,341	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 833,341
Facilities Mitigation Generator Systems -Law Enforcement	\$ 1,539,367	\$ -	\$ -	\$ -	\$ -	\$ 1,539,367
Facilities Mitigation Generator Systems -Fire EMS	\$ 1,919,392	\$ -	\$ -	\$ -	\$ -	\$ 1,919,392
PCSO Burnham-McCall Training Center	\$ 7,327,210	\$ -	\$ -	\$ -	\$ -	\$ 7,327,210
Specialty Care/Indigent Healthcare Roof Replacement Project (CDBG)	\$ 1,060,000	\$ -	\$ -	\$ -	\$ -	\$ 1,060,000
Polk County Agricultural Center and Extension Services Grant	\$ 383,241	\$ -	\$ -	\$ -	\$ -	\$ 383,241
County Building HVAC and other Upgrades	\$ 2,824,420	\$ -	\$ -	\$ -	\$ -	\$ 2,824,420
EOC Warehouse	\$ 1,410,461	\$ -	\$ -	\$ -	\$ -	\$ 1,410,461
HMPG Hardening Projects	\$ 1,666,243	\$ -	\$ -	\$ -	\$ -	\$ 1,666,243
PCSO South Poinciana Station	\$ 8,538,409	\$ -	\$ -	\$ -	\$ -	\$ 8,538,409
PCSO K-9 Training Facility	\$ 1,400,652	\$ -	\$ -	\$ -	\$ -	\$ 1,400,652
PCSO Lawrence Crow Building Demo	\$ 2,832,825	\$ -	\$ -	\$ -	\$ -	\$ 2,832,825
History Center Grant - Exterior Window and Door Replacement	\$ 1,173,076	\$ -	\$ -	\$ -	\$ -	\$ 1,173,076
History Center Chiller	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
Frank B Smith Bldg Generator Replacement	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ 140,000
PCSO South County Jail Security System Replacement	\$ 4,300,000	\$ -	\$ -	\$ -	\$ -	\$ 4,300,000
PCSO Jail Expansion	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
North Lakeland Government Center Property Acquisition	\$ 3,200,000	\$ -	\$ -	\$ -	\$ -	\$ 3,200,000
Polk County Utilities Admin Emer Gen Replacement	\$ 220,000	\$ -	\$ -	\$ -	\$ -	\$ 220,000
PCSO District Command Center Gen Replacement	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000
Facilities Management CIP Total	\$ 50,358,450	\$ 2,846,624	\$ 2,846,624	\$ 2,846,624	\$ 2,846,624	\$ 61,744,946
Fire Rescue						
Nalcrest Fire Rescue Station	\$ -	\$ -	\$ 6,095,616	\$ -	\$ -	\$ 6,095,616
Moore Road Fire Rescue Station	\$ 6,381,073	\$ -	\$ -	\$ -	\$ -	\$ 6,381,073
Lakeland Hills Rescue Station	\$ 1,839,675	\$ -	\$ -	\$ -	\$ -	\$ 1,839,675
Masterpiece/Thompson Nursery Fire Station	\$ 4,892,970	\$ 200,000	\$ -	\$ -	\$ -	\$ 5,092,970
Sand Hill/Sun Air Fire Station	\$ 4,874,912	\$ -	\$ -	\$ -	\$ -	\$ 4,874,912
PCFR Training Center	\$ 7,575,500	\$ 6,633,350	\$ -	\$ -	\$ -	\$ 14,208,850
Winter Haven Addition	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Eaton Park Fire Rescue Station	\$ 5,380,798	\$ -	\$ -	\$ -	\$ -	\$ 5,380,798
Polk City Fire Rescue Station	\$ 5,200,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 5,300,000
Caloosa Lake Fire Rescue Station	\$ 5,200,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 5,300,000
Highlands City Fire Rescue Station	\$ 4,700,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 4,800,000
Eagle Lake Fire Rescue Station	\$ 5,500,000	\$ -	\$ -	\$ -	\$ -	\$ 5,500,000
Fire Rescue CIP Totals	\$ 51,744,928	\$ 7,133,350	\$ 6,095,616	\$ -	\$ -	\$ 64,973,894
Fleet Management						
Fleet Fuel Tank Replacements	\$ 234,082	\$ 450,000	\$ -	\$ 450,000	\$ -	\$ 1,134,082
Fleet Management - Shop 1 Remodel	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ 275,000
Fleet Management CIP Total	\$ 509,082	\$ 450,000	\$ -	\$ 450,000	\$ -	\$ 1,409,082
Information Technology						
Oracle Upgrade	\$ 565,272	\$ -	\$ -	\$ -	\$ -	\$ 565,272
Information Technology CIP Totals	\$ 565,272	\$ -	\$ -	\$ -	\$ -	\$ 565,272
Environmental Lands						
Circle B Bar/Lake Hancock	\$ 450,000	\$ 545,000	\$ 300,000	\$ -	\$ -	\$ 1,295,000
Polk's Nature Discovery Ctr	\$ 143,426	\$ 217,006	\$ 100,000	\$ -	\$ -	\$ 460,432
Green Swamp Corridor	\$ 1,525,000	\$ 1,025,000	\$ 1,075,000	\$ 1,075,000	\$ 1,075,000	\$ 5,775,000
Walk-in-Water Creek Corridor	\$ 60,000	\$ 55,000	\$ 115,000	\$ 520,000	\$ -	\$ 750,000
Crooked Lake West	\$ 1,110,000	\$ 1,865,000	\$ 1,020,000	\$ 1,000,000	\$ 1,000,000	\$ 5,995,000
Kissimmee Corridor Projects	\$ 2,525,000	\$ 1,025,000	\$ 1,025,000	\$ 1,025,000	\$ 1,025,000	\$ 6,625,000
Ridge to River Corridor	\$ 3,655,000	\$ 3,635,000	\$ 3,635,000	\$ 3,635,000	\$ 3,635,000	\$ 18,195,000
Environmental Lands CIP Total	\$ 9,468,426	\$ 8,367,006	\$ 7,270,000	\$ 7,255,000	\$ 6,735,000	\$ 39,095,432
Water Resources						
Saddle Creek Water Quality Improvement Audobon	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000
Crystal Lake	\$ 60,000	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ 100,000
Lake Gwyn Restoration (Eastern half)	\$ 20,000	\$ -	\$ -	\$ 10,000	\$ -	\$ 30,000
Crooked Lake West Hydrologic Restoration & WQI	\$ 150,000	\$ 150,000	\$ 250,000	\$ 100,000	\$ 125,000	\$ 775,000
Lake Eva Stormwater Improvements	\$ 1,500,000	\$ 2,100,000	\$ 1,100,000	\$ -	\$ -	\$ 4,700,000
Lake Kissimmee State Park	\$ 7,397,721	\$ 1,370,000	\$ 125,000	\$ 750,000	\$ -	\$ 9,642,721
Small Scale Surface Water Enhancement/Treatment	\$ 1,130,000	\$ 765,000	\$ 100,000	\$ 150,000	\$ 120,000	\$ 2,265,000
Watershed/Water Quality Management Plans	\$ 1,100,000	\$ 600,000	\$ 350,000	\$ 350,000	\$ 50,000	\$ 2,450,000
Lake Lulu	\$ 980,000	\$ 980,000	\$ 80,000	\$ -	\$ -	\$ 2,040,000
Lake Annie Restoration	\$ 1,111,280	\$ 1,570,000	\$ -	\$ -	\$ -	\$ 2,681,280
Peace Creek Canal	\$ 12,800,000	\$ 3,800,000	\$ 1,000,000	\$ 200,000	\$ 100,000	\$ 17,900,000
Kissengen Springs	\$ 680,000	\$ 650,000	\$ 400,000	\$ 100,000	\$ 500,000	\$ 2,330,000
Lena Run	\$ 1,466,313	\$ 2,000,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 3,766,313
Stormwater Ridge To River Corridor Projects	\$ 320,000	\$ 170,000	\$ 500,000	\$ 250,000	\$ 220,000	\$ 1,460,000
Chemical Storage Building and Pole Barn	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000
Water Resources CIP Total	\$ 29,915,314	\$ 14,175,000	\$ 4,025,000	\$ 2,010,000	\$ 1,240,000	\$ 51,365,314
Parks						
Artificial Turf Replacement Multi	\$ -	\$ -	\$ 2,275,000	\$ 2,275,000	\$ 2,275,000	\$ 6,825,000
Northeast Regional Park	\$ 964,315	\$ -	\$ -	\$ -	\$ -	\$ 964,315
Landscaping and Trees	\$ 316,815	\$ -	\$ -	\$ -	\$ -	\$ 316,815
County School Light Enhancements	\$ 476,431	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 2,276,431
Boat Ramp Construction Program	\$ 2,055,493	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 2,575,493
Saddle Creek Park Office	\$ 670,000	\$ -	\$ -	\$ -	\$ -	\$ 670,000
Loyce E Harpe Park	\$ 609,643	\$ -	\$ -	\$ -	\$ -	\$ 609,643
Daughtery Road(Hunt Fountain) Improvements	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Bone Valley Off-Highway Vehicle Park	\$ 3,016,745	\$ -	\$ -	\$ -	\$ -	\$ 3,016,745
Loughman SAP Projects	\$ 208,146	\$ -	\$ -	\$ -	\$ -	\$ 208,146
Boat Access Land Acquisition	\$ 670,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 1,270,000
Lake Hancock Recreation	\$ 95,151	\$ -	\$ -	\$ -	\$ -	\$ 95,151
Replacement/Repurpose	\$ 1,809,042	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,809,042
CDBG Park Renovation	\$ 1,546,999	\$ -	\$ -	\$ -	\$ -	\$ 1,546,999

Project Name	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Total Project Cost FY 23/24 - FY 27/28
Site-Wide Stormwater Management System Upgrades	\$ 750,000	\$ 650,000	\$ 600,000	\$ -	\$ -	\$ 2,000,000
CMMS and Systems Integration	\$ 850,000	\$ 300,000	\$ -	\$ -	\$ -	\$ 1,150,000
Gas Collection System Phase VI	\$ -	\$ 500,000	\$ 1,700,000	\$ 40,000	\$ -	\$ 2,240,000
Survey Drone Program	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 150,000
NCLF Transfer Station Outbound Scale Addition	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ 600,000
SELF Landfill Cover Restoration	\$ 8,350,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 8,750,000
Waste & Recycling CIP Total	\$ 27,182,244	\$ 8,519,847	\$ 4,834,071	\$ 476,000	\$ 400,000	\$ 41,412,162
Total Five-Year CIP FY 23/24 - FY 27/28	\$ 476,205,136	\$ 243,266,809	\$ 221,887,001	\$ 178,955,515	\$ 105,476,249	\$ 1,225,790,710

Operating Impacts from Capital Projects

A detailed account of operating impacts to specific projects can be seen in the table below.

FY 23/24 - FY 27/28 CAPITAL INVESTMENT PROJECT OPERATING COSTS									
Division	Project Name	Project Description	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	Five-Year Total	
Information Technology	Oracle Upgrade	E-Business Suite 12.1.3 to Oracle Cloud Software		\$297,098	\$297,098	\$297,098	\$297,098	\$1,188,392	
Parks and Natural Resources	Circle B Bar/Lake Hancock	Design and construction of park and trail improvements	\$69,128	\$72,429	\$75,904	\$79,563	\$83,415	\$380,439	
	Polk's Nature Discovery Center	Outdoor environmental education center	\$318,951	\$336,108	\$354,242	\$373,411	\$393,675	\$1,776,387	
	Green Swamp Corridor	Land acquisition and fencing	\$0	\$3,060	\$7,000	\$6,000	\$6,000	\$22,060	
	Walk-in-Water Creek Corridor	Land acquisition and fencing	\$12,208	\$12,642	\$13,093	\$13,562	\$14,049	\$65,554	
	Crooked Lake West	Surface water storage and aquifer recharge	\$67,860	\$70,199	\$72,628	\$75,149	\$77,766	\$363,602	
	Kissimmee Corridor Projects	Land acquisition	\$0	\$3,000	\$3,000	\$3,000	\$3,000	\$12,000	
	Bone Valley Off-Highway Vehicle Park	Design and construction of park expansion and improvements	\$278,143	\$285,309	\$294,101	\$303,180	\$312,556	\$1,473,289	
	Loyce E Harpe Park	Renovations	\$10,684	\$10,899	\$11,118	\$11,340	\$11,567	\$55,608	
	Northeast Regional Park	Additions to park amenities	\$183,792	\$186,965	\$190,209	\$193,528	\$196,922	\$951,416	
Roads and Drainage	Lake Wilson (CR 54 to CR 532)	Roadway maintenance		\$11,000	\$11,000	\$11,000	\$11,000	\$44,000	
	West Pipkin Road (S. Florida Ave. to Medulla Road)	Widening project		\$4,850	\$4,850	\$4,850	\$4,850	\$19,400	
	CR 557 Widening (US 17/92 to I-4)	Widening project				\$18,000	\$18,000	\$36,000	
	Marigold Avenue (CR 580 Palmetto Road)	Widening project					\$14,000	\$14,000	
	Cypress Pkwy Widening (Poinciana Pkwy to Solivita Blvd)	Widening project					\$7,200	\$7,200	
	Wabash Ave: Memorial Blvd. to 10th Street	Widening project		\$4,800	\$4,800	\$4,800	\$4,800	\$19,200	
	Northridge Trail Phase 1 Segment 1	Infrastructure project			\$8,200	\$8,200	\$8,200	\$24,600	
	Thompson Nursery Road Ph I Segment 3	Infrastructure project		\$7,100	\$7,100	\$7,100	\$7,100	\$28,400	
	Spirit Lake Road @ Old Bartow Eagle Lake Road	Widening project			\$1,000	\$1,000	\$1,000	\$3,000	
	Eloise Loop Road Drainage	Drainage project			\$3,100	\$3,100	\$3,100	\$9,300	
	Roadway Maintenance Dundee Substation	Roadway maintenance		\$16,000	\$16,000	\$16,000	\$16,000	\$64,000	
	Northridge Trail/Preserves Development	Infrastructure project		\$6,000	\$6,000	\$6,000	\$6,000	\$24,000	
	Inspection Testing Building Construction	Building improvements		\$9,500	\$9,500	\$9,500	\$9,500	\$38,000	
	Roadway Maintenance Unit Building Construction	Building evaluation			\$2,900	\$2,900	\$2,900	\$8,700	
	Utilities	PRWC West Polk LFA Deep Wells	Future water supply evaluation					\$174,849	\$174,849
		SE Well Field SFWMD	Water supply construction				\$139,769	\$209,958	\$349,727
TOTAL:			\$ 940,766	\$ 1,336,959	\$ 1,392,843	\$ 1,588,050	\$ 1,894,505	\$7,153,123	